



CITY OF KINGSTON  
**REPORT TO COUNCIL**

Report No.: 10-233

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TO: Mayor and Members of Council  
FROM: Stephen Dickey, Deputy Treasurer  
RESOURCE STAFF: Lana Foulds, Financial Planning Coordinator  
DATE OF MEETING: 2010-08-24  
SUBJECT: Capital Project Status Report – Second Quarter 2010

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**EXECUTIVE SUMMARY:**

At the close of each quarter, council receives an update on the status of capital works in progress. When projects are complete council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements. In some cases additional funding may be required, and is noted in the tables included in the recommendation and supported in the detail on the appendices of this report.

**RECOMMENDATION:**

1. That council approve the financing of capital projects or (return of funds), as outlined in Appendix A of this report as follows:

Source of Financing	
<b>Municipal Capital Reserve Fund</b>	<b>(\$26,510)</b>
Municipal Equipment Replacement Reserve Fund	(\$73,103)
Solid Waste Reserve Fund	(\$44,473)
Library Parking Reserve	\$30,000
Technology Reserve Fund	(\$7,201)
Transit Reserve Fund	(\$583,455)
Fire Capital Reserve Fund	\$4,489
Industrial Land Reserve Fund	\$2,200
Utility Equipment Reserve Fund	(\$79,150)
Parking Reserve Fund	(\$2,795)
Arena Reserve Fund	\$16,337
Marina Reserve Fund	\$16,013
Working Fund Reserve	(\$79,131)
Provincial Funding Reserve Fund	(\$9,600)
Development Charges Reserve Fund	(\$879)
<b>Sub-Total-Other Reserve Funds &amp; Reserves</b>	<b>(\$810,748)</b>
<b>Total Reserve Funds and Reserves</b>	<b>(\$837,258)</b>

2. That council approve the increase (reduction) of approved debenture financing with reference to specific project as outlined in Appendix A of this report as follows:

Source of Financing	
Police Equipment Reserve Fund	(\$626)
<b>Total Net Debenture Requirement (reduction)</b>	<b>(\$626)</b>

3. That council approve the transfer of budget funding from specific projects in Real Estate & Construction totalling \$378,935 to Facility Management heritage and non-heritage projects and \$5,500 from the Airport Exterior Signs project to the Obstacle Surface Removal project (detailed in Appendix A).
4. That council approve the transfer of budget funding for \$441,000 from the approved Information Systems & Technology (IS & T) projects to envelope funding for the IS & T strategy project in accordance with the recommendations within the IS & T Strategic Plan approved by Council on April 20, 2010 (detailed in Appendix A).
5. That the funding of \$150,000 for secondary planning studies be reallocated to the Williamsville Urban Design Study identified as a focus of development in the Official Plan.

**AUTHORIZING SIGNATURES:**

ORIGINAL SIGNED BY DIRECTOR OF FINANCIAL SERVICES _____ Stephen Dickey, Deputy Treasurer
ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER _____ Gerard Hunt, Chief Administrative Officer

**CONSULTATION WITH THE FOLLOWING COMMISSIONERS:**

Cynthia Beach, <i>Sustainability &amp; Growth</i>	√
Terry Willing, <i>Community Services</i>	√
Denis Leger, <i>Transportation, Properties &amp; Emergency Services</i>	√
Jim Keech, <i>President and CEO, Utilities Kingston</i>	√

*(N/R indicates consultation not required)*

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**OPTIONS/DISCUSSION:**

Financial Services has provided this information from the corporate financial records and in consultation with city departments. The majority of items are minor overages and underages between budget allocations and actual costs to complete the projects. In addition to the projects that are closed, Appendix B reflects the capital works currently in progress.

The Information Systems & Technology department strategic plan obtained approval from council on April 20, 2010. To enable the department to proceed with the 2010 portion of the plan, a budget transfer of \$441,000 from previously approved IS & T capital projects to the strategy projects envelope is required.

Staff are proposing that funding be reallocated from certain Airport and Real Estate and Construction Services projects that either no longer require additional financing or that, upon reviewing the strategic plans, would be better used in other areas.

Planning and Development Services will be allocating the secondary planning studies capital funding to begin the Williamsville Urban Design Study identified in the Official Plan.

**EXISTING POLICY/BY LAW:**

Capital budget by-laws for all years up to and including 2009 / 2010 with capital budget amendments as approved by council.

**NOTICE PROVISIONS:**

Not Applicable.

**ACCESSIBILITY CONSIDERATIONS:**

Not Applicable.

**FINANCIAL CONSIDERATIONS:**

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in progress.

