



**City of Kingston
Report to Council
Report Number 15-389**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer and City Treasurer
Resource Staff: Stephen Dickey, Director of Financial Services
Lana Foulds, Manager of Financial Planning
Date of Meeting: November 17, 2015
Subject: Capital Project Status Report – Third Quarter 2015

Executive Summary:

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

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Recommendation:

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report 15-389, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (61,955)
Other Reserve Funds and Reserves:	
Arenas Reserve Fund	\$ (700)
Fire Capital Reserve Fund	874
Transit Capital Reserve Fund	(1,475)
Federal Gas Tax Reserve Fund	(13,201)
Facility Repair Capital Reserve Fund	(20,437)
Technology Equipment Reserve Fund	(28,198)
Parking Reserve Fund	(679)
Utilities Equipment Reserve Fund	(6,031)
Environment Reserve Fund	(309,713)
Development Charges Reserve Fund	<u>(47,116)</u>
Total Sources of Funding (Return of Funds)	<u>\$(488,631)</u>

2. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit A to Report 15-389 as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (909)
Transit Capital Reserve Fund	(142,043)
Environment Reserve Fund	<u>(75,000)</u>
Total Debenture Reduction	<u>\$(217,952)</u>

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF FINANCIAL OFFICER AND CITY TREASURER

**Desirée Kennedy, Chief Financial Officer and
City Treasurer**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

Gerard Hunt, Chief Administrative Officer

Consultation with the following Members of the Corporate Management Team:

Cynthia Beach, Corporate & Strategic Initiatives

Lanie Hurdle, Community Services

Denis Leger, Transportation, Facilities & Emergency Services

Jim Keech, President and CEO, Utilities Kingston

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Options/Discussion:

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved. Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit A also includes a number of other capital budget amendments required in the third quarter in order to reallocate and/or consolidate previously approved project monies into one capital program number for ease of tracking and project management. These recommendations include the creation of a specific project number for the agenda management software implementation and for the construction of the transit transfer point at the Catarauqui Town Centre. Also included in Exhibit A is a recommendation to reallocate funds from other Rideaucrest capital projects in order to address the urgent replacement of the service elevator at Rideaucrest, which had originally been planned for 2016. Further details are provided as comments on Exhibit A.

Exhibit B provides information on the capital works-in-process as at September 30, 2015, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By Law:

Capital budget by-laws for all years up to and including 2015 with capital budget amendments as approved by Council.

Notice Provisions:

There are no notice requirements for this report.

Accessibility Considerations:

Exhibits to this report are available in an alternate format upon request.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

Contacts:

Stephen Dickey, Director of Financial Services, Extension 2370

Lana Foulds, Manager of Financial Planning, Extension 2209

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Other City of Kingston Staff Consulted:

Applicable City Departments

Exhibits Attached:

Exhibit A: 2011 to 2015 Closed Capital Projects and Budget Amendments as at September 30, 2015

Exhibit B: Capital Works in Process as at September 30, 2015

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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CLOSED CAPITAL PROJECTS

2011 Projects

Facilities and Construction Services

91439	Designated Substance Management	770,334	780,000	(9,666)	(9,666)	Close 3rd quarter	(8,228)	(1,438)	Facility Repair Capital Reserve Fund		
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Parking

91379	Parking Meter Housing Refurbishment	74,321	75,000	(679)	(679)	Close 3rd quarter		(679)	Parking Reserve Fund		
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Fire

91400	Haz mat - MFP	50,843	50,000	843	843	Close 3rd quarter		843	Fire Capital Reserve Fund		
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2012 Projects

Facilities and Construction Services

92421	JCB - UK - Municipal campus	2,067,118	2,100,000	(32,882)	(32,882)	Close 3rd quarter	(17,224)	(15,658)	Environment Reserve Fund		
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2013 Projects

Engineering

93340	LED Lighting	4,244,548	4,000,000	244,548	(4,730)	Close 3rd quarter	(4,730)				Electricity Rebates \$249,278
93404	Williamsville	5,212,599	5,213,508	(909)	(909)	Close 3rd quarter				(909)	

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Cultural Services											
93333	MacLachlan Woodworking	12,026	22,820	(10,794)	(10,794)	Close 3rd quarter	(10,794)				
Facilities and Construction Services											
93391	310 King St. - British Whig Building	29,032	48,031	(18,999)	(18,999)	Close 3rd quarter		(18,999)	Facility Repair Capital Reserve Fund		
2014 Projects											
Engineering											
94482	Cycling 2014	70,023	70,000	23	23	Close 3rd quarter	23				
Transit											
94374	Express 2 & 3	2,560,922	2,750,000	(189,078)	(189,078)	Close 3rd quarter		(47,035)	Development Charges Reserve Fund	(142,043)	Costs lower than anticipated
Fire											
94404	Communications Centre	10,031	10,000	31	31	Close 3rd quarter		31	Fire Capital Reserve Fund		
Recreation and Leisure											
94347	INVISTA Centre	174,300	175,000	(700)	(700)	Close 3rd quarter		(700)	Arenas Reserve Fund		
Information Systems											
94443	Enterprise Application Sustainment	111,640	140,000	(28,360)	(28,360)	Close 3rd quarter		(28,360)	Technology Equipment Reserve Fund		

