



**City of Kingston
Report to Council
Report Number 16-106**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer and City Treasurer
Resource Staff: Stephen Dickey, Director of Financial Services
Lana Foulds, Manager of Financial Planning
Date of Meeting: March 22, 2016
Subject: Capital Project Status Report – Fourth Quarter 2015

Executive Summary:

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

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Recommendation:

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report 16-106, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (353,016)
Other Reserve Funds and Reserves:	
Arenas Reserve Fund	\$ 1,211
Fire Capital Reserve Fund	(21,084)
Transit Capital Reserve Fund	(47,210)
Solid Waste and Recycle Reserve Fund	(670,153)
Police Equipment Reserve Fund	(1,601)
Federal Gas Tax Reserve Fund	(28)
Facility Repair Capital Reserve Fund	(5,526)
Technology Equipment Reserve Fund	5,932
Parking Reserve Fund	(523)
Building Code Stabilization Reserve Fund	(30,175)
Utilities Equipment Reserve Fund	(781)
Environment Reserve Fund	(400)
Working Fund Reserve	<u>(100,000)</u> (870,338)
Contributions from Other and Provincial Grants	<u>32,300</u>
Total Sources of Funding (Return of Funds)	<u>\$(1,191,054)</u>

2. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit A to Report 16-106 as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (152,163)
Environment Reserve Fund	<u>(75,000)</u>
Total Debenture Reduction	<u>\$ (227,163)</u>

March 22, 2016

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF FINANCIAL OFFICER AND CITY TREASURER

**Desirée Kennedy, Chief Financial Officer and
City Treasurer**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

Gerard Hunt, Chief Administrative Officer

Consultation with the following Members of the Corporate Management Team:

Cynthia Beach, Corporate & Strategic Initiatives

Lanie Hurdle, Community Services

Denis Leger, Transportation, Facilities & Emergency Services

Jim Keech, President and CEO, Utilities Kingston

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Options/Discussion:

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved. Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit A includes two recommended budget reallocations of previously approved project monies including the consolidation of two project numbers into one capital program number for the Financial Management System project for ease of tracking and project management.

Exhibit A also includes proposed budget amendments including \$70,000 requested by the solid waste division for refurbishments to the existing magnetic separator. The magnetic drum is wearing and requires replacement. The magnetic separator is responsible for mechanically removing steel food and beverage containers off the blue box sorting line and failure to replace the magnetic drum could result in processing delays and steel recyclables may require manual sorting. The solid waste division is also requesting \$60,000 for required renovations to the Kingston Area Recycling Centre administrative offices. The administrative office is connected to the Material Recovery Facility where the recyclables are processed. The industrial nature of the operation has contributed to an accelerated deterioration of the office finishes over the last number of years. Sufficient funds exist within the Solid Waste and Recycle Reserve Fund to fund both these projects. As well, a new project in the amount of \$82,300 is recommended to commence renovations to the leased space within Rideaucrest for a future daycare site. This project will be fully funded from a provincial grant.

Further details are provided as comments on Exhibit A.

Exhibit B provides information on the capital works-in-process as at December 31, 2015, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By Law:

Capital budget by-laws for all years up to and including 2015 with capital budget amendments as approved by Council.

Notice Provisions:

There are no notice requirements for this report.

Accessibility Considerations:

The exhibits to this report are available in an alternate format upon request.

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Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

Contacts:

Stephen Dickey, Director of Financial Services, Extension 2370

Lana Foulds, Manager of Financial Planning, Extension 2209

Other City of Kingston Staff Consulted:

Applicable City Departments

Exhibits Attached:

Exhibit A: 2009 to 2015 Closed Projects and Budget Reallocations and Amendments

Exhibit B: Capital Works in Process at December 31, 2015

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Closed Capital Projects

2009 Projects

Fire

99534	Pumpers - Pumpers Equipment	1,201,095	1,208,295	(7,200)	(7,200)	Close 4th quarter		(7,200)	Fire Capital Reserve Fund		
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Planning, Building & Licensing

99408	Heritage Studies - Heritage District	218,361	210,000	8,361	8,361	Close 4th quarter	8,361				
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Public Works

99500	Public Works - Operations Centre 701 Division	8,972,837	9,000,000	(27,163)	(27,163)	Close 4th quarter				(27,163)	
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2011 Projects

Housing & Social Services

91322	GIS - Social Data Initiative	17,894	50,000	(32,106)	(32,106)	Close 4th quarter	(32,106)				Work accommodated within existing budgets
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91475	Affordable Housing Viability	39,647	250,000	(210,353)	(210,353)	Close 4th quarter	(210,353)				Study related costs were accommodated within the operating budget
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Real Estate & Land Development