**CONTACTS:**

Lana Foulds, Financial Planning Coordinator

Ext. 2209

**OTHER CITY OF KINGSTON STAFF CONSULTED:**

Gerard Hunt, Chief Administrative Officer

Ext. 2205

**EXHIBITS ATTACHED:**

Appendix A: 2007 to 2010 Closed Projects

Appendix B: Capital Works in Progress

	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Over-Financed)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
<b>2005 Projects</b>											
<b>REAL ESTATE &amp; CONSTRUCTION</b>											
95188	Marine Museum	869	80,000	(79,131)	(79,131)	Close 2nd Qtr 2010		(79,131)	Working Fund Reserve		
<b>2007 Projects</b>											
<b>INFORMATION SYSTEMS</b>											
97309	ERP Finance-HR	202,508	200,000	2,508	2,508	Close 2nd Qtr 2010		2,508	Technology Reserve Fund		
<b>AIRPORT</b>											
97389	Runway Remediation	1,435,197	1,900,000	(464,803)	(464,803)	Close 2nd Qtr 2010					Federal Grant paid 95% of expenditures until project completion. Over estimate.
<b>RECREATION &amp; LEISURE</b>											
97360	POHB-Control Systems	21,483	35,000	(13,517)	(13,517)	Close 2nd Qtr 2010	(13,517)				
97361	POHB-Accessibility Upgrades	40,672	45,000	(4,328)	(4,328)	Close 2nd Qtr 2010	(4,328)				
<b>2008 Projects</b>											
<b>REAL ESTATE AND CONSTRUCTION</b>											
98306	Innovtn Dr road ext-Ind Lnd	42,200	40,000	2,200	2,200	Close 2nd Qtr 2010		2,200	Industrial Land Reserve Fund		
<b>POLICE</b>											
98488	Automatic Vehicle Locator Sys	99,374	100,000	(626)	(626)	Close 2nd Qtr 2010			Police Equipment Reserve Fund	(626)	
<b>AIRPORT</b>											
98395	Purchase Sander Truck (ACAP)	208,049	216,100	(8,051)	(8,051)	Close 2nd Qtr 2010		(8,051)	Municipal Equipment Reserve Fund		
<b>RECREATION &amp; LEISURE</b>											
98469	Splash Pad 4th Avenue	118,745	125,000	(6,255)	(6,255)	Close 2nd Qtr 2010	(6,255)				
98471	MCentre Revitalization-Parks	355,660	350,000	5,660	5,660	Close 2nd Qtr 2010	5,660				
98483	Cycling and Pathways Implmtn	257,386	257,500	(114)	(114)	Close 2nd Qtr 2010	(114)				
98485	Splash Pad Facilities	557,851	560,000	(2,149)	(2,149)	Close 2nd Qtr 2010	(2,149)				
98378	WE-Strctrl,thermo,fire code	9,998	11,000	(1,002)	(1,002)	Close 2nd Qtr 2010		(1,002)	Arenas Reserve Fund		
<b>2009 Projects</b>											
<b>ENGINEERING</b>											

	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Over-Financed)	Status	Municipal Capital Reserve Fund	Other	Description	Debtentures	Comments
	99320 Hwy 2 East Rock Cut	11,149	15,000	(3,851)	(3,851)	Close 2nd Qtr 2010	(3,851)				
<b>TRANSIT</b>											
	99345 West End Terminal	0	575,000	(575,000)	(575,000)	Close 2nd Qtr 2010		(575,000)	Transit Reserve Fund		Project will be re-budgeted in future years.
<b>PARKING</b>											
	99370 Parking Service Vehicle	20,205	23,000	(2,795)	(2,795)	Close 2nd Qtr 2010		(2,795)	Parking Reserve Fund		
<b>FIRE &amp; RESCUE</b>											
	99521 IS Contract	39,361	35,000	4,361	4,361	Close 2nd Qtr 2010		4,361	Fire Capital Reserve Fund		
	99522 Defibrulators	50,129	50,000	129	129	Close 2nd Qtr 2010		129	Fire Capital Reserve Fund		
<b>RECREATION &amp; LEISURE</b>											
	99323 Off-Leash Dog Sites	171,589	160,000	11,589	11,589	Close 2nd Qtr 2010	11,589				
	99441 Meadowcrest Prk-Parking	97,301	100,000	(2,699)	(2,699)	Close 2nd Qtr 2010	(2,699)				
	99445 Molly McGlynn Park	8,791	10,000	(1,210)	(1,210)	Close 2nd Qtr 2010	(331)	(879)	Development Charge		
	99457 Artillery Prk-Gym Fir Replace	29,484	40,000	(10,516)	(10,516)	Close 2nd Qtr 2010	(10,516)				
	99460 Invista Minor Capital Env	56,923	48,000	8,923	8,923	Close 2nd Qtr 2010		8,923	Arenas Reserve Fund		
	99461 Cat-Kin-Fcity Conditn Assess	13,550	20,000	(6,450)	(6,450)	Close 2nd Qtr 2010		(6,450)	Arenas Reserve Fund		
	99465 Cat-Kin Minor Capital Env	35,030	24,000	11,030	11,030	Close 2nd Qtr 2010		11,030	Arenas Reserve Fund		
	99467 Cat-Kin-Resurface Prkg Lot	38,118	35,000	3,118	3,118	Close 2nd Qtr 2010		3,118	Arenas Reserve Fund		
	99480 MCentre-Interior Door	10,718	10,000	718	718	Close 2nd Qtr 2010		718	Arenas Reserve Fund		
	99485 WE-Plumbing System Repairs	2,400	12,000	(9,600)	(9,600)	Close 2nd Qtr 2010		(9,600)	Provincial Funding Reserve Fund		
	99491 Confed Basin-Maintenance	28,849	30,000	(1,151)	(1,151)	Close 2nd Qtr 2010		(1,151)	Marina Reserve Fund		
	99492 Confed Basin-Dock Replace	137,164	120,000	17,164	17,164	Close 2nd Qtr 2010		17,164	Marina Reserve Fund		
<b>SOLID WASTE</b>											
	99506 HHW Facility Upgrades	0	40,000	(40,000)	(40,000)	Close 2nd Qtr 2010		(40,000)	Solid Waste Reserve Fund		Work will not be done
	99564 Recycling Conveyor Repair	77,785	80,000	(2,215)	(2,215)	Close 2nd Qtr 2010		(2,215)	Solid Waste Reserve Fund		
<b>INFORMATION SYSTEMS</b>											
	99382 Clerks Photocopier	32,291	42,000	(9,709)	(9,709)	Close 2nd Qtr 2010		(9,709)	Technology Reserve Fund		
<b>FLEET</b>											
	99309 Replace - Transit	2,325,565	2,320,934	4,631	(8,455)	Close 2nd Qtr 2010		(8,455)	Transit Reserve Fund		Received Provincial Grant which covered over expenditure