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Fleet											
94366	Replacements - Gas	27,717	33,747	(6,031)	(6,031)	Close 3rd quarter		(6,031)	Utilities Equipment Reserve Fund		
94367	Replacement - Full Size Buses	884,178	897,728	(13,550)	(13,550)	Close 3rd quarter		(1,475)	Transit Capital Reserve Fund	(12,075)	Federal Gas Tax Reserve Fund
2015 Projects											
Environment and Sustainable Initiatives											
95304	McAdoos Landfill Cap Repairs	6,079	300,000	(293,921)	(293,921)	Close 3rd quarter		(293,921)	Environment Reserve Fund		Repairs not required at this time
95309	Municipal Property Phase II ESA	79,866	80,000	(134)	(134)	Close 3rd quarter		(134)	Environment Reserve Fund		
Public Works											
95202	Urban Forest Management Plan	33,098	54,000	(20,902)	(20,902)	Close 3rd quarter	(20,902)				
Engineering											
95364	Surface Treatment - Various Roads	158,874	160,000	(1,126)	(1,126)	Close 3rd quarter		(1,126)	Federal Gas Tax Reserve Fund		
Information Systems											
95331	Core Software Services	100,000	100,000	0	0	Close 3rd quarter					Annual program
95333	Data Centre Upgrades	200,393	200,000	393	393	Close 3rd quarter		393	Technology Equipment Reserve Fund		

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Partial Project Closures											
Facilities and Construction Services											
90318	Solar PV Installations	4,205,956	4,478,215	(272,259)	(75,000)	Close portion of project				(75,000)	Funds not required
Budget reallocations and amendments											
Library											
93365	Materials for Sight Impaired	44,634	50,000	(5,366)	(5,366)	Close 3rd quarter and consolidate with 95347					
95347	Materials for Sight Impaired	-	39,000		5,366						
94459	Branch Revitalization & Renewal	-	100,000	(100,000)	(100,000)	Close 3rd quarter and consolidate with 95344					
95344	Branch Revitalization & Renewal	-	100,000		100,000						
94461	Central Branch Asset Management	69,058	878,900	(809,842)	(809,842)	Close 3rd quarter and consolidate with 95346					
95346	Central Branch Renovations	-	1,700,000		809,842						

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Engineering											
94302	Traffic Calming Measures	234,970	321,964	(86,994)	(86,994)	Close 3rd quarter and consolidate with 95208					
95208	Traffic Calming Measures	20,634	80,938		86,994						Revised total budget of \$167,932
95220	Transit Priority Measures	136,895	102,000	34,895	34,895	Reallocate \$35K from 96319 and close 3rd quarter	(9)	(81)	Development Charges Reserve Fund		
								(15)	Contribution from Other		
96319	Transit Priority Measures	0	104,040		(35,000)						Revised total budget of \$69,040
Fire											
92407	Mobile Radio & Communications	1,450,207	1,750,000	(299,793)	(428,358)	Close 3rd quarter and consolidate with 95291					Expenditure recovery of \$128,566
94405	Mobile Radio & Communications	17,931	500,000	(482,069)	(482,069)	Close 3rd quarter and consolidate with 95291					
95291	Mobile Radio & Communications	0	20,000		910,427						Revised total budget of \$930,427

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Information Systems											
94448	Networking & Telecommunication	15,815	274,988	(259,173)	(259,173)	Close 3rd quarter and consolidate \$259K with 95338	(91)	(82)	Technology Equipment Reserve Fund		
95338	Networking & Telecommunication	22,207	325,000		259,000						Revised total budget of \$584K
94442	Desktop-Laptop Computers	348,215	434,427	(86,212)	(86,212)	Close 3rd quarter and consolidate with 95334					
95334	Desktop-Laptop Computers	170,248	380,000		86,212						Revised total budget of \$466,212
95329	City Website Sustainment	0	35,000	(35,000)	(35,000)	Close 3rd quarter and consolidate with 94438					
94438	City Website Sustainment	179,413	151,000		35,000						Revised total budget of \$186K
91450	Agenda Management Software	0	45,000	(45,000)	(45,000)	Close 3rd quarter and consolidate into new project number					
91470	Document and Information Management	0	75,000	(75,000)	(75,000)	Close 3rd quarter and consolidate into new project number					

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
95XXX	Enterprise Content Management (ECM) - Agenda Management				120,000						New project number
94445	GIS Sustainment	79,851	50,000	29,851	29,851	Reallocate \$30K from 95337 and close 3rd quarter		(149)	Technology Equipment Reserve Fund		
95337	GIS Sustainment	0	50,000	(50,000)	(30,000)						Revised total budget of \$20K
94444	GIS Digital Imagery Program	25,292	30,600	(5,308)	(5,308)	Close 3rd quarter and consolidate with 95336					
95336	GIS Digital Imagery Program	0	10,000		5,308						Revised total budget of \$15,308
Transit											
94373	Buildings - Transit	36,001	710,000	(673,999)	(650,000)	Reallocate \$650K to new project number					Revised total budget of \$60K
95271	Buildings - Transit	2,900	660,000	(657,100)	(600,000)	Reallocate \$600K to new project number					Revised total budget of \$60K
95XXX	Transit Cataraqui Centre Construction				1,250,000						New project number

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Rideaucrest											
94356	Structural & Grounds - Rideaucrest	21,271	110,000	(88,729)	(38,756)	Close portion of project and reallocate to new project					Revised total budget of \$71,244
94357	Equipment & Furniture - Rideaucrest	71,411	260,000	(188,589)	(74,559)	Close portion of project and reallocate to new project					Revised total budget of \$185,441
95256	Structural and Grounds - Rideaucrest	0	67,000	(67,000)	(57,000)	Close portion of project and reallocate to new project					Revised total budget of \$10K
95257	Equipment and Furniture - Rideaucrest	509	280,000	(279,491)	(70,000)	Close portion of project and reallocate to new project					Revised total budget of \$210K
95XXX	Rideaucrest Elevator				240,315						New project- Rideaucrest service elevator replacement
							(61,955)	(426,691)			(217,952)

