

BY-LAW NO. 2009-124

A BY-LAW TO ADOPT THE 2009 - 2010 MUNICIPAL CAPITAL BUDGET

PASSED: August 4, 2009

The Council of the Corporation of the City of Kingston enacts as follows:

1. As presented in Schedule A attached hereto and marked as part of this by-law the following amounts are hereby adopted as the capital budget for the Corporation of the City of Kingston for the years 2009 and 2010:

	2009	2010
Capital Expenditures	30,360,600	78,080,996
Financing		
reserve funds (pay-as-you-go)	19,591,200	31,980,220
one time provincial grant	1,787,400	6,440,000
long term debt – MCRF	4,400,000	26,200,000
long term debt – utility rates		8,000,000
term loan – energy retrofit	2,050,000	2,150,000
grants (anticipated)	100,000	2,567,226
contributions from others	2,432,000	743,550
Total Financing	30,360,600	78,080,996

2. The amounts included in the 2009 / 2010 capital budget for respective local board(s), are in accordance with the Municipal Act, Section 290(1).
3. Transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of the Corporation of the City of Kingston.
4. This by-law shall come into force and take effect of the date of its passing.

GIVEN ALL THREE READINGS AND PASSED August 4, 2009

CITY CLERK

MAYOR

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET SUMMARY**

Schedule A

	BUDGET 2009	BUDGET 2010	FUNDING (2009, 2010)							TOTAL
			RESERVE FUNDS		MUNICIPAL CAPITAL RESERVE FUND		D.C RESERVE FUND	OTHER	GRANTS	
			PAYG	DEBT	PAYG	DEBT				
GENERAL MUNICIPAL										
CORPORATE SERVICES										
TRANSPORTATION	2,295,000	1,800,000	3,388,000		707,000					4,095,000
INFORMATION SYSTEMS	1,521,750	1,350,650	2,872,400							2,872,400
CORPORATE ASSET OPERATIONS	3,434,450	10,659,146	9,746,180		3,695,400			160,000	492,016	14,093,596
REAL ESTATE & CONSTRUCTION SERVICES	5,255,000	20,075,000	4,350,000	4,200,000	3,180,000	12,000,000	1,500,000		100,000	25,330,000
SUSTAINABILITY AND GROWTH										
STRATEGY ENVIRONMENT AND COMMUNICATIONS	215,000	655,000	500,000		370,000					870,000
PLANNING & DEVELOPMENT	590,000	2,205,000	1,224,375		1,343,000		77,625	150,000		2,795,000
CULTURAL SERVICES	480,000	628,000	210,000		898,000					1,108,000
RECREATION & LEISURE SERVICES	8,207,400	17,846,000	6,136,400		5,920,850	8,600,000	624,150	2,772,000	2,000,000	26,053,400
PUBLIC WORKS SERVICES										
PUBLIC WORKS	5,131,000	15,768,000	2,000,000	8,000,000	899,000	10,000,000				20,899,000
ENGINEERING		1,300,000	1,300,000							1,300,000
SOLID WASTE	350,000	840,000	1,190,000							1,190,000
COMMUNITY DEVELOPMENT SERVICES										
FIRE & RESCUE AND EMERGENCY MANAGEMENT	1,680,000	1,936,000	3,422,250		100,000		93,750			3,616,000
BUILDING & LICENSING	123,000	80,000	203,000							203,000
COMMUNITY & FAMILY SERVICES	60,000	25,000			85,000					85,000
RESIDENTIAL LONG-TERM CARE SERVICES	419,000	475,000	894,000							894,000
SUBTOTAL	29,761,600	75,642,796	37,436,605	12,200,000	17,198,250	30,600,000	2,295,525	3,082,000	2,592,016	105,404,396
LIBRARY		747,200	471,650		182,000			93,550		747,200
POLICE	599,000	1,222,000	1,821,000							1,821,000
KINGSTON ACCESS SERVICES (KAS)		469,000	304,790				89,000		75,210	469,000
TOTAL POLICE, LIBRARY & KAS	599,000	2,438,200	2,597,440		182,000		89,000	93,550	75,210	3,037,200
GENERAL MUNICIPAL TOTAL	30,360,600	78,080,996	40,034,045	12,200,000	17,380,250	30,600,000	2,384,525	3,175,550	2,667,226	108,441,596
Funding Summary:										
Reserve Fund:	59,798,820									
Debentures	42,800,000									
Grants	2,667,226									
Other	3,175,550									
	108,441,596									