	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Over-Financed)	Status	Municipal Capital Reserve Fund	Other	Description	Debtentures	Comments
99350	Fleet Replace-Airport	26,787	33,478	(6,691)	(6,691)	Close 2nd Qtr 2010		(6,691)	Municipal Equipment Reserve Fund		
99353	Fleet Replace-Transportation	0	58,362	(58,362)	(58,362)	Close 2nd Qtr 2010		(58,362)	Municipal Equipment Reserve Fund		Unit mileage life extended
99354	Fleet Replace-UK Maintnce	0	11,326	(11,326)	(11,326)	Close 2nd Qtr 2010		(11,326)	Utility Equipment Reserve Fund		Unit life cycle extended
99355	Fleet Replace-UK Resource	0	67,824	(67,824)	(67,824)	Close 2nd Qtr 2010		(67,824)	Utility Equipment Reserve Fund		Unit mileage life extended
<b>2010 Projects</b>											
<b>SOLID WASTE</b>											
90314	Green Bin CFB PMQ's	12,742	15,000	(2,258)	(2,258)	Close 2nd Qtr 2010		(2,258)	Solid Waste Reserve Fund		
								(840,748)		(626)	
<b>BUDGET AMENDMENTS</b>											
<b>REAL ESTATE AND CONSTRUCTION SERVICES</b>											
96131	370 King St Roof Replacement	-	250,000	(250,000)	(250,000)	Reallocate \$250,000 to 99325-Heritage Env. Close program 96131					
97315	370 King-Roof Replacement	-	60,000	(60,000)	(60,000)	Reallocate \$60,000 to 99326-Non-Heritage Env. Close program 97315					
97506	Marine Museum Evaluation	126,064.74	195,000	(68,935)	(68,935)	Reallocate \$68,000 to 99326-Non-Heritage Env. Close program 97506					
<b>LIBRARY</b>											
99546	Facility Upgrades					Increase original budget by \$30,000		30,000	Library Parking Reserve		Parking Garage Sprinkler System approved by Library Board
<b>INFORMATION SYSTEMS</b>											
99379	Servers-Storage					Transfer \$80,000 to 99385-Strategic IT-IS projects					As approved in IS & T Strategic Plan
99380	Netwrkng-Telecommcnctns					Transfer \$20,000 to 99385-Strategic IT-IS projects					As approved in IS & T Strategic Plan
99383	Core Software Services					Transfer \$125,000 to 99385-Strategic IT-IS projects					As approved in IS & T Strategic Plan

	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Over-Financed)	Status	Municipal Capital Reserve Fund	Other	Description	Debtentures	Comments
99384	Corporate IT-IS Projects					Transfer \$216,000 to 99385-Strategic IT-IS projects					As approved in IS & T Strategic Plan
<b>PLANNING AND DEVELOPMENT</b>											
99405	Secondary Planning Studies	0	150,000	(150,000)	(150,000)	Reallocate to new Williamsville Urban Design Study					
<b>AIRPORT</b>											
98398	Exterior signs-PTB facades	4,465	10,000	(5,535)	(5,535)	Transfer \$5,500 to 99371-Obstacle Surface Removal. Close 98398					
<b>PARKS</b>											
97456	Artillery Park Env	308,971	320,000	(11,029)	(11,029)	Transfer \$11,000 to 99459-Artillery Park Repair & Maintenance. Close 97456					
97470	Briceland Park-Phase 1	0	10,000	(10,000)	(10,000)	Consolidate with 99448-Briceland Park					
98477	KP Trail Phase 2	589,100	740,000	(150,900)	(150,900)	Consolidate with 99428-K&P Trail Phase 2					
							-	30,000			
							(26,510)	(810,748)			
<b>Summary</b>											
	Municipal Capital Reserve Fund						(26,510)				
	Municipal Equipment Replacement Reserve Fund							(73,103)			
	Solid Waste Reserve Fund							(44,473)			
	Police Equipment Reserve Fund								(626)		
	Library Parking Reserve							30,000			
	Technology Reserve Fund							(7,201)			
	Transit Reserve Fund							(583,455)			
	Fire Reserve Fund							4,489			
	Industrial Land Reserve Fund							2,200			
	Utility Equipment Reserve Fund							(79,150)			
	Parking Reserve Fund							(2,795)			
	Arena Reserve Fund							16,337			
	Marina Reserve Fund							16,013			
	Working Fund Reserve							(79,131)			
	Provincial Funding Reserve Fund							(9,600)			
	Development Charge Reserve Fund							(879)			
							(26,510)	(810,748)		(626)	

City of Kingston  
Work in Process  
As At June 30, 2010

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

**Library**

97490	Construction of Calvin Park	5,274,437	5,300,000	(25,563)	
98493	Facility Upgrades	200,044	200,000	44	
98496	Shared Other	24,795	60,000	(35,205)	
99310	Calvin Park Expansion Material	138,944	200,000	(61,056)	
99546	Facility Upgrades	259,615	362,200	(102,585)	
99547	Materials for Sight Impaired	22,531	50,000	(27,469)	
99548	Shared IT	178,832	335,000	(156,168)	
	<b>Total Expenditures</b>	<b>6,099,199</b>	<b>6,507,200</b>	<b>(408,001)</b>	

**Police Department**

95147	C216-Direct Entry	-	29,000	(29,000)	
97493	Automated Fingerprint System	-	50,000	(50,000)	
98491	Radio Console-Planned Expnsn	77,001	100,000	(22,999)	
99549	Refresh Servers-Dsktps-Audio	159,677	397,000	(237,323)	
99550	Replacement Vehicles	304,736	787,000	(482,264)	
99551	Scanning Archive	-	200,000	(200,000)	
99552	Expand Video-Digital Storage	21,536	50,000	(28,464)	
99553	ERU-Firearms Replacement	2,627	33,500	(30,873)	
99554	Critical Incident Mgmt Equip	-	53,500	(53,500)	
99555	In Car Ticketing	-	200,000	(200,000)	
99556	Offsite Hot Backup	-	100,000	(100,000)	
	<b>Total Expenditures</b>	<b>565,577</b>	<b>2,000,000</b>	<b>(1,434,423)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

### **Community Services**

#### ***Building and Licensing***

98445	Permit Software BRRAG	75,396	80,000	(4,604)	
99536	Parking Hand Held Radios	-	10,000	(10,000)	
99537	Enforcemnt Fld Hrdwr BRRAG	-	30,000	(30,000)	
99538	Vehicles BRRAG	36,333	35,000	1,333	
99539	Permit Software Bragg	539	128,000	(127,461)	
	<b>Total Expenditures</b>	<b>112,269</b>	<b>283,000</b>	<b>(170,731)</b>	