City of Kingston
 2011 to 2015 Closed Capital Projects and Budget Amendments
 As At September 30, 2015

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Summary											
Reserve Funds and Reserves:											
	Municipal Capital Reserve Fund						(61,955)			(909)	
	Arenas Reserve Fund							(700)			
	Fire Capital Reserve Fund							874			
	Transit Capital Reserve Fund							(1,475)		(142,043)	
	Federal Gas Tax Reserve Fund							(13,201)			
	Facility Repair Capital Reserve Fund							(20,437)			
	Technology Equipment Reserve Fund							(28,198)			
	Parking Reserve Fund							(679)			
	Utilities Equipment Reserve Fund							(6,031)			
	Environment Reserve Fund							(309,713)		(75,000)	
	Development Charges Reserve Fund							(47,116)			
							(61,955)	(426,676)		(217,952)	
	Contribution from Other							(15)			
							(61,955)	(426,691)		(217,952)	

**City of Kingston
Capital Works in Process
As At September 30, 2015**

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
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Library

93366	Shared IT	30,696	80,000	(49,304)		
94460	Facility Repairs	584,354	689,637	(105,283)		
94462	Shared IT	27,644	151,000	(123,356)		
95344	Branch Revitalization and Renewal	-	200,000	(200,000)		
95345	Facility Repairs	-	114,000	(114,000)		
95346	Central Branch Renovations	-	2,509,842	(2,509,842)		
95347	Materials for Sight Impaired	-	44,366	(44,366)		
95348	Shared IT	-	20,000	(20,000)		
95380	Rideau Heights Library	-	3,300,000	(3,300,000)		
	Total Expenditures	642,694	7,108,845	(6,466,151)		

Police Services

92458	Equipment Communications	124,218	160,500	(36,282)		
92459	Software	24,904	80,000	(55,096)		
93363	Software	-	60,000	(60,000)		
93425	Computer Storage	52,962	65,000	(12,038)		
94466	Equipment Communications	556,800	730,000	(173,200)		
94467	Software	72,676	110,000	(37,324)		
94468	Expand Video - Digital Storage	-	50,000	(50,000)		
94470	Critical Incident Management Equipment	14,381	94,784	(80,403)		
94471	Crime Statistics	34,500	70,000	(35,500)		
94473	Radio Project - User Gear and Access	653,887	1,360,988	(707,101)		
95349	Refresh Servers, Desktops and Audio	27,846	165,000	(137,154)		
95350	Replacement Vehicles	340,116	715,000	(374,884)		
95351	Equipment Communications	-	60,000	(60,000)		
95352	Software	-	100,000	(100,000)		
95353	Expand Video-Digital Storage	-	50,000	(50,000)		
95354	Building	19,674	100,000	(80,326)		
95355	Disaster Recovery Site	-	65,000	(65,000)		
99555	In Car Ticketing	159,848	200,000	(40,152)		
	Total Expenditures	2,081,814	4,236,272	(2,154,458)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
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Other Agencies

95356	Replacement of Kingston Access Services Vehicles	-	180,000	(180,000)		
95357	Purchase Supervisory Vehicle	-	33,000	(33,000)		
	Total Expenditures	-	213,000	(213,000)		

Community Services

Commissioner's Office

95259	Immigration-Migration Strategy	-	150,000	(150,000)		
95375	Youth Employment Strategy	-	40,000	(40,000)		
	Total Expenditures	-	190,000	(190,000)		

Accessibility

93336	Accessibility Initiatives	12,146	100,000	(87,854)		
94359	Accessibility Initiatives	9,067	50,000	(40,933)		
	Total Expenditures	21,213	150,000	(128,787)		

Planning, Building & Licensing

92350	Secondary Planning Studies	83,406	150,000	(66,594)		
92352	Zoning By-law Consolidation	730,211	1,000,000	(269,789)		On-going through 2017
92353	Sydenham Heritage Conservation	77,054	100,000	(22,946)		
93324	Zoning Bylaw Consolidation	148,062	370,000	(221,938)		On-going through 2017
93326	Development Review	117,546	200,000	(82,454)		
93434	Princess Street Corridor Studies	18,956	350,000	(331,044)		On-going through 2017
94318	Commercial Land Use Inventory	54,593	100,000	(45,407)		
94319	Zoning By-law Consolidation	191,195	270,000	(78,805)		
94321	Barriefield Heritage Conservation	86,322	200,000	(113,678)		
94323	Heritage - Miscellaneous Studies, Education	23,687	100,000	(76,313)		
94324	Heritage Property Designation	31,558	60,000	(28,442)		
94325	Development Review - Land Management	613,914	1,511,600	(897,686)		
95226	Project Costs - Long Term Plan	69,461	100,000	(30,539)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
95370	Old Industrial Area Plan	-	600,000	(600,000)		
95371	35 Lyons Street	-	825,831	(825,831)		
99408	Heritage Studies - Heritage District	135,556	210,000	(74,444)		
99410	Heritage - Studies, Education, etc.	144,548	160,000	(15,452)		
99417	Heritage Signs - Plaques	7,141	30,000	(22,859)		
92347	Permit Software	4,884	35,000	(30,116)		
94327	By-Law Enforcement Field Hardware	8,114	10,000	(1,886)		
94330	Furniture	-	10,000	(10,000)		
94331	Permit Software	311	30,000	(29,689)		
94332	Building Field Units (Electronics)	-	10,000	(10,000)		
95227	Enforcement Field Hardware	2,161	10,000	(7,839)		
95228	Building Vehicle	-	30,000	(30,000)		
95229	Building Monitors	-	22,000	(22,000)		
95230	PS Field Hardware	-	10,000	(10,000)		
	Total Expenditures	2,548,681	6,504,431	(3,955,750)		