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
<u>CORPORATE SERVICES</u>												
CORPORATE ASSET MANAGEMENT												
FACILITY MANAGEMENT												
<u>Facilities Capital Envelope</u>												
Heritage Sub-total	675,000	1,500,000	2,175,000	435,000	Facility Repair		1,740,000					
Non-Heritage Sub-total	225,000	500,000	725,000	145,000	Facility Repair		580,000					
<u>Asset Management</u>												
Facilities Asset Management Plan	100,000	100,000	200,000	40,000	Facility Repair		160,000					
Asbestos/Designated Substance Program	340,000	240,000	580,000	116,000	Facility Repair		464,000					
Fountains and Fill Stations (re bottled water)	158,000		158,000	31,600	Facility Repair		126,400					
<u>Municipal Administration/ Operations Buildings</u>												
<i>City Hall</i>												
City Hall	100,000	250,000	350,000				350,000					
<i>1211 John Counter Blvd</i>												
1211 John Counter Blvd		40,000	40,000	40,000	Facility Repair							
<i>701 Division Street</i>												
701 Division Street - Roof Repair (until new building)	65,000		65,000				65,000					
<u>Leased Properties</u>												
<i>Old train Station</i>												
Old Train Station		310,000	310,000	310,000	Facility Repair							
<i>19/21/23 Queen Street</i>												
19/21/23 Queen Street		80,000	80,000	80,000	Facility Repair							
<i>Old Fire Station #1 (Lone Star Restaurant)</i>												
Fire Hall Restaurant -Lonestar		50,000	50,000	50,000	Facility Repair							
<i>Cataraqui Town Hall (Lion's Club)</i>												
Cataraqui Town Hall (Lion's Club)		75,000	75,000	75,000	Facility Repair							
<i>Pittsburg Township Hall (School Board Museum)</i>												
Pittsburg Township Hall		10,000	10,000	10,000	Facility Repair							
<i>Seniors Centre</i>												
Seniors Centre Francis Street - Parking Lot Repairs		15,000	15,000	15,000	Facility Repair							

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
<u>Heritage Properties - Other</u>												
<i>Wartman House</i>												
Wartman House		75,000	75,000				75,000					
<i>Calvin Park House</i>												
Calvin Park House		10,000	10,000				10,000					
<i>Pump House - Steam Museum</i>												
Pump House - Steam Museum		50,000	50,000				50,000					
<i>Portsmouth Town Hall (St. John's House)</i>												
Portsmouth Town Hall (St. John's House)		75,000	75,000				75,000					
TRANSIT												
Transit Technology Envelope		550,000	550,000	550,000	Federal Gas Tax							
Park and Ride Facility - Montreal Street	400,000		400,000	240,000	Federal Gas Tax						160,000	
West end Terminal	75,000	500,000	575,000	575,000	Transit Equipment							
VIA Train station - Turning/Stop		250,000	250,000	250,000	Transit Equipment							
Enclosed Bus Storage- Feasibility												
Review Envelope	200,000		200,000	200,000	Transit Equipment							
Trip Planner Implementation	50,000		50,000	50,000	Transit Equipment							
Downtown Terminal- Feasibility/Prelim												
Engineering		200,000	200,000	200,000	Federal Gas Tax							
FLEET												
<i>Fleet Municipal-Replacement</i>												
Replacement - Airport	33,478	-	33,478	33,478	Municipal Equipment							
Replacement - Facilities Management		186,657	186,657	186,657	Municipal Equipment							
Replacement - Public Works	483,987	2,815,270	3,299,257	3,299,257	Municipal Equipment							
Replacement - Transportation		58,362	58,362	58,362	Municipal Equipment							
<i>Fleet Utilities - Replacement</i>												
Replacement - Utilities Maintenance		11,326	11,326	11,326	Utility Equipment							
Replacement - Utilities Resources	67,824		67,824	67,824	Utility Equipment							
Replacement - Utilities Underground												
Group	392,630	282,929	675,559	675,559	Utility Equipment							
Replacement - Utilities Treatment Group		175,089	175,089	175,089	Utility Equipment							
Replacement - Utilities Electric	41,363	39,974	81,337	81,337	Utility Equipment							
<i>Fleet Transit - Replacement</i>												
Replacement - Transit vans	27,167		27,167	27,167	Transit Equipment							
Replacement - Transit Full Size Buses		1,968,063	1,968,063	1,476,047	Transit Equipment					492,016		Transit replacement grant
Replacement - Transit Power Train/Refurbish		241,476	241,476	241,476	Transit Equipment							
TOTAL Corporate Asset Management	3,434,450	10,659,146	14,093,596	9,746,180			3,695,400			492,016	160,000	

