



The Kingston Model for Action - Affordable Housing Supply

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Overview of Presentation

- 1.0 Introduction
- 2.0 The Kingston Model
- 3.0 Recommendations
- 4.0 The Next Steps



1.0 Introduction

- Kingston Model for Action - Affordable Housing Supply is a practical approach to meeting current and future housing needs.
- Emphasis is on expanding supply of various forms of housing to address full continuum of housing needs.
- Developed through consultation with community stakeholders, review of best practices, discussion with Technical Committee.



1.0 Introduction

- Today's session is aimed at obtaining further input from community stakeholders on the Kingston Model
- This presentation will briefly summarize the suggested components of the model and the recommended actions to make it work
- We will then devote the majority of the time to hearing from you



2.0 The Kingston Model

- Designed to enable the City and its community partners to address the full continuum of housing needs in the City of Kingston



2.0 The Kingston Model

- Nine components have been identified which, taken together, comprise the Kingston Model for addressing needs along this continuum
- These nine components include:



2.0 The Kingston Model

- A strategic vision for housing
- Community housing needs
- Integrating the Kingston Model into the municipal housing business
- Legislative, regulatory and financial tools to stimulate affordable housing supply
- Community capacity
- Partnerships
- Municipal leadership
- Public consultation
- Monitoring



2.0 The Kingston Model

- The following diagram illustrates the relationship between these components

Kingston Model for Affordable Housing Supply

Mission – To provide adequate, affordable and accessible housing that responds to the diverse needs of all residents.

Principles

- **Adequate Housing:** housing in suitable locations offering modest space, amenities and quality to meet the needs of all residents of the City of Kingston
- **Affordable Housing:** housing affordable within 30% of household income of all residents of the City of Kingston
- **Accessible Housing:** housing that is physically and economically accessible to all residents of the City of Kingston

Strategic Vision
The City of Kingston commits to building capacity for adequate, affordable and accessible housing through progressive professional services, leadership and lasting partnerships to enhance quality of life for all citizens.

Community Housing Needs

- Emergency & Transitional Housing
- Housing for Youth
- Supportive Housing (i.e. persons with mental illness, intellectual disabilities, severe physical disabilities and frail elderly)
- Student Housing
- New Immigrants & Refugees
- Aboriginal Families & Individuals
- Accessible Housing
- Affordable Rental Housing
- Housing for Armed Forces
- Seniors Housing (Independent Living)
- Affordable Ownership

Key Elements to Generate Supply of Affordable Housing

Legislative Tools

Partnerships

Regulatory Tools

Municipal Leadership

Financial Tools

Ongoing Public Consultation

Community Capacity

Monitoring

Integration with Municipal Business

Led by Affordable Housing Development Committee



2.0 The Kingston Model

- Below we highlight the key aspects of each component of the Kingston Model



2.1 Strategic Vision

- Developed in accordance with overall City of Kingston Strategic Vision and Mission Statement.

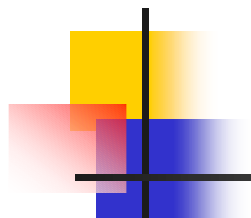
- Suggested Strategic Vision for Housing:

“The City of Kingston commits to building capacity for adequate, affordable and accessible housing through progressive professional services, leadership and lasting partnerships to enhance quality of life for all citizens”



2.2 Community Housing Needs

- The Kingston Model will address all community housing needs along the housing continuum
- The following diagram illustrates this continuum



Continuum of Housing Needs



Funding Programs and Other Government and Community Support	Housing Providers	Advocacy Groups
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2.3 Integrating the Kingston Model into the Municipal Housing Business

- Organizational structure recommended to ensure the Kingston Model has permanent place in City business and clear governance and accountability
- City Council to make all final decisions on affordable housing initiatives



2.3 Integrating the Kingston Model into the Municipal Housing Business

- Recommended structure:
 - *Affordable Housing Development Committee*
 - *Affordable Housing Staff Team*
 - *Affordable Housing Coordinator*
- Establishment of *Kingston Affordable Housing Centre* also recommended
- Structure also emphasizes ongoing community consultation and input
- Strong emphasis on flexibility and practicality