#### ***Residential Long Term Care (Rideaucrest)***

96107	Hot Water Tank Replacement	4,961	32,250	(27,289)	ECD-1st Qtr 2011
97433	Resident Baths-Showers	-	12,500	(12,500)	ECD-4th Qtr 2010
97435	Meeting Rooms-Furniture Eqpt	3,629	5,000	(1,371)	ECD-1st Qtr 2011
98446	Resident Baths Showers	733	12,500	(11,767)	ECD-1st Qtr 2011
98447	Recruitment (Nursing)	9,625	12,500	(2,875)	ECD-4th Qtr 2010
98448	Homewide Flooring Upgrade	9,128	15,000	(5,872)	ECD-3rd Qtr 2011
98453	Nursing review implementation	-	25,000	(25,000)	ECD-4th Qtr 2010
98454	Space Reno_Enhancements	21,084	30,000	(8,916)	ECD-4th Qtr 2010
98455	Leadership Review for RNs	27,470	30,000	(2,530)	ECD-4th Qtr 2010
98456	CMI Training	30,067	35,000	(4,933)	ECD-4th Qtr 2010
98459	Comprehensive Nursing Review	69,975	100,000	(30,025)	ECD-3rd Qtr 2011
99542	RC Structural- Grounds	30,551	305,000	(274,449)	ECD-3rd Qtr 2011
99543	RC Equipment-Furniture	59,567	343,000	(283,433)	ECD-3rd Qtr 2011
99544	RC Renovations-Decorations	57,344	216,000	(158,656)	ECD-3rd Qtr 2011
99545	RC Consulting Services	-	30,000	(30,000)	ECD-3rd Qtr 2011
	<b>Total Expenditures</b>	<b>324,135</b>	<b>1,203,750</b>	<b>(879,615)</b>	

#### ***Community & Family Services***

90310	Barrielfield Fed Land Review	12,280	250,000	(237,720)	ECD-4th Qtr 2010
95081	Emergency Generator	2,573	150,000	(147,427)	ECD-1st Qtr 2011
96072	Emergency Generator	-	75,000	(75,000)	ECD-1st Qtr 2011
96180	Best Start	1,602,366	2,320,000	(717,634)	
98434	362 Montreal St	286,690	4,000,000	(3,713,310)	ECD-4th Qtr 2011
98435	Bldg Furnishings File Mgt Sys	10,629	95,000	(84,371)	ECD-4th Qtr 2011
98521	FCMH Road	-	300,000	(300,000)	ECD-2011
99540	Prodtm-Postage Machine	-	25,000	(25,000)	ECD-4th Qtr 2011
99541	Bldng Maintenance Oakwood	23,720	60,000	(36,280)	
	<b>Total Expenditures</b>	<b>1,938,258</b>	<b>7,275,000</b>	<b>(5,336,742)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

### Transportation, Properties & Emergency Services

#### **Fire**

95083	Consolidate Training Centre	610,854	2,112,500	(1,501,646)	Requires land acquisition
95091	New Pumper	191,372	200,000	(8,628)	
97409	Consolidate Training Centre	25,000	120,000	(95,000)	Requires land acquisition
98426	Public Ed Fire Safety House	-	75,000	(75,000)	
98427	Hazardous Material Response	59,547	100,000	(40,454)	
98428	RMS-AVL	48,526	100,000	(51,474)	
98429	Com Centre	118,844	150,000	(31,156)	
98430	West-Wildfire Unit	62,374	175,000	(112,626)	
98432	Cntrl-PemFab Pumper 50' Aerial	-	600,000	(600,000)	
99509	Emergency Preparedness	124,068	400,000	(275,932)	
99510	Consolidate Training Centre	-	375,000	(375,000)	Requires land acquisition
99511	HQ O'Connor Drive	14,741	50,000	(35,259)	
99512	Extrication Equipment	-	60,000	(60,000)	
99513	Fire Equipment-Hose	-	171,000	(171,000)	
99514	Ford Taurus U-0362 - R	-	40,000	(40,000)	
99515	Ford Taurus 0360 - R	-	40,000	(40,000)	
99516	Fire Master Plan	4,042	50,000	(45,958)	
99517	Marine Emergency Unit	38,077	50,000	(11,923)	
99518	Truck Equipment	11,519	200,000	(188,481)	
99519	Upgrade Holmatro Ext Equip	-	10,000	(10,000)	
99523	Central-50 Pumper-Aerial	-	600,000	(600,000)	
99524	Central-Ford Windstar 9941R	-	40,000	(40,000)	
99525	West-L8000 Tanker 8720R	-	300,000	(300,000)	
99526	West-Ford Taurus U0116R	-	40,000	(40,000)	
99527	West-Ford Van 0029R	-	40,000	(40,000)	
99528	West-Ford Windstar U9927R	-	40,000	(40,000)	
99529	West-Mack Pumper U8925R	-	400,000	(400,000)	
99530	West-Rescue Van U9426R	-	100,000	(100,000)	
99531	Stn 7-Woodbine Rd-Generatr	-	60,000	(60,000)	
99533	East-Chev Blazer U0101R	-	40,000	(40,000)	
99534	East-Pumper U8407R	-	500,000	(500,000)	
99535	East-Pumper U9509RF	-	100,000	(100,000)	
	<b>Total Expenditures</b>	<b>1,308,962</b>	<b>7,338,500</b>	<b>(6,029,538)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