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
REAL ESTATE & CONSTRUCTION SERVICES												
<u>Projects</u>												
City Administration Building	-	14,800,000	14,800,000				2,800,000	12,000,000				
Wharf & Seawall Remediation	130,000		130,000				130,000					
Energy Retrofit	2,150,000	2,150,000	4,300,000		Environment - Operational Savings	4,200,000				100,000		Energy retrofit grant
Energy Conservation Management Plan	125,000	125,000	250,000				250,000					
<u>Employment lands</u>												
Catarqui BP- Road extension north of Fortune Ext	2,250,000		2,250,000	2,250,000	Industrial Land							
Catarqui Phase 3 - Engineering and Design	350,000		350,000	350,000	Industrial Land							
Catarqui Phase 3 - Stage 1 Fortune/ Centennial Intersection		3,000,000	3,000,000	1,750,000	Industrial Land				1,250,000			
St. Lawrence BP Innovation Drive EXT	250,000		250,000						250,000			
TOTAL Real Estate & Construction Serv.	5,255,000	20,075,000	25,330,000	4,350,000		4,200,000	3,180,000	12,000,000	1,500,000	100,000		
TOTAL Corporate Services	12,506,200	33,884,796	46,390,996	20,356,580		4,200,000	7,582,400	12,000,000	1,500,000	592,016	160,000	

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
<u>SUSTAINABILITY & GROWTH</u>												
STRATEGY, ENVIRONMENT & COMMUNICATIONS												
Kingnet Redevelopment & Deployment	50,000	25,000	75,000				75,000					
Public Website Development Planning	65,000	100,000	165,000				165,000					
ICSP Development	50,000	80,000	130,000				130,000					
DT Coal Tar Groundwater Monitoring		50,000	50,000	50,000	Environment							
Kingston East Landfill Closure		300,000	300,000	300,000	Environment							
Municipal Site Clean Ups		30,000	30,000		Environment							
McAdoos Landfill Cap Repairs		20,000	20,000		Environment							
Brownfields Properties	50,000	50,000	100,000	100,000	Environment							
TOTAL Strategy, Environment & Comm.	215,000	655,000	870,000	500,000			370,000					
PLANNING & DEVELOPMENT												
Computer Software/Document Imaging		50,000	50,000				50,000					
Industrial Land Strategy		75,000	75,000	24,375	Industrial Land				50,625			
Official Plan Consolidation/ 5 Year Reviews	120,000		120,000				93,000		27,000			
Secondary Planning Studies		150,000	150,000								150,000	
Zoning By-law Consolidation	50,000	200,000	250,000				250,000					
Site Plan Guidelines		100,000	100,000				100,000					
Heritage Studies (Heritage Conservation Districts)	90,000	120,000	210,000				210,000					
Market Square HCD Study Update	100,000		100,000				100,000					
Heritage (Misc. Studies, Education, Policy & Programs)	80,000	80,000	160,000				160,000					
Cultural Landscape Study		50,000	50,000				50,000					
Commemorative Integrity Statement (CIS) / Management Plan		30,000	30,000				30,000					
Accessibility Regulations AODA	150,000	150,000	300,000				300,000					
Accessibility Requirements		1,200,000	1,200,000	1,200,000	Provincial Funding							
TOTAL Planning & Development	590,000	2,205,000	2,795,000	1,224,375			1,343,000		77,625		150,000	