Recreation and Leisure

92368	Artillery Park	14,034,294	14,047,618	(13,324)		ECD 4th quarter 2015
92424	Collins Bay Sea wall infrastructure	173,095	500,000	(326,905)		ECD 4th quarter 2015
94337	Pathways and Trails	937,960	1,425,000	(487,040)		
94338	Waterfront Development	300,789	595,000	(294,211)		
94339	Existing Parks - Sites Redevelopment	1,260,469	1,765,000	(504,531)		
94340	New Parks Development	616,984	815,000	(198,016)		
94341	Wally Elmer - Shannon Park - New	344,351	13,036,550	(12,692,199)		
94345	Outdoor Aquatic Facility	21,873	92,500	(70,627)		
94346	Splash Pads and Amenities	38,313	70,000	(31,687)		
94348	Centre 70	33,297	107,500	(74,203)		
94350	Memorial Centre	127,656	340,000	(212,344)		
94351	Cataraqui - Kinsmen Centre	174,690	265,000	(90,310)		
94504	INVISTA Centre South Field	2,352	350,000	(347,648)		
95236	Pathways and Trails	78,228	455,108	(376,881)		
95237	Waterfront Development	81,757	521,211	(439,454)		
95238	Existing Parks - Sites Redevelopment	307,063	1,848,699	(1,541,636)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
95239	New Parks Development	92,843	1,032,410	(939,567)		
95241	Portsmouth	67,232	95,806	(28,574)		
95242	Programming Equipment	1,000	25,000	(24,000)		
95243	Belle Park Golf Course	92,514	160,150	(67,636)		
95244	CaraCo Home Field	16,052	20,000	(3,948)		
95245	Artillery Park	39,978	90,150	(50,172)		
95246	Tomlinson Aqua Park	10,969	57,725	(46,756)		
95247	Splash Pads and Amenities	-	25,000	(25,000)		
95248	INVISTA Centre	182,334	236,050	(53,716)		
95249	Centre 70	13,519	118,025	(104,506)		
95250	Market Square	9,278	27,725	(18,447)		
95251	Memorial Centre	21,850	320,600	(298,750)		
95252	Cataraqui - Kinsmen Centre	35,156	365,600	(330,444)		
95253	Confederation Basin	115,865	317,132	(201,267)		
95254	Portsmouth Olympic Harbour	76,084	187,132	(111,048)		
95255	Boat Ramps	-	65,000	(65,000)		
95366	Community Centre Demolition	43,415	230,000	(186,585)		
	Total Expenditures	19,351,259	39,607,691	(20,256,432)		

Residential Long Term Care (Rideaucrest)

93428	Building Automation System	502,866	600,000	(97,134)		
94356	Structural and Grounds	16,244	71,244	(55,000)		
94357	Equipment and Furniture	71,411	185,441	(114,030)		
94358	Renovations and Decorations	164,736	220,000	(55,264)		
94503	Donations Capital Expenditures	9,454	110,000	(100,546)		
95256	Structural and Grounds	-	10,000	(10,000)		
95257	Equipment and Furniture	509	210,000	(209,491)		
95258	Renovations and Decorations	29,404	155,000	(125,596)		
95XXX	Rideaucrest Elevator	-	240,315	(240,315)		New project
	Total Expenditures	794,625	1,802,000	(1,007,375)		

Housing & Social Services

91322	GIS - Social Data Initiative	17,894	50,000	(32,106)		
91475	Affordable Housing Viability	39,647	250,000	(210,353)		On-going; used to fund studies related to various housing initiatives
93339	Rideau Heights Planning	441,607	550,000	(108,393)		ECD 4th quarter 2015
94334	Furnishings - 362 Montreal	-	50,000	(50,000)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
94336	Affordable Housing - Land for Resale	-	200,000	(200,000)		
94495	Capital Investment Cliff Crescent	912,854	1,800,000	(887,146)		
94496	7 Wright Crescent	1,095,684	1,100,000	(4,316)		
94497	1316 & 1318 Princess Street	1,687,331	1,800,000	(112,669)		
94501	720 Princess Street	655,500	690,000	(34,500)		
95231	Electronic Scheduler	-	53,000	(53,000)		
95232	Shannon Park Road and Servicing	41,485	762,000	(720,515)		
95233	80 Daly Street Demolition	400,698	635,000	(234,302)		
95234	Affordable Housing - Capital Sub	-	219,452	(219,452)		
95235	Affordable Housing - Land Resale	-	1,000,000	(1,000,000)		
95360	Secondary Suites	19,770	300,000	(280,230)		
95369	1338 Princess Street	174,545	850,645	(676,100)		
	Total Expenditures	5,487,014	10,310,097	(4,823,083)		