91413	North Block Redevelopment	402,339	455,000	(52,661)	(52,661)	Close 4th quarter	(2,135)	(526)	Facility Repair Capital Reserve Fund		Funds not required
								(50,000)	Contribution from Other		

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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2012 Projects

Planning, Building & Licensing

92347	Permit Software	6,981	35,000	(28,019)	(28,019)	Close 4th quarter		(28,019)	Building Code Stabilization Reserve Fund		Funds not required
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Public Works

92302	Salt Management Capital Plan	1,611,851	1,513,000	98,851	98,851	Close 4th quarter	98,851				Overage partially offset by underspend in closed 2015 projects below
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Recreation and Leisure

92368	Artillery Park	14,050,104	14,047,618	2,486	681	Close 4th quarter	681				\$1,805 miscellaneous revenue received
92424	Collins Bay Sea wall infrastructure	498,546	500,000	(1,454)	(1,454)	Close 4th quarter		(1,454)			

Engineering

92316	Transportation Master Plans	243,545	244,000	(455)	(455)	Close 4th quarter		(455)			
92470	1 Stuart, Arch O'Kill	2,629,477	2,630,000	(523)	(523)	Close 4th quarter		(523)			

Police

92458	Equipment Communications	158,899	160,500	(1,601)	(1,601)	Close 4th quarter		(1,601)	Police Equipment Reserve Fund		
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Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Fire

92405	Haz mat - MFP	49,925	50,000	(75)	(75)	Close 4th quarter		(75)	Fire Capital Reserve Fund		
92408	911 Telephone Service	88,747	94,000	(5,253)	(5,253)	Close 4th quarter		(5,253)	Fire Capital Reserve Fund		
92411	Training Centres	20,926	20,000	926	926	Close 4th quarter		926	Fire Capital Reserve Fund		

2013 Projects**Cultural Services**

93328	Cultural Strat Plan Implementation	81,552	80,000	1,552	1,552	Close 4th quarter	1,552				
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Facilities and Construction Services

93393	Other Properties - Non Heritage	254,010	300,074	(46,064)	(46,064)	Close 4th quarter	(46,064)				Funds not required
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Information Systems

93354	Telecommunications - Call Management	0	20,000	(20,000)	(20,000)	Close 4th quarter	(20,000)				Will rebudget when required
93355	Telecom - Remote Provisioning	15,150	25,000	(9,850)	(9,850)	Close 4th quarter	(9,850)				

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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2014 Projects

Planning, Building & Licensing

94319	Zoning By-law Consolidation	250,589	270,000	(19,411)	(19,411)	Close 4th quarter	(19,411)				
94327	By-Law Enforcement Field Hardware	8,114	10,000	(1,886)	(1,886)	Close 4th quarter		(1,886)	Building Code Stabilization Reserve Fund		
94330	Furniture	9,731	10,000	(269)	(269)	Close 4th quarter		(269)	Building Code Stabilization Reserve Fund		

Engineering

94308	Street Lighting	532,780	532,780	0	0	Close 4th quarter					
94477	2014 Sidewalks	595,598	600,000	(4,402)	(4,402)	Close 4th quarter	(4,402)				

Fire

94407	Fire Technology - Communications	289,252	293,530	(4,278)	(7,443)	Close 4th quarter		(7,443)	Fire Capital Reserve Fund		\$3,165 expenditure recovery received
94410	Support Vehicles	152,960	155,000	(2,040)	(2,040)	Close 4th quarter		(2,040)	Fire Capital Reserve Fund		

Recreation and Leisure

94339	Existing Parks - Sites Redevelopment	1,763,868	1,765,000	(1,132)	(1,132)	Close 4th quarter	(1,132)				
94345	Outdoor Aquatic Facility	93,103	92,500	603	603	Close 4th quarter	603				

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
94350	Memorial Centre	341,693	340,000	1,693	1,693	Close 4th quarter		1,693	Arenas Reserve Fund		
94351	Cataraqi - Kinsmen	262,250	265,000	(2,750)	(2,750)	Close 4th quarter		(2,750)	Arenas Reserve Fund		
94504	INVISTA Centre South Field	350,008	350,000	8	8	Close 4th quarter	8				
Cultural Services											
94419	Cultural Heritage Interpretation	79,741	80,000	(259)	(259)	Close 4th quarter	(259)				
94422	Signage - MWM and PHSM	65,377	80,000	(14,623)	(14,623)	Close 4th quarter	(14,623)				
94425	Woodworking Museum Envelope	13,983	15,000	(1,017)	(1,017)	Close 4th quarter	(1,017)				
Environment and Sustainable Initiatives											
94414	Kingston East Landfill Closure	474,600	475,000	(400)	(400)	Close 4th quarter		(400)	Environment Reserve Fund		
Public Works											
94360	Salt Management Project	500,712	500,000	712	712	Close 4th quarter	712				
Transit											
94373	Buildings - Transit	67,372	60,000	7,372	652	Close 4th quarter		652	Transit Capital Reserve Fund		\$6,720 expenditure recovery received

