

DRAFT BY-LAW NO. 2012-XXX

A BY-LAW TO APPROVE THE 2012 CAPITAL BUDGET

PASSED: December 20, 2011

The Council of the Corporation of the City of Kingston enacts as follows:

1. As presented in Schedule A attached hereto and marked as part of this by-law the following amounts are hereby adopted as the 2012 capital budget for the Corporation of the City of Kingston:

<u>General Municipal</u>	<u>2012</u>
Capital Expenditures	<u>\$47,000,436</u>
Financing	
Reserve Funds (pay-as-you-go)	34,234,536
Long term debt	11,915,000
Working Fund Reserve	27,500
Contributions from others	<u>823,400</u>
Total Financing	<u>\$47,000,436</u>

2. The amounts included in the 2012 capital budget for respective local board(s), are in accordance with the Municipal Act, Section 290(1).
3. Transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of the Corporation of the City of Kingston.
4. This by-law shall come into force and take effect of the date of its passing.

GIVEN ALL THREE READINGS AND PASSED: December 20, 2011

CITY CLERK

MAYOR

**CITY OF KINGSTON
2012 CAPITAL BUDGET SUMMARY**

Schedule "A"

	FUNDING (2012)							
	BUDGET 2012	RESERVE FUNDS		MUNICIPAL CAPITAL FUND RESERVE		D.C RESERVE FUND	OTHER	TOTAL
		PAYG	DEBT	PAYG	DEBT			
GENERAL MUNICIPAL								
<i>SUSTAINABILITY AND GROWTH</i>								
SUSTAINABILITY & GROWTH	170,000			170,000				170,000
ENVIRONMENT & SUSTAINABLE INITIATIVES	250,000	250,000						250,000
CULTURAL SERVICES	1,219,302	115,500		1,103,802				1,219,302
BUILDING & LICENSING	188,500	188,500						188,500
PLANNING & DEVELOPMENT	1,395,000	165,000		1,180,000		22,500	27,500	1,395,000
<i>COMMUNITY SERVICES</i>								
COMMUNITY & FAMILY SERVICES	2,000,000			1,250,000			750,000	2,000,000
RECREATION & LEISURE SERVICES	6,728,900	556,600	200,000	2,396,300	3,000,000	576,000		6,728,900
RESIDENTIAL LONG-TERM CARE SERVICES	935,000	35,000	900,000					935,000
<i>TRANSPORTATION, PROPERTIES & EMERGENCY SERVICES</i>								
TRANSPORTATION SERVICES	15,918,134	12,522,134	2,815,000	377,000		204,000		15,918,134
FIRE & RESCUE	4,131,000	2,131,000	2,000,000					4,131,000
REAL ESTATE & CONSTRUCTION SERVICES	8,200,000	2,245,000		2,955,000			3,000,000	8,200,000
<i>CORPORATE ADMINISTRATION</i>								
INFORMATION SYSTEMS & TECHNOLOGY	3,256,100	1,373,100		1,883,000				3,256,100
SUBTOTAL	44,391,936	19,581,834	5,915,000	11,315,102	3,000,000	802,500	3,777,500	44,391,936
<i>LIBRARY</i>	903,000	829,600					73,400	903,000
<i>POLICE</i>	1,277,500	1,277,500						1,277,500
<i>KINGSTON ACCESS SERVICES (KAS)</i>	428,000	428,000						428,000
TOTAL POLICE, LIBRARY & KAS	2,608,500	2,535,100					73,400	2,608,500
GENERAL MUNICIPAL TOTAL	47,000,436	22,116,934	5,915,000	11,315,102	3,000,000	802,500	3,850,900	47,000,436
GRAND TOTAL	47,000,436	22,116,934	5,915,000	11,315,102	3,000,000	802,500	3,850,900	47,000,436

Funding Summary:	
	Total
Reserve Funds	34,234,536
Debentures	11,915,000
Other	850,900

**CITY OF KINGSTON
2012 CAPITAL BUDGET SUMMARY**

Schedule "A"