Transportation, Facilities & Emergency Services

Fire

92405	Haz mat - MFP	38,181	50,000	(11,819)		
92408	911 Telephone Service	85,431	94,000	(8,569)		
92411	Training Centres	15,667	20,000	(4,333)		
93396	Mobile Radio and Communications	4,166,060	5,860,000	(1,693,940)		In progress
94402	Haz mat - MFP	6,858	100,000	(93,142)		
94406	911 Telephone Service	-	40,000	(40,000)		
94407	Fire Technology - Communications	264,447	293,530	(29,083)		
94408	Headquarters and Stations	327,052	870,000	(542,948)		
94410	Support Vehicles	140,609	155,000	(14,391)		
94411	Response Vehicles - Replacement - Refurbish	144,159	2,125,192	(1,981,033)		
94412	Fire Other Equipment	228,471	1,106,000	(877,529)		
94413	Emergency Preparedness	24,215	200,000	(175,785)		
95290	Communications Centre	4,295	10,000	(5,705)		
95291	Mobile Radio & Communications	-	930,427	(930,427)		
95292	Corporate Radio Tower Infrastructure	-	400,000	(400,000)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
95293	911 Telephone Service	-	20,000	(20,000)		
95294	Fire Technology- Communications	17,594	316,530	(298,936)		
95295	Headquarters and Stations	26,198	105,000	(78,802)		
95296	Training Centres	1,075	200,000	(198,925)		
95297	Support Vehicles	83,046	260,000	(176,954)		
95298	Response Vehicles - Replacement	-	225,000	(225,000)		
95299	Fire Other Equipment	-	770,000	(770,000)		
95300	Emergency Preparedness	-	50,000	(50,000)		
95381	Kingston Interoperability Safety	-	1,500,000	(1,500,000)		
99509	Emergency Preparedness	251,369	400,000	(148,631)		In progress; ECD 1st quarter 2016
99525	West - L8000 Tanker 8720R	288,034	300,000	(11,966)		
99530	West - Rescue Van U9426R	14,653	100,000	(85,347)		
99534	Pumpers - Pumpers Equipment	1,201,095	1,208,295	(7,200)		
Total Expenditures		7,328,510	17,708,974	(10,380,464)		
Facilities and Construction Services						
90318	Solar PV Installations	4,148,343	4,403,215	(254,872)		ECD 4th quarter 2015
91473	Fire Training Centre, Land - Tower	8,182,251	8,507,500	(325,249)		ECD 4th quarter 2015
92417	POA at 362 Montreal Street	882,740	1,600,000	(717,260)		ECD 4th quarter 2015
92422	362 Montreal Street	5,601,331	5,700,000	(98,669)		ECD 4th quarter 2015
92423	Other Properties	203,162	245,352	(42,190)		
92426	Lifecycle Management	139,366	170,000	(30,634)		
93392	Other Properties - Heritage	107,621	183,396	(75,775)		
93393	Other Properties - Non-Heritage	177,198	300,074	(122,876)		ECD 1st quarter 2016
93394	Realty Asset Management	612,325	745,875	(133,550)		ECD 1st quarter 2016
94385	Heritage Capital Envelope	8,750	50,000	(41,250)		
94386	City Hall	52,779	122,000	(69,221)		
94387	Court House	5,000	55,000	(50,000)		
94388	87-89 Norman Rogers	5,350	55,000	(49,650)		
94390	310 King Street - British Whig Building	61,521	75,000	(13,479)		
94391	Grand Theatre	25,528	40,000	(14,472)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
94392	Non-Heritage Capital Envelope	52,362	75,000	(22,638)		
94393	1211 John Counter Blvd.	460,007	1,000,000	(539,993)		
94394	Madoma Community Centre	2,000	15,000	(13,000)		
94395	Meadow Crest Community Centre	6,562	20,000	(13,438)		
94396	701 Division Street - Public Works Fleet Building	123,113	2,500,000	(2,376,887)		
94399	Crawford Wharf	6,656	35,000	(28,344)		
94400	Realty Asset Management	338,585	435,062	(96,477)		
94401	Preventative and Scheduled Building Maintenance	190,964	380,000	(189,036)		
94491	Facilities Repairs	69,523	150,000	(80,477)		
94493	305 Rideau Street Investigations	40,514	60,000	(19,486)		
95276	Heritage Capital Envelope	23,449	90,000	(66,551)		
95277	Tourist Information Office	23,330	35,000	(11,670)		
95278	Portsmouth Town Hall (St. Johns)	1,361	65,000	(63,639)		
95279	310 King Street - British Whig Building	5,250	100,000	(94,750)		
95280	Non-Heritage Capital Envelope	3,000	70,000	(67,000)		
95281	1211 John Counter Blvd.	19,717	220,000	(200,283)		
95282	362 Montreal Street	15,000	450,000	(435,000)		
95283	Harold Harvey Centre	1,525	15,000	(13,475)		
95284	701 Division Street - Public Works Fleet Building	-	2,500,000	(2,500,000)		
95285	Roger's K-Rock	70,403	189,500	(119,097)		
95286	Realty Asset Management	207,359	355,000	(147,641)		
95287	Designated Substance Management	2,100	40,000	(37,900)		
95288	Arc Flash	10,500	100,000	(89,500)		
95379	Court House Flood Restoration	108,830	130,000	(21,170)		
95XXX	Transit Cataraqui Centre Construction	-	1,250,000	(1,250,000)		New project
97335	North Street Stabilization - Demolition	36,787	100,000	(63,213)		
98512	JK Tett Building Renovation - IBCPA	12,921,676	13,200,000	(278,324)		Project near completion
98522	Queen's Performing Arts Centre	6,000,000	6,000,000	-		
Total Expenditures		40,953,839	51,831,974	(10,878,135)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
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Transportation Services**Fleet**