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Fleet											
94365	Replacements - Underground	52,662	53,443	(781)	(781)	Close 4th quarter		(781)	Utilities Equipment Reserve Fund		
94370	Replacement - Other	256,469	299,884	(43,415)	(43,415)	Close 4th quarter		(43,415)	Transit Capital Reserve Fund		Funds not required
Parking											
94378	Surface Lots	77,777	78,300	(523)	(523)	Close 4th quarter		(523)	Parking Reserve Fund		
Information Systems											
94447	Meeting Room Technology	30,747	30,000	747	747	Close 4th quarter	747				
94455	Client Services - Electronic Service Enhancement	14,747	50,000	(35,253)	(35,253)	Close 4th quarter	(35,253)				Funds not required
94458	Council Chamber Technology Phase 2	16,498	15,000	1,498	1,498	Close 4th quarter	1,498				
2015 Projects											
Commissioner's Office - Community Services											
95386	Workforce & In-Migration Strategy	0	100,000	(100,000)	(100,000)	Close 4th quarter		(100,000)	Working Fund Reserve		Project not required; funds budgeted in 95259

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Recreation and Leisure											
95241	Portsmouth Olympic Harbour	100,562	95,806	4,756	4,756	Close 4th quarter	4,756				
95242	Programming Equipment	20,500	25,000	(4,500)	(4,500)	Close 4th quarter	(4,500)				
95243	Belle Park Golf Course	157,212	160,150	(2,938)	(2,938)	Close 4th quarter	(2,938)				
95244	CaraCo Home Field	19,580	20,000	(420)	(420)	Close 4th quarter	(420)				
95248	INVISTA Centre	238,035	236,050	1,985	1,985	Close 4th quarter		1,985	Arenas Reserve Fund		
95249	Centre 70	118,308	118,025	283	283	Close 4th quarter		283	Arenas Reserve Fund		
Airport											
95302	Grounds-Underground-Fencing	25,972	25,000	972	972	Close 4th quarter	972				
Fleet											
95268	Replacement - Bus Refurbishment	87,164	87,842	(678)	(678)	Close 4th quarter		(678)	Transit Capital Reserve Fund		
95269	Replacement - Mid Size Buses	458,603	461,890	(3,287)	(3,287)	Close 4th quarter		(3,287)	Transit Capital Reserve Fund		
Facilities and Construction Services											
95286	Realty Asset Management	355,000	355,000	0	0	Close 4th quarter					

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Engineering											
95207	Traffic Management General	503,228	502,740	488	488	Close 4th quarter	488				
95208	Traffic Calming Measures	169,097	167,932	1,165	1,165	Close 4th quarter	1,165				
95212	Active Transportation	28,373	28,747	(374)	(374)	Close 4th quarter	(374)				
95214	Street Lighting	198,988	199,993	(1,005)	(1,005)	Close 4th quarter	(1,005)				
95216	County Roads - Amalgamation Agreement	323,892	323,892	0	0	Close 4th quarter					
95362	2015 Sidewalks	982,226	982,500	(274)	(274)	Close 4th quarter	(274)				
95365	Road Repair 2015 - Various Roads	1,126,972	1,127,000	(28)	(28)	Close 4th quarter		(28)	Federal Gas Tax Reserve Fund		
95372	2015 Cycling	149,704	150,000	(296)	(296)	Close 4th quarter	(296)				
95377	McEwen Drive Culvert Replacement	137,898	138,000	(102)	(102)	Close 4th quarter	(102)				
95378	Scramble Intersect Union & University	210,649	210,000	649	649	Close 4th quarter	649				
Transit											
95270	Bus Stops - Shelters	249,518	250,000	(482)	(482)	Close 4th quarter		(482)	Transit Capital Reserve Fund		

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Solid Waste

95221	Multi-Residential recycling tote bags	11,847	12,000	(153)	(153)	Close 4th quarter		(153)	Solid Waste and Recycle Reserve Fund		
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Information Systems