CAPITAL PROJECTS		SOURCES OF FUNDING							
Description	2012 Budget	Reserve Funds - PAYG	Description	Reserve Funds - Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Other	Notes
2012 Projects									
SUSTAINABILITY & GROWTH									
Gateway Signage & Corporate Signage Branding	170,000				170,000				
SUSTAINABILITY & GROWTH	170,000				170,000				
ENVIRONMENT & SUSTAINABLE INITIATIVES									
Brownfields Properties & CIP	200,000		200,000 Environment Reserve Fund						
PCP - Trade Winds Project (GHG Inventories)	50,000		50,000 Environment Reserve Fund						
ENVIRONMENT & SUSTAINABLE INITIATIVES	250,000	250,000							
CULTURAL SERVICES									
<u>PROGRAMS & POLICY</u>									
Cultural Strategic Plan-Implementation	50,000				50,000				
Cultural Mapping	30,000				30,000				
Grand Theatre Website	50,000				50,000				
Civic Artifact/Portrait Collection Management	275,000				275,000				
<u>FUNCTIONAL CAPITAL-CULTURE</u>									
Woodworking Museum Envelope	163,540				163,540				
Pump House Steam Museum Envelope	294,106				294,106				
<u>FACILITIES-REAL ESTATE & CONSTRUCTION</u>									
Pump House Steam Museum	226,156				226,156				
McLaughlin Woodworking Museum	15,000				15,000				
<u>GRAND THEATRE</u>									
Grand Theatre - Audio/Video Systems & Electronic Equipment	68,000		68,000 Grand Theatre Facility Reserve Fund						
Grand Theatre - Furniture, Fixtures & Equipment	44,500		44,500 Grand Theatre Facility Reserve Fund						
Grand Theatre - Software - Tixhub upgrades	3,000		3,000 Grand Theatre Facility Reserve Fund						
CULTURAL SERVICES	1,219,302	115,500			1,103,802				

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BUILDING & LICENSING									
By-Law Enforcement Field Hardware	10,000	10,000	BRRAG Reserve Fund						
Parking (Handhelds & Radios)	45,000	45,000	Parking Reserve Fund						
Parking Vehicles	22,000	22,000	Parking Reserve Fund						
Vehicles (Building)	35,000	35,000	BRRAG Reserve Fund						
Permit Software	76,500	76,500	BRRAG Reserve Fund						
BUILDING & LICENSING	188,500	188,500							
PLANNING & DEVELOPMENT									
Industrial Land Strategy	75,000	75,000	Industrial Land Reserve Fund						
Population Model Update	50,000						22,500	27,500	Working Fund
Secondary Planning Studies	250,000				250,000				
Transportation Master Plan	100,000				100,000				
Zoning By-law Consolidation	500,000				500,000				
Sydenham Heritage Conservation District	100,000				100,000				
KMHC Projects	20,000				20,000				
Heritage (Misc. Studies, Education, Policy & Programs)	50,000				50,000				
Parking Review	90,000	90,000	Parking Reserve Fund						
Amenity Area Review	60,000				60,000				
Project Costs Re: Long Term Planning	100,000				100,000				
PLANNING & DEVELOPMENT	1,395,000	165,000			1,180,000		22,500	27,500	
SUSTAINABILITY AND GROWTH	3,222,802	719,000			2,453,802		22,500	27,500	
COMMUNITY SERVICES									
COMMUNITY & FAMILY SERVICES & HOUSING									
Affordable Housing-Capital Subsidy	1,000,000				1,000,000				
Affordable Housing-Land for resale	1,000,000				250,000			750,000	Resale of Land
COMMUNITY & FAMILY SERVICES & HOUSING	2,000,000				1,250,000			750,000	