94365	Replacements - Underground	41,469	53,443	(11,975)		
94370	Replacement - Other	256,469	299,884	(43,415)		
95260	Replacements - Public Works	370,266	1,106,530	(736,264)		
95261	Replacements - Solid Waste	-	435,612	(435,612)		
95262	Replacements - Other	143,413	569,498	(426,085)		
95263	Replacements - Treatment	-	316,206	(316,206)		
95264	Replacements - Underground	234	117,481	(117,247)		
95265	Replacements - Gas	-	143,916	(143,916)		
95266	Replacements - Other	-	262,496	(262,496)		
95267	Replacement - Full Size Buses	-	988,000	(988,000)		
95268	Replacement - Bus Refurbishment	85,431	87,842	(2,411)		
95269	Replacement - Mid Size Buses	-	461,890	(461,890)		
	Total Expenditures	897,282	4,842,799	(3,945,517)		

Transit

92393	Transit Technology	1,158,099	1,315,000	(156,901)		ECD 1st quarter 2017
94371	Other Technology - Communication	4,974	50,000	(45,026)		
94372	Bus Stops - Shelters	425,057	550,000	(124,943)		
94373	Buildings - Transit	34,215	60,000	(25,785)		
95270	Bus Stops - Shelters	23,831	250,000	(226,169)		
95271	Buildings - Transit	2,900	60,000	(57,100)		
95272	5 Yr Transit Plan and Organization Review	-	60,000	(60,000)		
95273	New Buses	-	1,050,000	(1,050,000)		
95367	Transit User Gear-Radio Project	193,556	200,000	(6,444)		
99343	Transit Technology Envelope	319,800	339,000	(19,200)		
99349	Downtown Terminal - Feasibility	86,251	200,000	(113,749)		ECD 4th quarter 2016
	Total Expenditures	2,248,681	4,134,000	(1,885,319)		

Airport

92403	Passenger Terminal Building	8,070	190,000	(181,930)		ECD 4th quarter 2015
92404	Grounds - Fencing	40,730	119,000	(78,270)		
93386	Grounds - Fencing	25,727	75,000	(49,273)		
94380	Airport Planning - Studies	23,408	40,000	(16,592)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
94382	Grounds - Fencing	20,325	635,000	(614,675)		
94384	Grounds - Fencing - ACAP	-	250,000	(250,000)		
94489	Building Generator - Auto Transfer Switch	13,166	30,000	(16,834)		
94490	Safety Management System - Corrective Action	35,498	45,000	(9,502)		
95301	Capital and or Land Use Plans	20,624	60,000	(39,376)		
95302	Grounds - Underground - Fencing	6,822	25,000	(18,178)		
95374	Airport Expansion EA	-	150,000	(150,000)		
	Total Expenditures	194,368	1,619,000	(1,424,632)		

Parking

92396	Planning - Studies	34,045	100,000	(65,955)		
93383	Chown	570,792	680,000	(109,208)		On hold (repairs still required)
93384	Bicycle Parking	28,970	60,000	(31,030)		
94375	Technology - Parking - Communications	3,970	110,000	(106,030)		
94376	Hanson	676,934	807,000	(130,066)		
94377	Sheraton	-	28,488	(28,488)		
94378	Surface Lots	36,270	78,300	(42,030)		
94379	Pay and Display - Meters	34,501	81,000	(46,499)		
95274	Parking Strategy Development	-	25,000	(25,000)		
95275	Surface Lots	-	34,367	(34,367)		
	Total Expenditures	1,385,482	2,004,155	(618,673)		

Corporate Administration**Information Systems**

91461	Security - PCI Compliance	66,287	115,000	(48,713)		
92442	New Data Centre	9,735	50,000	(40,265)		
92450	City Website Redevelopment	517,549	600,000	(82,451)		
93344	Call Centre Technology Upgrade	-	30,000	(30,000)		
93354	Telecommunications - Call Management	-	20,000	(20,000)		
93355	Telecom-Remote Provisioning	15,150	25,000	(9,850)		
94438	City Website Sustainment	169,305	186,000	(16,695)		
94446	Intranet Sustainment	3,011	50,000	(46,989)		
94447	Meeting Room Technology	23,487	30,000	(6,513)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
94450	Strategic IT-IS Projects	561,399	631,801	(70,402)		
94451	Telecommunications Sustainment	49,198	68,985	(19,787)		
94452	Unified Communications	36,274	75,000	(38,726)		
94453	Wireless Municipal Offices	40,486	50,000	(9,514)		
94454	Corporate Process Efficiency	1,012,105	1,299,247	(287,142)		
94455	Client Services - Electrical Service Enhancement	14,747	50,000	(35,253)		
94456	Client Services - eComm Platform	-	100,000	(100,000)		
94458	Council Chamber Technology Phase 2	16,498	15,000	1,498		
95330	Client Services - Technology Sustainment	6,422	25,000	(18,578)		
95332	Corporate IT-IS Projects	129,335	165,000	(35,665)		
95334	Desktop-Laptop Computers	163,794	466,212	(302,418)		
95335	Enterprise Application Sustainment	60,738	150,000	(89,262)		
95336	GIS Digital Imagery Program	-	15,308	(15,308)		
95337	GIS Sustainment	-	20,000	(20,000)		
95338	Networking and Telecommunication	20,872	584,000	(563,128)		
95339	Servers and Storage	86,590	270,000	(183,410)		
95340	Strategic IT-IS Projects	418,580	660,000	(241,420)		
95341	Enterprise Applications	12,535	1,460,000	(1,447,465)		
95342	Additional Trim Licences	-	25,000	(25,000)		
95343	Client Services - Electronic Service Enhancement	33,750	50,000	(16,250)		
95XXX	Enterprise Content Management - Agenda Management	-	120,000	(120,000)		New project
99381	Corporate Printing Equipment	-	50,000	(50,000)		
	Total Expenditures	3,467,847	7,456,553	(3,988,706)		