95332	Corporate IT-IS Projects	170,932	165,000	5,932	5,932	Close 4th quarter		5,932	Technology Equipment Reserve Fund		
95343	Client Services - Electronic Service Enhancement	45,000	50,000	(5,000)	(5,000)	Close 4th quarter	(5,000)				

Public Works

95201	Salt Management Project	101,701	105,000	(3,299)	(3,299)	Close 4th quarter	(3,299)				
95200	Road Works	98,189	120,000	(21,811)	(21,811)	Close 4th quarter	(21,811)				
95204	701 Division - Staff & Operators	0	15,000	(15,000)	(15,000)	Close 4th quarter	(15,000)				

Partial Project Closures and reallocations

Solid Waste

99505	Integrated Waste Management Study	127,892	1,000,000	(872,108)	(800,000)	Close portion of project		(800,000)	Solid Waste and Recycle Reserve Fund		Will re-budget when required; revised budget \$200,000
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Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Facilities and Construction Services											
90318	Solar PV Installations	4,211,651	4,403,215	(191,564)	(75,000)	Close portion of project				(75,000)	Funds not required - revised budget \$4,328,215
92417	POA at 362 Montreal St.	1,322,717	1,600,000	(277,283)	(125,000)	Close portion of project				(125,000)	Funds not required - revised budget \$1,475,000
94385	Heritage Capital Envelope	16,306	50,000	(33,694)	(25,000)	Close portion of project	(20,000)	(5,000)	Facility Repair Capital Reserve Fund		Funds not required - revised budget \$25,000
Kingston Access Services											
95356	Replacement of KAS Vehicles	170,581	180,000	(9,419)	(9,419)	Close 4th quarter and consolidate with 96333					
96333	Replacement of KAS Vehicles	0	194,000		9,419						Revised total budget of \$203,419
Information Systems											
95341	Enterprise Applications - HR	17,862	1,460,000	(1,442,138)	(1,360,000)	Reallocate FMS portion of project and consolidate with 94454					Reallocating projects in order to segregate FMS project. Revised budget for 95341 of \$100,000

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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94454	Enterprise Applications-FMS	1,509,832	1,299,247		1,360,000						Revised total budget for 94454 of \$2,659,247
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Budget amendments

Solid Waste

95XXX	Magnetic Separator				70,000	New Project		70,000	Solid Waste and Recycle Reserve Fund		Magnetic Separator at Material Recovery Facility needs to be replaced earlier than expected
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95XXX	KARC Office Renovations				60,000	New Project		60,000	Solid Waste and Recycle Reserve Fund		New project required to complete minor office renovations at the Kingston Area Recycling Centre
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Rideaucrest

95XXX	Nursery School - Rideaucrest				82,300	New Project		82,300	Provincial Grant		
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								(353,016)	(838,037)	(227,163)	
								(353,016)	(838,037)	(227,163)	

Program Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Summary

Reserve Funds and Reserves:

Municipal Capital Reserve Fund							(353,016)			(152,163)	
Arenas Reserve Fund								1,211			
Fire Capital Reserve Fund								(21,084)			
Transit Capital Reserve Fund								(47,210)		-	
Solid Waste and Recycle Reserve Fund								(670,153)			
Police Equipment Reserve Fund								(1,601)			
Federal Gas Tax Reserve Fund								(28)			
Facility Repair Capital Reserve Fund								(5,526)			
Technology Equipment Reserve Fund								5,932			
Parking Reserve Fund								(523)			
Building Code Stabilization Reserve Fund								(30,175)			
Utilities Equipment Reserve Fund								(781)			
Environment Reserve Fund								(400)		(75,000)	
Working Fund Reserve								(100,000)			
							(353,016)	(870,338)			(227,163)
Contribution from Other								(50,000)			
Provincial Grant								82,300			
							-	32,300			-

**City of Kingston
Capital Works in Process
As At December 31, 2015**

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Library

93366	Shared IT	30,696	80,000	(49,304)	
94460	Facility Repairs	639,613	689,637	(50,024)	
94462	Shared IT	54,262	151,000	(96,738)	
95344	Branch Revitalization and Renewal	-	200,000	(200,000)	
95345	Facility Repairs	5,597	114,000	(108,403)	
95346	Central Branch Renovations	61,498	2,509,842	(2,448,345)	
95347	Materials for Sight Impaired	-	44,366	(44,366)	
95348	Shared IT	-	20,000	(20,000)	
95380	Rideau Heights Library	-	3,300,000	(3,300,000)	
	Total Expenditures	791,665	7,108,845	(6,317,180)	