**Real Estate and Construction Services**

**Real Estate & Construction**

90312	Accessibility Requirements-GT	85,799	850,000	(764,201)	
90313	St Lawrence BP Svc-CAF	4,000	771,000	(767,000)	
90315	Feed in Tariff Solar Facilitat	-	250,000	(250,000)	
90317	HH Community Centre	-	1,700,000	(1,700,000)	
96042	Growth Capital-John Counter	5,544,254	8,310,627	(2,766,373)	
97335	North St Stabilizatn-Demolitn	7,191	100,000	(92,809)	
97406	Wellington Street	26,467	50,000	(23,533)	
98303	Cat Phase 3-Eng and Design	145,459	250,000	(104,541)	
98304	Federal Divestitures	3,000	250,000	(247,000)	
98307	JK Tett Bldng Renovation Plans	226,439	250,000	(23,561)	
98512	JK Tett Building Reno	-	17,500,000	(17,500,000)	
99318	Municipal Accommdt'n Strategy	398,260	500,000	(101,740)	
99386	City Administration Bldg	-	14,800,000	(14,800,000)	
99387	Wharf-Seawall Remediation	5,000	130,000	(125,000)	
99388	Energy Retrofit	979,254	4,300,000	(3,320,746)	
99389	Energy Conservtn Mgmt Plan	49,018	250,000	(200,982)	
99390	Cat Indust-Ext-CAF	982,961	2,250,000	(1,267,039)	
99391	Cat Phase 3-Eng-Design	-	350,000	(350,000)	
99392	Cat Phase 3-Stge 1 Frtne-Cent	82,731	4,225,680	(4,142,949)	
99393	St Lwrnce BP-Innovation Ext	147,347	300,000	(152,653)	
99560	Old Industrial Revit	5,000	100,000	(95,000)	
99561	2nd Entrance St LBP-CAF	512,345	554,000	(41,655)	
99563	11 Queen St Demolition	726,484	1,200,000	(473,516)	
	<b>Total Expenditures</b>	<b>9,931,010</b>	<b>59,241,307</b>	<b>(49,310,297)</b>	

**Facilities Management**

90309	Marble Columns	-	14,000	(14,000)	
97317	City Hall-Fire Alarm Upgrades	21,900	200,000	(178,100)	
97318	City Hall-1st Flr Renovations	70,334	175,000	(104,666)	
97319	City Hall-Generator and Switch	38,895	500,000	(461,105)	
97323	Court House-Fountain Repairs	10,000	25,000	(15,000)	
97324	Renovation of POA Offices	-	40,000	(40,000)	
97325	Midland Ave-Decommissioning	10,382	50,000	(39,618)	
97327	JC Blvd-Fire Alarm Upgrades	9,138	200,000	(190,862)	
97328	JC Blvd-Storage Facility Rev	28,365	100,000	(71,635)	
98328	1211 JCB-Roof Repairs Garage	8,441	160,000	(151,559)	
98337	BWB-Minor Capital	29,517	55,000	(25,483)	
98340	City Hall-Carpet Replacment	57,159	100,000	(42,841)	
99325	Envelopes - Heritage	2,416	2,175,000	(2,172,584)	
99326	Envelopes - Non Heritage	58,207	725,000	(666,793)	
99327	Facilities Asset Mngmnt Plan	42,950	200,000	(157,050)	
99328	Asbestos Desig Subst prg.	211,417	580,000	(368,583)	
99329	Fountains & Fill Stations	6,917	158,000	(151,084)	
99330	City Hall	475,443	765,000	(289,557)	
99331	1211 John Counter Blvd	43,200	40,000	3,200	
99332	701 Division St.-Roof Repair	64,877	65,000	(123)	
99333	Old Train Station	1,548	310,000	(308,452)	
99334	19-21-23 Queen Street	-	80,000	(80,000)	
99335	Old Fire Station 1-Lonestar	-	50,000	(50,000)	
99336	Cataraqui Town Hall-Lions	-	75,000	(75,000)	
99337	Pittsburg Township Hall	951	10,000	(9,049)	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)
99338	Seniors Centre-Parking	-	15,000	(15,000)	
99339	Wartman House	411	75,000	(74,589)	
99340	Calvin Park House	-	10,000	(10,000)	
99341	Pump House-Steam Museum	-	50,000	(50,000)	
99342	Portsmouth Town Hall	358	75,000	(74,642)	
<b>Total Expenditures</b>		<b>1,192,826</b>	<b>7,077,000</b>	<b>(5,884,174)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)
<b>Transportation Services</b>					
<b>Fleet</b>					
96156	Electric	213,155	260,974	(47,819)	ECD-2nd Qtr 2011
98355	Replacement-UK Underground	43,173	315,000	(271,827)	ECD-2nd Qtr 2011
98357	Replacement-Utilities Electric	-	56,000	(56,000)	ECD-2nd Qtr 2011
98358	Replacement-Transit Vans	1,214,416	1,783,000	(568,584)	ECD-4th Qtr 2010
99351	Fleet Replace-Facilities Mgmt	-	186,657	(186,657)	ECD-4th Qtr 2010
99352	Fleet Replace-Public Works	442,131	3,299,257	(2,857,126)	ECD-2nd Qtr 2011
99356	Fleet Replace-UK Undergrnd	-	675,559	(675,559)	ECD-2nd Qtr 2011
99357	Fleet Replace-UK Treatment	-	175,089	(175,089)	ECD-2nd Qtr 2011
99358	Fleet Replace-UK Electric	41,678	81,337	(39,659)	ECD-4th Qtr 2010
99360	Fleet Replace-Transit Buses	-	1,968,063	(1,968,063)	ECD-4th Qtr 2010
99361	Fleet Rplc-Trnst Powertrain	62,638	241,476	(178,838)	ECD-4th Qtr 2010
	<b>Total Expenditures</b>	<b>2,017,191</b>	<b>9,042,412</b>	<b>(7,025,221)</b>	
<b>Transit</b>					
97371	Shelters-beyond 10 yrs	198,326	300,000	(101,674)	
97376	Buses for Growth	910,261	2,050,238	(1,139,977)	
97378	Transit Facility Upgrades	29,817	35,000	(5,183)	
97383	Accessible Bus Stops	16,649	182,000	(165,351)	
98392	Transit Signal Priority Instal	5,747	335,000	(329,253)	
98393	Park and Ride Fac-Montreal	81,055	225,000	(143,945)	
99343	Transit Technology Envelope	-	550,000	(550,000)	
99344	Park & Ride Fac. Montreal St	-	400,000	(400,000)	
99346	VIA Train-Turning-Stop	-	250,000	(250,000)	
99347	Enclosed Bus Strge-Feasibilty	-	200,000	(200,000)	
99349	Downtown Terminal-Feasibilty	-	200,000	(200,000)	
99557	Replace of KAS vehicles (4)	-	469,000	(469,000)	
	<b>Total Expenditures</b>	<b>1,241,856</b>	<b>5,196,238</b>	<b>(3,954,382)</b>	
<b>Airport</b>					
93087	Remediation of Hangars	79,849	110,000	(30,151)	
96028	Airport Master Plan	190,277	200,000	(9,723)	
98399	Canopy PTD airside entrance	108	10,000	(9,892)	
98400	Aircraft de-icing collection	-	20,000	(20,000)	ECD-4th Qtr 2010
98401	Pay-Display parking machine	3,100	20,000	(16,900)	
98403	Reconfigure PTB frontage road	672	60,000	(59,328)	
99371	Obstacle Surface Rmvl Trees	7,304	70,000	(62,696)	
99372	Terminal Bldg Renovations	-	85,000	(85,000)	
99373	Demo Hangar 3-Trns Can Bldg	283,589	620,000	(336,411)	
99374	Crack Sealing Runway-07-25	-	37,000	(37,000)	
99375	Concrete Helicopter Pads	864	60,000	(59,136)	
99376	Airfld Sfty Inspctn Rprt Unit	-	35,000	(35,000)	
	<b>Total Expenditures</b>	<b>565,762</b>	<b>1,327,000</b>	<b>(761,238)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