2.4 Legislative and Regulatory Tools to Stimulate Affordable Housing Supply

- The Kingston Model identifies and recommends a wide range of legislative and regulatory tools to stimulate affordable housing supply
- The Kingston Model will utilize all available legislative and regulatory tools to achieve practical results



2.5 Financial Tools to Stimulate Affordable Housing Supply

- The Kingston Model identifies and recommends a wide range of financial tools to stimulate affordable housing supply
- Kingston Model will utilize all available financial tools to achieve practical results



2.6 Building Community Capacity

- Wide range of actions suggested to build community capacity for delivering affordable housing:
 - Training housing providers about techniques of developing affordable housing
 - Familiarizing all segments of community with range of housing needs
 - Gaining support and acceptance for Kingston Model initiative
 - Overcoming NIMBY attitudes



2.6 Building Community Capacity

- Bringing support agencies and housing providers together for delivery of emergency, transitional and supportive housing
- Familiarizing City Council, staff with tools and approaches to deliver affordable housing
- Reviewing planning standards and policies
- Educating renters about how to become homeowners
- Etc.



2.6 Building Community Capacity

- Proposed Kingston Affordable Housing Centre to be central hub for capacity building/repository for information
- Website on affordable housing initiatives also suggested



2.7 Partnerships

- Partnerships crucial to success of Kingston Model
- Can take multitude of forms:
 - Joint ventures between non-profit and private sectors
 - Joint participation by different levels of government
 - Partnerships between housing providers, support agencies and Provincial Ministries
 - Partnerships between volunteer workers, donor organizations and sponsor agencies for self-help housing projects
 - “Layering” of several programs in one project
 - Etc.



2.8 Municipal Leadership

- City Council to play strong leadership role in supporting affordable housing initiatives
- Kingston Model also sets out process through which City and community stakeholders can make their voices heard at all levels of government to advocate positions on affordable housing policies and programs



2.9 Public Consultation

- Critical that public be fully informed of affordable housing initiatives
- Kingston Model recommends community stakeholders be consulted in design and implementation of affordable housing initiatives and be represented on Affordable Housing Development Committee



2.9 Public Consultation

- Training and education also recommended to break down barriers to community acceptance and to develop greater community understanding of housing needs
- Kingston Model recommends potential occupants of affordable housing should also be consulted in design and implementation of initiatives and programs



2.10 Monitoring

- Kingston Model recommends ongoing monitoring of activity to assess effectiveness of initiatives
- Recommends preparation of annual “Report Card” identifying activities and results achieved under Kingston Model



2.11 Financing the Kingston Model

- Two types of funding required:
 - Funds to cover day-to-day operations
 - Funds to contribute to individual affordable housing projects and programs
- Report demonstrates that sufficient financial resources available from a variety of sources to achieve meaningful results



2.11 Financing the Kingston Model

- By investing in Kingston Model, City and community as a whole stand to gain not only social benefit of increased supply of affordable housing, but would also:
 - Attract significant federal and provincial housing dollars into Kingston
 - Earn ongoing administrative fees from seniors levels of government
 - Enable local non-profit providers to realize significant GST and PST exemptions and rebates



2.11 Financing the Kingston Model

- Generate thousands of dollars annually in new property tax revenues
- Contribute to downtown revitalization
- Support the urban growth strategy
- Add to municipal housing infrastructure
- Contribute to improvements in health and well-being of those in need, thereby realizing savings to health care system



2.12 Demonstration Projects

- The Report provides advice on demonstration projects to illustrate a range of projects and show how the Kingston Model tools may potentially work.



3. Recommendations

- The report sets out 44 recommendations aimed at bringing the Kingston Model into operation
- These are contained in the Executive Summary distributed prior to the session



4. The Next Steps

- Discussion session on the recommendations
- Revise to incorporate input
- Submit to City for consideration