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
CULTURAL SERVICES												
PROGRAMS & POLICY												
Cultural Strategic Plan	50,000	70,000	120,000				120,000					
Spirit of Sir John A. Resortation	35,000	35,000	70,000				70,000					
Heritage Sign and Plaques - C&H	10,000	10,000	20,000				20,000					
Civic Artifact/Portrait Collection Management	50,000	50,000	100,000				100,000					
JK Tett Centre - Business Plan etc.	75,000		75,000				75,000					
Sir John A Macdonald Signage	10,000	10,000	20,000				20,000					
FACILITIES - CULTURE												
Woodworking Museum Envelope	-	93,000	93,000				93,000					
Pump House Steam Museum Envelope	100,000	300,000	400,000				400,000					
GRAND THEATRE												
Grand Theatre - Facility Infrastructure	50,000		50,000	50,000	Grand Theatre Facility							
Grand Theatre - Furniture, Fixtures & Equipment	70,000	60,000	130,000	130,000	Grand Theatre Facility							
Grand Theatre - Ticketing Software	30,000		30,000	30,000	Grand Theatre Facility							
TOTAL Cultural Services	480,000	628,000	1,108,000	210,000			898,000					
RECREATION & LEISURE SERVICES												
Pathways and Trails	603,500	300,000	903,500	903,500	Provincial Funding							
Beach & Waterfront development	323,500	600,000	923,500	923,500	Provincial Funding							
Memorial Centre Site	850,000	700,000	1,550,000				1,478,000				72,000	Insurance.
Parks & Open Space Development - C&R/ENG	1,733,500	2,620,000	4,353,500	150,000	Industrial Land		3,603,500				600,000	PCBF \$500k, user fees \$100k.
New Parks Development	3,333,500	5,910,000	9,243,500	1,500,000	Provincial Funding		119,350	4,900,000	624,150		2,100,000	\$1.1M from school boards, \$1M undetermined
Parkland Acquisition	370,000	300,000	670,000	670,000	Cash in lieu of Parkland							
Community Centres												
Community Centre Envelope		250,000	250,000				250,000					
POOLS												
Leo Lafleur- Memorial Centre	300,000	5,700,000	6,000,000				300,000	3,700,000		2,000,000		Infrastructure rehab grant
Artillery Park Facility	40,000	130,000	170,000				170,000					

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
ARENAS												
Invista Centre	24,000	24,000	48,000	48,000	Arena							
Catarraqui - Kinsmen Centre 70	119,000	87,000	206,000	206,000	Arena							
Springer Market Square	96,000	60,000	156,000	156,000	Arena							
Kingston Memorial Centre	58,000	30,000	88,000	88,000	Arena							
Wally Elmer	36,000	125,000	161,000	161,000	Arena							
Harold Harvey	240,400	660,000	900,400	900,400	Provincial Grant							
	20,000	10,000	30,000	30,000	Arena							
MARINAS												
Block D Marina- Design & Pre- Engineering		180,000	180,000	180,000	Marina							
Confederation Basin - Maintenance	30,000		30,000	30,000	Marina							
Confederation Basin - Docks Replacement		120,000	120,000	120,000	Marina							
Portsmouth Olympic Harbour - Facility Capital	30,000	40,000	70,000	70,000	Marina							
TOTAL Recreation & Leisure Services	8,207,400	17,846,000	26,053,400	6,136,400			5,920,850	8,600,000	624,150	2,000,000	2,772,000	
TOTAL Sustainability & Growth	9,492,400	21,334,000	30,826,400	8,070,775			8,531,850	8,600,000	701,775	2,000,000	2,922,000	

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
<u>PUBLIC WORKS SERVICES</u>												
PUBLIC WORKS												
Road and Yard Works	-	50,000	50,000				50,000					
Salt Mgt. Capital Plan	-	268,000	268,000				268,000					
Playground Retrofit & Replacement Program (C&R)	100,000	150,000	250,000				250,000					
Park Lighting Upgrades Program/Replacement (C&R)	16,000	150,000	166,000				166,000					
Play Court Rehabilitation Program	15,000	100,000	115,000				115,000					
Park & Sport Field Washroom Rehabilitation	-	50,000	50,000				50,000					
Public Works - Operations Centre (701 Division)	3,000,000	7,000,000	10,000,000					10,000,000				
U. K. - Operations Centre Expansion & Vehicle Storage	2,000,000	8,000,000	10,000,000	2,000,000	Utility Equipment	8,000,000						Debt recovered
TOTAL Public Works	5,131,000	15,768,000	20,899,000	2,000,000		8,000,000	899,000	10,000,000				
ENGINEERING												
Sidewalks & Pararamps (new and reconstruction)	-	1,000,000	1,000,000	1,000,000	Provincial Funding							
Street Lighting	-	300,000	300,000	300,000	Provincial Funding							
TOTAL Engineering		1,300,000	1,300,000	1,300,000								
SOLID WASTE												
Amendment to Source Separated Organics (96066)	70,000		70,000	70,000	Solid Waste & Recycling Equipment							
2 Recycling Depots for public areas	10,000	10,000	20,000	20,000	Solid Waste & Recycling Equipment							
Integrated Waste Management Study	250,000	750,000	1,000,000	1,000,000	Solid Waste & Recycling Equipment							
Household Hazardous Waste Facility Upgrades		40,000	40,000	40,000	Solid Waste & Recycling Equipment							
Equipment Upgrades		40,000	40,000	40,000	Solid Waste & Recycling Equipment							
Glass Bunker Expansion	20,000		20,000	20,000	Solid Waste & Recycling Equipment							
TOTAL Solid Waste	350,000	840,000	1,190,000	1,190,000								
TOTAL Public Works Services	5,481,000	17,908,000	23,389,000	4,490,000		8,000,000	899,000	10,000,000				