**Parking**

90311	Parking Garage Repairs	180	1,404,100	(1,403,920)	
96161	Hanson Parking Garage	123,878	174,000	(50,122)	
96164	New Parking Facilities	-	48,000	(48,000)	
97384	Chown Parking Garage	151,782	160,000	(8,218)	
97386	Surface Lots	96,190	106,000	(9,810)	
98394	Pay Display Parking Mtrs-Equip	262,637	306,000	(43,363)	
99363	Bicycle Parking	-	10,000	(10,000)	
99364	Pay Display Meters Equip	-	230,000	(230,000)	
99365	Refurb Prkg Meter Housing	-	75,000	(75,000)	
99366	Hanson Capital Maintenance	2,850	175,000	(172,150)	
99367	Hanson Gate System	-	100,000	(100,000)	
99368	Robert Bruce Capital Maint	62,001	165,000	(102,999)	
99369	Surface Lots	2,916	140,000	(137,084)	
	<b>Total Expenditures</b>	<b>702,434</b>	<b>3,093,100</b>	<b>(2,390,666)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

### **Corporate Administrative Team**

#### ***Finance***

97482	Asset Costing-PSAB	272,761	250,000	22,761	Received grant funding
97483	Cheque Scanning Machine	-	30,000	(30,000)	
	<b>Total Expenditures</b>	<b>272,761</b>	<b>280,000</b>	<b>(7,239)</b>	

#### ***Information Systems***

98313	Backup-Redundancy Site	717	60,000	(59,283)	ECD-2011
98316	Email-Messaging Scheduling	21,835	36,000	(14,165)	
98317	Enterprise GIS Intgn-Cartegrph	85,119	92,500	(7,381)	
98318	Orthophoto Data Clctn Archvng	37,625	57,500	(19,875)	
98319	Orthop Ground Features Update	95,530	97,500	(1,970)	
98320	Software License	7,850	12,000	(4,150)	
99377	Desktop-PC-Handheld	118,348	460,000	(341,652)	
99378	Printer-Scanner	17,688	60,000	(42,312)	
99379	Servers-Storage	214,171	580,500	(366,329)	
99380	Netwrkng-Telecmmnctns	192,296	342,000	(149,704)	
99381	Corp Printing Eqpt	45,099	50,000	(4,901)	
99383	Core Software Services	2,295	210,000	(207,705)	
99384	Corporate IT-IS Projects	196,326	617,000	(420,674)	
99385	Strategic IT-IS Projects	146,779	510,900	(364,121)	
	<b>Total Expenditures</b>	<b>1,181,678</b>	<b>3,185,900</b>	<b>(2,004,222)</b>	

#### ***H.R and Organizational Development***

97484	Electronic Service Delivery	54,139	100,000	(45,861)	
	<b>Total Expenditures</b>	<b>54,139</b>	<b>100,000</b>	<b>(45,861)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