Police Services

92459	Software	46,568	80,000	(33,432)	
93363	Software	-	60,000	(60,000)	
93425	Computer Storage	52,962	65,000	(12,038)	
94466	Equipment Communications	556,800	730,000	(173,200)	
94467	Software	72,676	110,000	(37,324)	
94468	Expand Video - Digital Storage	-	50,000	(50,000)	
94470	Critical Incident Management Equipment	14,381	94,784	(80,403)	
94471	Crime Statistics	41,552	70,000	(28,448)	
94473	Radio Project - User Gear and Access	708,927	1,360,988	(652,061)	
95349	Refresh Servers, Desktops and Audio	40,246	165,000	(124,754)	
95350	Replacement Vehicles	354,499	715,000	(360,501)	
95351	Equipment Communications	-	60,000	(60,000)	
95352	Software	7,632	100,000	(92,368)	
95353	Expand Video-Digital Storage	-	50,000	(50,000)	
95354	Building	19,674	100,000	(80,326)	
95355	Disaster Recovery Site	-	65,000	(65,000)	
99555	In Car Ticketing	159,848	200,000	(40,152)	
	Total Expenditures	2,075,765	4,075,772	(2,000,007)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Other Agencies

95357	Purchase Supervisory Vehicle	-	33,000	(33,000)	
	Total Expenditures	-	33,000	(33,000)	

Community Services**Commissioner's Office**

95259	Immigration-Migration Strategy	-	150,000	(150,000)	
95375	Youth Employment Strategy	-	40,000	(40,000)	
	Total Expenditures	-	190,000	(190,000)	

Accessibility

93336	Accessibility Initiatives	29,146	100,000	(70,854)	
94359	Accessibility Initiatives	9,067	50,000	(40,933)	
	Total Expenditures	38,213	150,000	(111,787)	

Planning, Building & Licensing

92350	Secondary Planning Studies	106,212	150,000	(43,788)	
92352	Zoning By-law Consolidation	777,136	1,000,000	(222,864)	ECD 1st/2nd quarter 2017
92353	Sydenham Heritage Conservation	77,054	100,000	(22,946)	
93324	Zoning Bylaw Consolidation	161,740	370,000	(208,260)	ECD 1st/2nd quarter 2017
93326	Development Review	117,546	200,000	(82,454)	
93434	Princess Street Corridor Studies	21,941	300,000	(278,059)	ECD 4th quarter 2017
94318	Commercial Land Use Inventory	69,025	100,000	(30,975)	
94321	Barriefield Heritage Conservation	102,594	200,000	(97,406)	
94323	Heritage - Miscellaneous Studies, Education	29,119	100,000	(70,881)	
94324	Heritage Property Designation	23,806	60,000	(36,194)	
94325	Development Review - Land Management	836,069	1,511,600	(675,531)	
95226	Project Costs - Long Term Plan	91,961	100,000	(8,039)	
95370	Old Industrial Area Plan	-	600,000	(600,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
99410	Heritage - Studies, Education, etc.	144,548	160,000	(15,452)	
99417	Heritage Signs - Plaques	7,850	30,000	(22,150)	
94331	Permit Software	311	30,000	(29,689)	
94332	Building Field Units (Electronics)	-	10,000	(10,000)	
95227	Enforcement Field Hardware	2,161	10,000	(7,839)	
95228	Building Vehicle	-	30,000	(30,000)	
95229	Building Monitors	-	22,000	(22,000)	
95230	PS Field Hardware	-	10,000	(10,000)	
	Total Expenditures	2,569,073	5,093,600	(2,524,527)	

Recreation and Leisure

94337	Pathways and Trails	1,334,099	1,425,000	(90,901)	
94338	Waterfront Development	346,055	595,000	(248,945)	
94340	New Parks Development	627,243	815,000	(187,757)	
94341	Wally Elmer - Shannon Park - New	523,348	13,036,550	(12,513,202)	
94346	Splash Pads and Amenities	57,051	70,000	(12,949)	
94348	Centre 70	53,374	107,500	(54,126)	
95236	Pathways and Trails	99,133	455,108	(355,975)	
95237	Waterfront Development	327,894	521,211	(193,317)	
95238	Existing Parks - Sites Redevelopment	538,021	1,848,699	(1,310,678)	
95239	New Parks Development	236,223	1,032,410	(796,187)	
95245	Artillery Park	76,641	90,150	(13,509)	
95246	Tomlinson Aqua Park	27,696	57,725	(30,029)	
95247	Splash Pads and Amenities	-	25,000	(25,000)	
95250	Market Square	11,209	27,725	(16,516)	
95251	Memorial Centre	270,820	320,600	(49,780)	
95252	Cataraqui - Kinsmen Centre	78,819	365,600	(286,781)	
95253	Confederation Basin	131,480	317,132	(185,652)	
95254	Portsmouth Olympic Harbour	121,836	187,132	(65,296)	
95255	Boat Ramps	-	65,000	(65,000)	
95366	Community Centre Demolition	44,107	230,000	(185,893)	
	Total Expenditures	4,905,050	21,592,542	(16,687,492)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Residential Long Term Care (Rideaucrest)