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET**

PROJECTS				SOURCES OF FUNDING								
Description	2009 BUDGET	2010 BUDGET	BUDGET FUNDING	Reserve Funds PAYG	Reserve Fund Description	Reserve Funds DEBT	MUNICIPAL CAPITAL Reserve Fund PAYG	MUNICIPAL CAPITAL Reserve Fund DEBT	DEVELOPMENT CHARGES Reserve Fund	GRANTS	OTHER	NOTES
2009 - 2010 Projects												
COMMUNITY & FAMILY SERVICES												
Business Equipment : Cheque Production & Postage Mach.	-	25,000	25,000				25,000					
Building Maintenance - Oakwood	60,000	-	60,000				60,000					
TOTAL Community & Family Services	60,000	25,000	85,000				85,000					
RESIDENTIAL LONG TERM CARE SERVICES												
Structural & Grounds	160,000	145,000	305,000	305,000	Rideaucrest Capital							
Equipment & Furniture	205,000	138,000	343,000	343,000	Rideaucrest Capital							
Renovations and Decorations	54,000	162,000	216,000	216,000	Rideaucrest Capital							
Consulting Services	-	30,000	30,000	30,000	Rideaucrest Capital							
TOTAL Residential Long Term Care Serv.	419,000	475,000	894,000	894,000								
TOTAL Comm. Development Serv.	2,282,000	2,516,000	4,798,000	4,519,250			185,000		93,750			
TOTAL - Municipal	29,761,600	75,642,796	105,404,396	37,436,605		12,200,000	17,198,250	30,600,000	2,295,525	2,592,016	3,082,000	

**CITY OF KINGSTON
2009/2010 CAPITAL BUDGET SUMMARY**

Schedule A

PROJECTS			SOURCES OF FUNDING						
Description	BUDGET 2009	BUDGET 2010	RESERVE FUNDS PAYG	Description	MUNICIPAL CAPITAL RESERVE FUND PAYG	DEVELOPMENT CHARGES RESERVE FUND	GRANTS	OTHER	NOTES
<u>AGENCIES AND BOARDS</u>									
LIBRARY									
Facility Upgrades		362,200	180,200	Library Capital Reserve Fund	182,000				
Materials for Sight Impaired		50,000						50,000	Special Bequest
Shared IT		335,000	291,450	Library Capital Reserve Fund				43,550	County of Frontenac
TOTAL LIBRARY		747,200	471,650		182,000			93,550	
POLICE									
Refresh Servers/Desktops/Audio/Notebooks	247,000	150,000	397,000	Police Equipment Reserve Fund					
Replacement Vehicles	234,000	553,000	787,000	Police Equipment Reserve Fund					
Scanning Archive		200,000	200,000	Police Equipment Reserve Fund					
Expand Video/Digital Storage	25,000	25,000	50,000	Police Equipment Reserve Fund					
ERU - Firearms replacement program	16,500	17,000	33,500	Police Equipment Reserve Fund					
Critical Incident Management Equipment	26,500	27,000	53,500	Police Equipment Reserve Fund					
In Car Ticketing		200,000	200,000	Police Equipment Reserve Fund					
Offsite hot Backup	50,000	50,000	100,000	Police Equipment Reserve Fund					
TOTAL POLICE	599,000	1,222,000	1,821,000						
KINGSTON ACCESS SERVICES									
Replacement of KAS vehicles (4)		380,000	304,790	KAS Equipment Reserve				75,210	
Additional Bus per DC By-law		89,000				89,000			
TOTAL KAS		469,000	304,790			89,000		75,210	
TOTAL AGENCIES AND BOARDS	599,000	2,438,200	2,597,440		182,000	89,000	75,210	93,550	