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RECREATION & LEISURE SERVICES									
<u>PARKS & RECREATION</u>									
Pathways and Trails	460,000				460,000				
Waterfront Development	135,000				135,000				
Existing Parks/Sites Redevelopment/Upgrade	1,270,000				1,270,000				
New Parks Development	640,000				64,000		576,000		
Programming Equipment	30,000				30,000				
<u>BELLEPARC FAIRWAYS</u>									
Belle Park Fairways	45,000				45,000				
<u>POOLS</u>									
Outdoor Pool and Aquatic Amenities	40,000				40,000				
Artillery Park	3,030,000				30,000		3,000,000		
<u>ARENAS</u>									
Invista Centre	63,900		63,900 Arenas Reserve Fund						
Centre 70	170,000		170,000 Arenas Reserve Fund						
Market Square	15,300				15,300				
Memorial Centre	176,000		176,000 Arenas Reserve Fund						
Cataraqui / Kinsmen	89,200		89,200 Arenas Reserve Fund						
Wally Elmer Rink	34,500				34,500				
<u>MARINAS</u>									
Boat Ramps	10,000		10,000 Marinas Reserve Fund						
Confederation Basin Facility	57,500		47,500 Marinas Reserve Fund	10,000					
Confederation Basin Marina	95,000		Marinas Reserve Fund	95,000					
Portsmouth Olympic Harbour - Facility	272,500				272,500				
Portsmouth Olympic Harbour - Marina	95,000		Marinas Reserve Fund	95,000					
RECREATION & LEISURE SERVICES	6,728,900	556,600		200,000	2,396,300	3,000,000	576,000		

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Description	2012 Budget	Reserve Funds - PAYG	Description	Reserve Funds - Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Other	Notes
LONG TERM CARE - RIDEAUCREST									
Structural and Grounds	50,000		Rideaucrest Capital Reserve Fund	50,000					
Equipment & Furniture	650,000		Rideaucrest Capital Reserve Fund	650,000					
Renovations and Decorations	35,000	35,000	Rideaucrest Capital Reserve Fund						
Support Services equipment	45,000		Rideaucrest Capital Reserve Fund	45,000					
Furniture/equipment	155,000		Rideaucrest Capital Reserve Fund	155,000					
LONG TERM CARE - RIDEAUCREST	935,000	35,000		900,000					
COMMUNITY SERVICES	9,663,900	591,600		1,100,000	3,646,300	3,000,000	576,000	750,000	
<u>TRANSPORTATION, PROPERTIES & EMERGENCY SERVICES</u>									
TRANSPORTATION SERVICES									
<u>FLEET</u>									
<i>FLEET-MUNICIPAL</i>									
Replacements - Public Works	2,504,795		2,504,795 Municipal Equipment Reserve Fund						
Replacements - Solid Waste	615,823		615,823 Municipal Equipment Reserve Fund						
Replacements - Other	354,023		304,023 Municipal Equipment Reserve Fund		50,000				
<i>FLEET-UTILITIES</i>									
Replacements - Underground	452,940		452,940 Utilities Equipment Reserve Fund						
Replacements - Gas	105,275		105,275 Utilities Equipment Reserve Fund						
Replacements - Other	45,000		45,000 Utilities Equipment Reserve Fund						
<i>FLEET-TRANSIT</i>									
Replacement - Full Size Buses	1,500,667		1,000,000 Federal Gas Tax Reserve Fund						
			500,667 Transit Reserve Fund						
Replacement - Bus Refurbishments	143,611		143,611 Transit Reserve Fund						
FLEET	5,722,134		5,672,134		50,000				

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2012 Projects									
<u>TRANSIT</u>									
<i>Technology/Communications</i>									
Transit Technology	3,315,000	3,315,000	Transit Reserve Fund						
<i>Buildings/Grounds/Infrastructure</i>									
Bus Stops/Shelters	350,000	350,000	Transit Reserve Fund						
<i>Vehicles</i>									
Express 1 & 2	5,720,000	2,701,000	Transit Reserve Fund	2,815,000				204,000	
TRANSIT	9,385,000	6,366,000		2,815,000				204,000	
<u>PARKING</u>									
<i>Planning/Studies</i>									
Planning/Studies	100,000	100,000	Parking Reserve Fund						
<i>Buildings/Grounds/Infrastructure</i>									
Hanson	64,000	64,000	Parking Reserve Fund						
Chown	130,000	130,000	Parking Reserve Fund						
<i>Equipment</i>									
Pay & Display/Meters	150,000	150,000	Parking Reserve Fund						
Bicycle Parking	20,000	20,000	Parking Reserve Fund						
Parking Equipment Other	20,000	20,000	Parking Reserve Fund						
PARKING	484,000	484,000							