## Public Works

### Engineering

90300	Charles-Rideau-Catarauqui	211,028	1,600,000	(1,388,972)	
90301	Mack St-Frontenac to Toronto	50,239	1,500,000	(1,449,761)	
90302	Elmwood Subdn Drainage Road	714,848	1,100,000	(385,152)	
90303	2010 Sidewalks-Ramps	298,304	2,206,038	(1,907,734)	
90304	2010 Surface Treatment	6,482	1,000,000	(993,518)	
90306	Pavement Rehab Hwy 2 E	6,801	2	6,799	
90307	Mowat Ave-Resurf and Sidewalks	19,044	2	19,042	
90308	2010 Resurfacing	601,804	4,708,000	(4,106,196)	
90316	Cat Woods Dr Ext Woodland Sub	-	1,425,000	(1,425,000)	
95178	Cat West Storm Water Mgmt	2,351,218	2,700,000	(348,782)	ECD-4th Qtr 2010
96198	Centennial Dr Phase 2	2,558,155	3,071,460	(513,305)	ECD-4th Qtr 2010
98300	3rd Crossing 1st phse-EA study	591,317	1,700,000	(1,108,683)	
98405	Traffic Mgmt General 08-10	1,341,292	2,137,000	(795,708)	3 year program-ECD-4th Qtr 2010
98406	Traffic Calming Measures 08-10	272,204	426,000	(153,796)	3 year program-ECD-4th Qtr 2010
98408	Bridges and Culverts 08-10	2,114,496	3,740,000	(1,625,504)	3 year program-ECD-4th Qtr 2010
98411	Reconstruction 08-10	754,456	4,078,500	(3,324,044)	3 year program-ECD-4th Qtr 2010
98412	Shoreline Protection 08-10	738,770	1,360,000	(621,230)	3 year program-ECD-4th Qtr 2010
98414	Storm Sys Improvement 08-10	326,588	368,000	(41,412)	3 year program-ECD-4th Qtr 2010
98416	County Roads-Agreement 08-10	1,595,280	1,950,000	(354,720)	ECD-4th Qtr 2010
98417	Intrscn corridor improv 08-10	82,616	310,000	(227,384)	3 year program-ECD-4th Qtr 2010
98499	Willingdon Ave and Area Street	2,350,260	4,200,000	(1,849,740)	2 year project-ECD-4th Qtr 2010
98511	Unity Road	477,788	825,000	(347,212)	ECD-4th Qtr 2010
99301	Brock and Barrie	1,152,284	1,700,000	(547,716)	
99302	Princess-King to East Limit	1,923,952	3,397,981	(1,474,028)	
99311	Highgate Creek Restoration	70,609	120,000	(49,391)	
99312	City CN Right of Way Mgmt	17,315	210,000	(192,685)	
99322	Anderson and Princess	1,653	100,000	(98,347)	
99362	Bikeway Implementation	17,395	1,500,000	(1,482,605)	
99420	Sir John A MacDonald Signage	16,625	20,000	(3,375)	
99503	Street Lighting	235,431	300,000	(64,569)	
	<b>Total Expenditures</b>	<b>20,898,253</b>	<b>47,752,983</b>	<b>(26,854,729)</b>	

### Roads

96014	Salt Mgt Capital Plan	121,357	189,000	(67,643)	ECD-4th Qtr 2010
97466	Playground Retrofit	122,584	150,000	(27,416)	ECD-4th Qtr 2010
97467	Grass Creek Park Washroom	20,738	25,000	(4,262)	ECD-4th Qtr 2010
97468	Monuments and Memorials	22,463	20,000	2,463	
98384	Monuments and Memorials	28,450	40,000	(11,550)	ECD-4th Qtr 2011
98385	Park Sport Fld Washrm Rehab	-	50,000	(50,000)	ECD-4th Qtr 2011
98386	Park Lighting Upgrades-Replce	90,369	100,000	(9,631)	ECD-4th Qtr 2010
98388	Play Court Rehab Program	82,870	100,000	(17,130)	ECD-4th Qtr 2010
98391	Salt Mgt Capital Plan	4,380	517,000	(512,620)	
99494	Road and Yard Works	-	50,000	(50,000)	
99495	Salt Management Plan	-	268,000	(268,000)	
99496	Playgrnd Retrofit-Replace Prg	96,556	250,000	(153,444)	
99497	Prk Lighting Upgrd-Replace	-	166,000	(166,000)	
99498	Playcourt Rehab Program	-	115,000	(115,000)	
99499	Prk-Sprt Field Washrm Rehab	-	50,000	(50,000)	
99500	PW-Ops Centre 701 Division	21,963	10,000,000	(9,978,037)	ECD-4th Qtr 2011
99501	UK Ops Cntr Expnd-Storage	184,268	19,500,000	(19,315,732)	
	<b>Total Expenditures</b>	<b>795,997</b>	<b>31,590,000</b>	<b>(30,794,003)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

**Solid Waste**

99504	2 Recycling Depots	-	20,000	(20,000)	
99505	Integrated Waste Mgmt Study	-	1,000,000	(1,000,000)	
99507	Equipment Upgrades	-	40,000	(40,000)	
99508	Glass Bunker Expansion	-	20,000	(20,000)	
	<b>Total Expenditures</b>	-	<b>1,080,000</b>	<b>(1,080,000)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)

**Sustainability and Growth**

***Sustainability and Growth***

97362	Northblock Redevelopment Strat	210,155	250,000	(39,845)	
97363	Community Engagement-Strat Pln	19,326	90,000	(70,674)	
98308	Northblock Redevelpmnt Strategy	11,888	75,000	(63,113)	
99413	Accessibility Regs AODA	71,256	300,000	(228,744)	
99414	Accessibility Requirements	61,758	350,000	(288,242)	
	<b>Total Expenditures</b>	<b>374,383</b>	<b>1,065,000</b>	<b>(690,617)</b>	

***Environmental & Commication Services***

95019	PCP - Trade Winds Project	8,965	60,000	(51,035)	
96007	MacAdoos Landfill-Care and Mtc	12,766	50,000	(37,234)	
96011	PCP Energy Mgt Projects	195,505	230,090	(34,585)	
97365	Municipal Site Clean-ups	33,642	35,000	(1,358)	
97366	Belle Park Solution Impl	432,466	500,000	(67,534)	
98302	Belle Park Solution Implmntn	-	500,000	(500,000)	
98516	ICSP	103,773	105,000	(1,227)	
99316	Newcomer Web Portal	261,410	340,583	(79,173)	
99396	ICSP Development	94,922	130,000	(35,078)	
99397	Monitor DT Coal Tar Grndwtr	-	50,000	(50,000)	
99398	Kingston East Landfill Close	-	300,000	(300,000)	
99399	Municipal Site Clean Ups	-	30,000	(30,000)	
99400	McAdoos Landfill Repairs	-	20,000	(20,000)	
99401	Brownfields Properties	3,000	100,000	(97,000)	
	<b>Total Expenditures</b>	<b>1,146,448</b>	<b>2,450,673</b>	<b>(1,304,225)</b>	