Public Works

Engineering

92316	Transportation Master Plans	228,114	235,000	(6,886)		
92324	Centennial Drive Extension - Fortune Crescent	76,137	300,000	(223,863)		Pre-engineering work for future capital project
92470	1 Stuart, Arch O'Kill	2,124,620	2,600,000	(475,380)		ECD 4th quarter 2015

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
92490	Road Cross Section - Complete Street	101,870	150,000	(48,130)		
93319	Cataraqui Woods Extension - Sydenham	216,023	3,134,000	(2,917,977)		Construction to be scheduled as per Developer/ City Agreement
94305	Bridges and Culverts	1,301,413	3,696,869	(2,395,456)		
94308	Street Lighting	520,837	532,780	(11,943)		
94316	Bayridge Drive Extension - Sierra - Creekford	1,421,370	2,965,000	(1,543,630)		
94477	2014 Sidewalks	588,573	600,000	(11,427)		
94488	Turtle Crossing Protection	14,594	175,266	(160,672)		
95207	Traffic Management General	335,931	352,740	(16,809)		
95208	Traffic Calming Measures	13,508	167,932	(154,424)		
95209	Road Reconstruction	177,968	829,312	(651,344)		
95211	Bridges and Culverts	21,089	493,158	(472,069)		
95212	Active Transportation	46,661	320,349	(273,688)		
95213	Storm System Improvements - Right of Way	21,586	175,291	(153,705)		
95214	Street Lighting	197,194	199,993	(2,799)		
95215	Engineering Capital Program - Unallocated	-	73,097	(73,097)		
95216	County Roads - Amalgamation Agreement	42,106	323,892	(281,786)		
95217	JCB widening - Sir John A to Princess	-	63,005,000	(63,005,000)		
95218	Hwy 15 widening - 2 to 4 lanes	21,483	2,103,600	(2,082,117)		
95219	City-wide Intersection - Corridor	290,404	612,000	(321,596)		
95358	Yonge Street	1,221,094	4,500,000	(3,278,906)		
95359	JCB Pre Load	285,302	1	285,301		Pre-engineering work
95361	Ellerbeck	364,585	1,700,000	(1,335,415)		
95362	2015 Sidewalks	220,420	1,000,000	(779,581)		
95365	Road Repair 2015 - Various Roads	49,947	724,000	(674,053)		
95372	2015 Cycling	40,314	100,000	(59,686)		
95373	Bell Canada Cut Inspections	20,886	1	20,885		Recoverable from external sources
95376	K & P Trail Engineering	6,279	10,000	(3,721)		
95377	McEwen Dr Culvert Replacement	15,777	110,000	(94,223)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
95378	Scramble Intersect Union and University	148,581	150,000	(1,419)		
	Total Expenditures	10,134,665	91,339,281	(81,204,616)		
Public Works						
92302	Salt Management Capital Plan	875,038	1,513,000	(637,962)		ECD 4th quarter 2015
92486	85 Lappan's Lane	23,020,000	23,681,818	(661,818)		ECD 4th quarter 2015
93422	Commemorative Benches	48,520	80,500	(31,980)		
94360	Salt Management Project	-	500,000	(500,000)		
94361	Emerald Ash Borer	66,563	900,000	(833,437)		
95200	Road Works	25,902	120,000	(94,098)		
95201	Salt Management Project	66,646	105,000	(38,354)		
95203	Radio System - Hands Free - Replacement	1,790	48,000	(46,210)		
95204	701 Division Street - Staff and Operations	-	15,000	(15,000)		
95205	Plow Truck Fleet Additions (2)	-	194,300	(194,300)		
95206	Sidewalk Plow Fleet Additions	16,960	326,400	(309,440)		
99500	Public Works - Operations Centre - 701 Division Street	8,972,837	9,000,000	(27,163)		
	Total Expenditures	33,094,257	36,484,018	(3,389,761)		
Solid Waste						
95221	Multi-residential recycling tote bags	-	12,000	(12,000)		
95223	Radio Equipment	-	40,000	(40,000)		
95224	Multi-residential Green Bins - Roll Out	2,564	25,000	(22,436)		
99505	Integrated Waste Management Study	127,892	1,000,000	(872,108)		ECD 4th quarter 2015
	Total Expenditures	130,456	1,077,000	(946,544)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
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Corporate & Strategic Initiatives

Corporate & Strategic Initiatives

92415	North Block Redevelopment	433,255	500,000	(66,745)		
93320	Gateway Signage	159,575	249,500	(89,926)		
94435	Gateway and Corporate Signage Brand	-	40,000	(40,000)		
94436	Divestitures - Strategic Project	84,160	250,000	(165,840)		
	Total Expenditures	676,989	1,039,500	(362,511)		