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2012 Projects									
<u>AIRPORT</u>									
<i>Technology/Communications</i>									
Airport Other Technology	18,000				18,000				
<i>Building/Grounds/Infrastructure</i>									
Passenger Terminal Building	190,000				190,000				
Grounds/Fencing	119,000				119,000				
AIRPORT	327,000				327,000				
TRANSPORTATION SERVICES	15,918,134	12,522,134		2,815,000	377,000		204,000		
FIRE & RESCUE									
<u>FIRE & RESCUE</u>									
<i>Planning/Studies</i>									
Haz mat - MFP	50,000	50,000	Fire Capital Reserve Fund						
Fire/UK Water Supply-MPF	50,000	50,000	Fire Capital Reserve Fund						
<i>Technology/Communications</i>									
Mobile Radio & Communications	1,750,000	1,070,000	Fire Capital Reserve Fund	680,000					
911 Telephone Service	70,000	70,000	Fire Capital Reserve Fund						
Fire Other Technology	100,000	100,000	Fire Capital Reserve Fund						
<i>Building/Grounds/Infrastructure</i>									
Headquarters & Stations - Capital	415,000	415,000	Fire Capital Reserve Fund						
Training Centres	1,320,000		Fire Capital Reserve Fund	1,320,000					
<i>Vehicles</i>									
Support Vehicles	90,000	90,000	Fire Capital Reserve Fund						
Response Vehicles - Replacement/Refurbishment	150,000	150,000	Fire Capital Reserve Fund						
<i>Equipment</i>									
Fire Other Equipment	136,000	136,000	Fire Capital Reserve Fund						
FIRE & RESCUE	4,131,000	2,131,000		2,000,000					

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2012 Projects									
REAL ESTATE & CONSTRUCTION SERVICES									
<i>Planning/Studies</i>									
North Block Redevelopment	500,000	250,000	Environment Reserve Fund		250,000				
<i>Building/Grounds/Infrastructure</i>									
Heritage Properties									
Court House	50,000	50,000	Facility Repair Reserve Fund						
Registry Office	1,150,000								Debt-Business 1,150,000 Plan
310 King St. - British Whig	50,000	50,000	Facility Repair Reserve Fund						
Other Properties	360,000	25,000	Facility Repair Reserve Fund		335,000				
Non-Heritage Properties									
1211 John Counter Blvd	150,000	150,000	Facility Repair Reserve Fund						
JCB - UK - Municipal campus-site servicing & storm pond	2,100,000	1,000,000	Environment Reserve Fund		1,100,000				
362 Montreal St	2,000,000	150,000	Facility Repair Reserve Fund						Debt-Business 1,850,000 Plan
Other Properties	345,000	70,000	Facility Repair Reserve Fund		275,000				
Marine Infrastructure									
Collins Bay Sea wall infrastructure	500,000				500,000				
Asset Management									
Realty Asset Management	355,000				355,000				
Preventative and Scheduled Building Maintenance									
Preventative and Scheduled Building Maintenance	140,000				140,000				
<i>Employment Lands</i>									
Development/Capital Works	500,000	500,000	Industrial Land Reserve Fund						
REAL ESTATE & CONSTRUCTION SERVICES	8,200,000	2,245,000			2,955,000			3,000,000	
TRANSPORTATION, PROPERTIES & EMERGENCY SERVICES	28,249,134	16,898,134			4,815,000	3,332,000		204,000	3,000,000