93428	Building Automation System	502,866	600,000	(97,134)	
94356	Structural and Grounds	23,371	71,244	(47,873)	
94357	Equipment and Furniture	77,327	185,441	(108,114)	
94358	Renovations and Decorations	200,354	220,000	(19,646)	
94503	Donations Capital Expenditures	27,125	110,000	(82,875)	
95256	Structural and Grounds	-	10,000	(10,000)	
95257	Equipment and Furniture	13,282	210,000	(196,718)	
95258	Renovations and Decorations	43,622	155,000	(111,378)	
95385	Rideaucrest Elevator	-	240,315	(240,315)	
95XXX	Nursery School-Rideaucrest	-	82,300	(82,300)	New project
	Total Expenditures	887,949	1,884,300	(996,352)	

Housing & Social Services

93339	Rideau Heights Planning	444,787	550,000	(105,213)	ECD 3rd quarter 2016
94334	Furnishings - 362 Montreal	1,079	50,000	(48,921)	
94336	Affordable Housing - Land for Resale	-	200,000	(200,000)	
94495	Capital Investment Cliff Crescent	1,620,029	1,800,000	(179,971)	
94496	7 Wright Crescent	1,103,434	1,119,000	(15,566)	
94497	1316 & 1318 Princess Street	1,690,394	1,800,000	(109,606)	
94501	720 Princess Street	655,500	690,000	(34,500)	
95231	Electronic Scheduler	-	53,000	(53,000)	
95232	Shannon Park Road and Servicing	48,008	762,000	(713,992)	
95233	80 Daly Street Demolition	400,698	635,000	(234,302)	
95234	Affordable Housing - Capital Sub	-	200,452	(200,452)	
95235	Affordable Housing - Land Resale	-	1,000,000	(1,000,000)	
95360	Secondary Suites	19,770	300,000	(280,230)	
95369	1338 Princess Street	524,945	758,545	(233,600)	
95371	35 Lyons Street	-	825,831	(825,831)	
	Total Expenditures	6,508,644	10,743,828	(4,235,184)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Transportation, Facilities & Emergency Services