Environment and Sustainable Initiatives

92330	Brownfields Properties and CIP	177,138	200,000	(22,862)		
94414	Kingston East Landfill Closure	422,787	475,000	(52,213)		
94415	Belle Park Landfill	288,132	880,000	(591,868)		
94416	PCP - Trade Winds Project (GHG Inv)	29,606	50,000	(20,394)		
94417	Municipal Property Environment	478	50,000	(49,522)		
94481	Municipal Energy Planning	42,173	106,600	(64,427)		
95303	Kingston East Landfill Closure	20,709	200,000	(179,291)		
95305	Belle Park Landfill	-	200,000	(200,000)		
95306	Belle Island Stabilization	-	50,000	(50,000)		
95307	Orchard Marsh Sediment Control	-	100,000	(100,000)		
95308	EMS Software Support	-	28,000	(28,000)		
95368	KDD Project Area	-	40,000	(40,000)		
99400	McAdoos Landfill Repairs	-	20,000	(20,000)		
99401	Brownfields Properties	39,122	70,000	(30,878)		
	Total Expenditures	1,020,144	2,469,600	(1,449,456)		

Cultural Services

92337	Pump House Steam Museum - Functional Capital	203,587	294,106	(90,519)		
92338	Pump House Steam Museum - Facilities	132,423	226,156	(93,733)		
93328	Cultural Strategic Plan Implementation	61,787	80,000	(18,213)		
93329	Cultural Mapping	14,084	30,000	(15,916)		
93330	JK Tett Centre	218,976	225,287	(6,311)		
93436	Mayor Portraits	-	15,000	(15,000)		
94418	Cultural Strategic Plan - Implementation	3,905	50,000	(46,095)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
94419	Cultural Heritage Interpretation	74,674	80,000	(5,326)		
94420	Cultural Mapping	4,987	50,000	(45,013)		
94421	Commissioning of Public Art	12,362	75,000	(62,638)		
94422	Signage - MacLachlan Woodworking Museum and Pump House Steam Museum	65,377	80,000	(14,623)		
94423	First Capital Place	4,106	20,000	(15,894)		
94424	Museum Review - MacLachlan Woodworking Museum and Pump House Steam Museum and City Hall	-	100,000	(100,000)		
94425	MacLachlan Woodworking Museum Envelope	4,924	15,000	(10,076)		
94427	JK Tett Centre	5,052	25,000	(19,948)		
94428	Pump House Steam Museum	25,458	210,000	(184,542)		
94429	MacLachlan Woodworking Museum	12,689	20,000	(7,311)		
94430	Grand Theatre - Facility Infrastructure	-	30,000	(30,000)		
94431	Grand Theatre - Audio - Video System	113,888	163,800	(49,912)		
94432	Grand Theatre - Furniture and Fixtures	30,251	92,500	(62,249)		
94433	Grand Theatre Software - Tixhub Upgrade	7,969	37,200	(29,231)		
94476	Sir John A. Macdonald Bicentennial	204,738	329,000	(124,262)		
95310	Cultural Strategic Plan Implementation	-	50,000	(50,000)		
95311	Cultural Heritage Interpretation	3,023	130,000	(126,977)		
95312	Cultural Mapping (KCP)	20	50,000	(49,980)		
95313	Public Art Program (KCP)	-	75,000	(75,000)		
95314	Civic Collection Management	14,158	100,000	(85,842)		
95315	Cultural Heritage	-	100,000	(100,000)		
95316	First Capital Place	-	20,000	(20,000)		
95317	City Hall Exhibit Development	12,062	50,000	(37,938)		
95318	MacLachlan Woodworking Museum	-	15,000	(15,000)		
95319	MacLachlan Gallery Refurbish	-	35,000	(35,000)		
95320	Pump House Steam Museum Envelope	8,842	25,000	(16,158)		
95321	Grand Theatre - Roof Top and Graffiti Prevention	-	100,000	(100,000)		

Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance	\$	Comments Estimated Completion Date (ECD)
95322	JK Tett Centre - Mechanical - Electrical	1,417	35,000	(33,583)		
95323	Grand Theatre - Audio - Video System	-	45,000	(45,000)		
95324	Grand Theatre - Furniture, Fixtures and Equipment	-	58,000	(58,000)		
95325	Grand Theatre - Contingency	-	25,000	(25,000)		
	Total Expenditures	1,240,759	3,161,049	(1,920,290)		
Real Estate and Land Development						
91413	North Block Redevelopment	402,339	455,000	(52,661)		
92469	Land Acquisition and Demolition Envelope	1,038,698	1,250,000	(211,302)		Demolition commitments continue
93395	Development - Capital Works	455,162	650,000	(194,838)		ECD 4th quarter 2015
93417	Federal Waterfront Divestiture	7,720	75,000	(67,280)		
93437	Purchase 603 John Counter Blvd.	1,450,850	1,550,000	(99,150)		
94434	Employment Land Servicing	-	500,000	(500,000)		
94437	Strategic Property Land Development	137,094	350,000	(212,906)		
95326	Strategic Property Land Development	-	175,000	(175,000)		
95327	Strategic Properties and Divestiture	-	250,000	(250,000)		
95328	Gateway Signage	-	70,000	(70,000)		
96042	Growth Capital - John Counter	7,593,594	8,310,627	(717,033)		Land acquisitions on-going
98304	Federal Divestitures	42,402	250,000	(207,598)		On-going
	Total Expenditures	11,127,860	13,885,627	(2,757,767)		
Total Capital Expenditures		144,828,440	309,175,866	(164,347,426)		
	2016 Public Works Services Approvals	69,216	16,910,650	(16,841,434)		Pre-engineering work for future capital project
	2017 Public Works Services Approvals	-	24,599,350	(24,599,350)		
	2018 Public Works Services Approvals	-	17,956,249	(17,956,249)		
	Total Budget Approval	144,897,656	368,642,115	(223,744,459)		