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2012 Projects									
<u>CORPORATE ADMINISTRATION</u>									
INFORMATION SYSTEMS & TECHNOLOGY									
<u>TECHNOLOGY LIFECYCLE & SUSTAINMENT</u>									
Desktop/Laptop Computers	305,000		305,000 Technology Reserve Fund						
Printers/Scanner	32,000		32,000 Technology Reserve Fund						
Servers and Storage	135,000		135,000 Technology Reserve Fund						
Facilities	30,000		30,000 Technology Reserve Fund						
Networking & Telecommunications	85,000		85,000 Technology Reserve Fund						
Core Software Services	10,000		10,000 Technology Reserve Fund						
Corporate IT/IS Projects	160,000		160,000 Technology Reserve Fund						
Strategic IT/IS Projects	616,100		616,100 Technology Reserve Fund						
Intranet	25,000				25,000				
IT Process & Org Development	70,000				70,000				
GIS Sustainment Initiatives	65,000				65,000				
Mesh Networking	50,000				50,000				
Desktop Power Management Tool	25,000				25,000				
Second core of network	80,000				80,000				
New Data Centre	50,000				50,000				
Print Management, Monitoring, Costing Tool	30,000				30,000				
Vailtech Upgrade (Finance)	50,000				50,000				
<u>Enterprise Resource Management (ERM)</u>									
Corporate Process Efficiency	475,000				475,000				
Additional Trim Licences	70,000				70,000				
<u>Public Direct/eGovernment</u>									
Client Srvs (Sys Dev-ESD/Srvc Req Sys)	100,000				100,000				
Client Services (Call Centre Technology)	25,000				25,000				
Council Chambers Technology	100,000				100,000				
City Website Redevelopment	600,000				600,000				
<u>Departmental Efficiencies/Effectiveness</u>									
Departmental Equipment	43,000				43,000				
Wireless Municipal Offices	25,000				25,000				
INFORMATION SYSTEMS & TECHNOLOGY	3,256,100	1,373,100			1,883,000				
CORPORATE ADMINISTRATION	3,256,100	1,373,100			1,883,000				
TOTAL - Municipal	44,391,936	19,581,834		5,915,000	11,315,102	3,000,000	802,500	3,777,500	

**CITY OF KINGSTON
2012
CAPITAL BUDGET SUMMARY**

Schedule "A"

PROJECTS		SOURCES OF FUNDING							
Description	2012 Budget	Reserve Funds - PAYG	Description	Reserve Funds - Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Other	Notes
LIBRARY									
Branch Revitalization & Renewal	-								
Facility Repairs	673,000	673,000	Library Capital Reserve Fund						
Materials for Sight Impaired	50,000							50,000	Steele RF
Shared IT	180,000	156,600	Library Capital Reserve Fund					23,400	Frontenac County
Shared Other									
Unshared IT	-								
TOTAL LIBRARY	903,000	829,600							73,400
POLICE									
Refresh Servers/Desktops/Audio/Notebooks	13,000	13,000	Police Equipment Reserve Fund						
Replacement Vehicles	714,000	714,000	Police Equipment Reserve Fund						
Equipment Communications	160,500	160,500	Police Equipment Reserve Fund						
Software	80,000	80,000	Police Equipment Reserve Fund						
Expand Video/Digital Storage	45,000	45,000	Police Equipment Reserve Fund						
ERU - Firearms replacement program	20,000	20,000	Police Equipment Reserve Fund						
Critical Incident Management Equipment	15,000	15,000	Police Equipment Reserve Fund						
Emergency Command Post	160,000	160,000	Police Equipment Reserve Fund						
Offsite Hot Backup	70,000	70,000	Police Equipment Reserve Fund						
TOTAL POLICE	1,277,500	1,277,500							
KINGSTON ACCESS SERVICES									
Replacement of KAS vehicles (3- 4 per year)	345,000	345,000	KAS Equipment Reserve Fund						
Replacement of dispatch software	53,000	53,000	KAS Equipment Reserve Fund						
Purchase Supervisory vehicle	30,000	30,000	KAS Equipment Reserve Fund						
Handsfree Technology for fleet									
TOTAL KAS	428,000	428,000							
TOTAL AGENCIES AND BOARDS	2,608,500	2,535,100							73,400