Fire

93396	Mobile Radio and Communications	4,492,597	5,860,000	(1,367,403)	ECD 4th quarter 2016
94402	Haz mat - MFP	589	100,000	(99,411)	
94406	911 Telephone Service	21,271	40,000	(18,729)	
94408	Headquarters and Stations	341,485	870,000	(528,515)	
94411	Response Vehicles - Replacement - Refurbish	330,532	2,125,192	(1,794,660)	
94412	Fire Other Equipment	348,770	1,106,000	(757,230)	
94413	Emergency Preparedness	56,987	200,000	(143,013)	
95290	Communications Centre	5,033	10,000	(4,967)	
95291	Mobile Radio & Communications	20,227	930,427	(910,200)	
95292	Corporate Radio Tower Infrastructure	136,466	400,000	(263,534)	
95293	911 Telephone Service	-	20,000	(20,000)	
95294	Fire Technology- Communications	72,266	316,530	(244,264)	
95295	Headquarters and Stations	26,198	105,000	(78,802)	
95296	Training Centres	1,075	200,000	(198,925)	
95297	Support Vehicles	143,086	260,000	(116,914)	
95298	Response Vehicles - Replacement	-	225,000	(225,000)	
95299	Fire Other Equipment	-	770,000	(770,000)	
95300	Emergency Preparedness	2,884	50,000	(47,116)	
95381	Kingston Interoperability Safety	-	1,500,000	(1,500,000)	
99509	Emergency Preparedness	251,369	400,000	(148,631)	ECD 4th quarter 2016
99525	West - L8000 Tanker 8720R	288,034	300,000	(11,966)	
99530	West - Rescue Van U9426R	14,653	100,000	(85,347)	
	Total Expenditures	6,553,522	15,888,149	(9,334,627)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Facilities and Construction Services					
90318	Solar PV Installations	4,211,368	4,328,215	(116,847)	ECD 2nd quarter 2016
91473	Fire Training Centre, Land - Tower	8,204,334	8,507,500	(303,166)	Additional work planned; ECD 2nd quarter 2016
92417	POA at 362 Montreal Street	1,322,717	1,475,000	(152,283)	ECD 2nd quarter 2016; additional work requested by client
92422	362 Montreal Street	5,636,512	5,700,000	(63,488)	
92423	Other Properties	234,178	245,352	(11,174)	
92426	Lifecycle Management	146,465	170,000	(23,535)	
93392	Other Properties - Heritage	114,758	183,396	(68,638)	
93394	Realty Asset Management	628,063	745,875	(117,812)	ECD 2nd quarter 2016; CMMS implementation & training
94385	Heritage Capital Envelope	16,306	25,000	(8,694)	
94386	City Hall	92,420	122,000	(29,580)	
94387	Court House	6,250	55,000	(48,750)	
94388	87-89 Norman Rogers	6,600	55,000	(48,400)	
94390	310 King Street - British Whig Building	70,262	75,000	(4,738)	
94391	Grand Theatre	28,110	40,000	(11,890)	
94392	Non-Heritage Capital Envelope	55,062	75,000	(19,938)	
94393	1211 John Counter Blvd.	911,229	1,000,000	(88,771)	
94394	Madoma Community Centre	9,420	15,000	(5,580)	
94395	Meadow Crest Community Centre	7,062	20,000	(12,938)	
94396	701 Division Street - Public Works Fleet Building	208,558	2,500,000	(2,291,442)	
94399	Crawford Wharf	11,570	35,000	(23,430)	
94400	Realty Asset Management	343,079	435,062	(91,983)	
94401	Preventative and Scheduled Building Maintenance	205,998	380,000	(174,002)	
94491	Facilities Repairs	67,501	150,000	(82,499)	
94493	305 Rideau Street Investigations	43,620	60,000	(16,380)	
95276	Heritage Capital Envelope	39,768	90,000	(50,232)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95277	Tourist Information Office	25,080	35,000	(9,920)	
95278	Portsmouth Town Hall (St. John's)	4,757	65,000	(60,243)	
95279	310 King Street - British Whig Building	12,121	100,000	(87,879)	
95280	Non-Heritage Capital Envelope	20,905	70,000	(49,095)	
95281	1211 John Counter Blvd.	23,567	220,000	(196,433)	
95282	362 Montreal Street	51,445	450,000	(398,555)	
95283	Harold Harvey Centre	2,000	15,000	(13,000)	
95284	701 Division Street - Public Works Fleet Building	-	2,500,000	(2,500,000)	
95285	Roger's K-Rock	154,603	189,500	(34,897)	
95287	Designated Substance Management	8,108	40,000	(31,892)	
95288	Arc Flash	10,500	100,000	(89,500)	
95379	Court House Flood Restoration	108,824	130,000	(21,176)	
95384	Transit Cataraqui Centre Construction	39,966	1,250,000	(1,210,034)	
97335	North Street Stabilization - Demolition	36,787	100,000	(63,213)	
98512	JK Tett Building Renovation - IBCPA	13,085,058	13,200,000	(114,942)	
98522	Queen's Performing Arts Centre	6,000,000	6,000,000	-	
Total Expenditures		42,204,934	50,951,900	(8,746,966)	