***Cultural Services***

97445	Civic Collection Mgmt Strategy	14,325	50,000	(35,675)	
98463	Spirit of Sir John A Restoratn	34,949	35,000	(51)	
99415	Cultural Strategic Plan	201,008	270,000	(68,992)	
99416	Restore Spirit of Sir John A	23,227	712,500	(689,273)	
99418	Artifact-Portrait Mngmt	42,612	100,000	(57,388)	
99419	JK Tett Business Plan	20,833	75,000	(54,167)	
99421	Woodworking Museum Env	-	93,000	(93,000)	
99422	Pump-Steam Museum Env	51,196	400,000	(348,804)	
99423	Grand Theatre Infrastructure	-	50,000	(50,000)	
99424	GT Furniture- Fixtures-Equip	51,384	130,000	(78,616)	
99425	GT Ticketing Software	-	30,000	(30,000)	
	<b>Total Expenditures</b>	<b>439,534</b>	<b>1,945,500</b>	<b>(1,505,966)</b>	

***Planning and Development***

96089	Official Plan Consolidation	304,478	500,000	(195,522)	Ongoing-2012
96095	Design Guidelines	46,687	50,000	(3,313)	
97423	Zoning By-law Consolidation	83,036	100,000	(16,964)	
97425	Population Model Update	10,500	30,000	(19,500)	
97451	Archaeology Master Plan	61,032	70,000	(8,968)	
98436	City Facts Update	-	10,000	(10,000)	
98437	Area 8 Concept Plan	-	30,000	(30,000)	
98438	Urban Design Guidelines	47,702	50,000	(2,298)	
98441	Official Plan Cnsldtn 5 Year	119,803	125,000	(5,197)	
98462	Evnt Plan-City Hall-Mkt Sq-Cnf	17,133	30,000	(12,867)	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)
99402	Computer Softwre-Doc Imgng	11,325	75,000	(63,675)	
99403	Industrial Land Review	-	75,000	(75,000)	
99405	Secondary Planning Studies	-	150,000	(150,000)	ECD-2011/2012
99406	Zoning By-law Consolidation	54,192	250,000	(195,808)	ECD-2012
99407	Site Plan Guidelines	-	100,000	(100,000)	ECD-2011
99408	Heritage Studies-Hrtge Dist	18,765	210,000	(191,235)	ECD-2011
99409	Mrkt Sq HCD Study Update	-	100,000	(100,000)	ECD-2011
99410	Heritage-Studies-Educ-Etc	16,283	160,000	(143,717)	Ongoing through 2011
99411	Cultural Landscape Study	-	50,000	(50,000)	
99412	CIS-Mgmnt Plan	-	30,000	(30,000)	
99417	Heritage Signs- Plaques	4,364	30,000	(25,636)	
<b>Total Expenditures</b>		<b>795,299</b>	<b>2,225,000</b>	<b>(1,429,701)</b>	

Program Number	Program Description	Actuals	Budget	Variance	Comments
		Year to Date	Year to Date	\$	Estimated Completion Date (ECD)
<b>Recreation and Leisure Services</b>					
<b>Arenas and Marinas</b>					
98364	Cntr 70-Mechanical sys repairs	18,864	51,000	(32,136)	
98369	Harold Harvey-add emerg exits	14,000	14,000	0	ECD-3rd Qtr 2010
99454	Community Centres Env	24,254	250,000	(225,746)	
	Leo Lafleur	521,803	6,000,000	(5,478,197)	
	Artillery Park	31,926	130,000	(98,074)	
	Cataraqui/Kinsmen	52,889	127,000	(74,111)	
	Centre 70	33,740	156,000	(122,260)	
	Springer Market Square	11,145	88,000	(76,855)	
	Memorial Centre	54,306	151,000	(96,694)	
	Wally Elmer	166,801	900,200	(733,399)	
99489	HH-Minor Capital Envelope	21,946	30,000	(8,054)	
99490	Block D Marina-Design-Eng	88,252	180,000	(91,748)	
99493	POH-Facility Capital	14,204	70,000	(55,796)	
99559	Invista Fitness Centre	360,698	520,000	(159,302)	
	<b>Total Expenditures</b>	<b>1,414,829</b>	<b>8,667,200</b>	<b>(7,252,371)</b>	
<b>Parks</b>					
97443	E Commerce-Class Reg	34,802	39,500	(4,698)	Ongoing upgrades
97465	Ball Diamond Upgrade-Megaffin	47,972	100,000	(52,028)	
97471	Cap Project Mgmt-Public Works	95,408	100,000	(4,592)	
98301	Aquatic Cnte Proj-Fsblty Study	205,151	275,000	(69,849)	
98461	Beaches	51,170	60,000	(8,830)	ECD-3rd Qtr 2010
98466	Peter Splinter Park	-	50,000	(50,000)	
98470	Cultural Events Equipment	103,480	130,000	(26,520)	
98474	Parks Recreation Master Plan	200,029	275,000	(74,971)	ECD-3rd Qtr 2010
98480	Taylor-Taggart Park	87,676	325,000	(237,324)	
98481	Emerald Crescent Park	50,315	175,000	(124,685)	
98482	McBurney Pk Lndscp Rnwl Pln	270,345	335,000	(64,655)	
99319	Pierson Field Lights	-	65,000	(65,000)	
	Pathways and Trails	757,170	1,643,500	(886,330)	
	Beach & Waterfront Development	31,933	881,000	(849,067)	
	Memorial Centre	1,147,760	1,820,000	(672,240)	
	Park & Open Space Development	456,833	4,803,500	(4,346,667)	
	New Park Development	150,201	7,977,500	(7,827,299)	
	Parkland Acquisition	52,675	970,000	(917,325)	
99562	Ridgewood Prk Play Structures	3,738	50,000	(46,262)	
99566	Battery Park Upgrades	-	175,000	(175,000)	
	<b>Total Expenditures</b>	<b>3,746,659</b>	<b>20,250,000</b>	<b>(16,503,341)</b>	
<b>Total Capital Expenditures</b>		<b>57,119,457</b>	<b>230,176,763</b>	<b>(173,057,306)</b>	