Transportation Services

Fleet

95260	Replacements - Public Works	777,107	1,106,530	(329,423)	
95261	Replacements - Solid Waste	233,465	435,612	(202,147)	
95262	Replacements - Other	196,372	569,498	(373,126)	
95263	Replacements - Treatment	-	316,206	(316,206)	
95264	Replacements - Underground	234	117,481	(117,247)	
95265	Replacements - Gas	-	143,916	(143,916)	
95266	Replacements - Other	-	262,496	(262,496)	
95267	Replacement - Full Size Buses	47,569	988,000	(940,431)	
Total Expenditures		1,254,747	3,939,739	(2,684,992)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Transit					
92393	Transit Technology	1,198,439	1,315,000	(116,561)	ECD 1st quarter 2017
94371	Other Technology - Communication	4,974	50,000	(45,026)	
94372	Bus Stops - Shelters	437,871	550,000	(112,129)	
95271	Buildings - Transit	12,320	60,000	(47,680)	
95272	5 Yr Transit Plan and Organization Review	-	60,000	(60,000)	
95273	New Buses	-	1,050,000	(1,050,000)	
95367	Transit User Gear-Radio Project	193,556	200,000	(6,444)	
99343	Transit Technology Envelope	319,800	339,000	(19,200)	
99349	Downtown Terminal - Feasibility	145,685	200,000	(54,315)	EA study active; ECD unknown (likely in 2016)
Total Expenditures		2,312,645	3,824,000	(1,511,355)	
Airport					
92403	Passenger Terminal Building	8,070	190,000	(181,930)	ECD 3rd quarter 2016
92404	Grounds - Fencing	40,730	119,000	(78,270)	
93386	Grounds - Fencing	28,677	75,000	(46,323)	
94380	Airport Planning - Studies	35,297	40,000	(4,703)	
94382	Grounds - Fencing	20,785	635,000	(614,215)	
94384	Grounds - Fencing - ACAP	-	250,000	(250,000)	
94489	Building Generator - Auto Transfer Switch	13,166	30,000	(16,834)	
94490	Safety Management System - Corrective Action	35,498	45,000	(9,502)	
95301	Capital and or Land Use Plans	41,247	60,000	(18,753)	
95374	Airport Expansion EA	59,373	150,000	(90,627)	
Total Expenditures		282,842	1,594,000	(1,311,158)	
Parking					
92396	Planning - Studies	43,563	100,000	(56,437)	
93383	Chown Parking Lot	596,842	680,000	(83,158)	
93384	Bicycle Parking	28,970	60,000	(31,030)	
94375	Technology - Parking - Communications	3,970	110,000	(106,030)	
94376	Hanson	740,742	807,000	(66,258)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
94377	Sheraton	-	28,488	(28,488)	
94379	Pay and Display - Meters	34,501	81,000	(46,499)	
95274	Parking Strategy Development	-	25,000	(25,000)	
95275	Surface Lots	-	34,367	(34,367)	
95387	North Block Parkade	-	18,000,000	(18,000,000)	
	Total Expenditures	1,448,589	19,925,855	(18,477,266)	

Corporate Administration

Information Systems

91461	Security - PCI Compliance	66,287	115,000	(48,713)	
92442	New Data Centre	9,735	50,000	(40,265)	
92450	City Website Redevelopment	517,961	600,000	(82,039)	
93344	Call Centre Technology Upgrade	-	30,000	(30,000)	
94438	City Website Sustainment	116,914	186,000	(69,086)	
94446	Intranet Sustainment	3,011	50,000	(46,989)	
94450	Strategic IT-IS Projects	612,712	631,801	(19,089)	
94451	Telecommunications Sustainment	51,896	68,985	(17,089)	
94452	Unified Communications	37,109	75,000	(37,891)	
94453	Wireless Municipal Offices	43,444	50,000	(6,556)	
94454	Enterprise Applications-FMS	1,480,046	2,659,247	(1,179,201)	
94456	Client Services - eComm Platform	432	100,000	(99,568)	
95330	Client Services - Technology Sustainment	6,422	25,000	(18,578)	
95334	Desktop-Laptop Computers	238,190	466,212	(228,022)	
95335	Enterprise Application Sustainment	106,221	150,000	(43,779)	
95336	GIS Digital Imagery Program	10,422	15,308	(4,886)	
95337	GIS Sustainment	3,756	20,000	(16,244)	
95338	Networking and Telecommunication	230,050	584,000	(353,950)	
95339	Servers and Storage	121,489	270,000	(148,511)	
95340	Strategic IT-IS Projects	554,455	660,000	(105,545)	
95341	Enterprise Applications-HR	17,862	100,000	(82,138)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95342	Additional Trim Licences	-	25,000	(25,000)	
95383	Enterprise Content Management - Agenda Management	-	120,000	(120,000)	
99381	Corporate Printing Equipment	37,661	50,000	(12,339)	
	Total Expenditures	4,266,075	7,101,553	(2,835,478)	

Public Works

Engineering

92324	Centennial Drive Extension - Fortune Crescent	96,904	300,000	(203,096)	Pre-engineering work for future capital project
92490	Road Cross Section - Complete Street	101,870	150,000	(48,130)	ECD 4th quarter 2016
93319	Cataraqui Woods Extension - Sydenham	264,403	3,134,000	(2,869,597)	Construction to be scheduled as per Developer/ City Agreement
94305	Bridges and Culverts	2,089,850	3,696,869	(1,607,019)	
94316	Bayridge Drive Extension - Sierra - Creekford	2,010,948	2,965,000	(954,052)	
94488	Turtle Crossing Protection	164,467	175,266	(10,799)	
95209	Road Reconstruction	145,178	799,312	(654,134)	
95211	Bridges and Culverts	-	493,158	(493,158)	
95213	Storm System Improvements - Right of Way	134,670	175,291	(40,621)	
95217	JCB widening - Sir John A to Princess	-	48,005,000	(48,005,000)	
95218	Hwy 15 widening - 2 to 4 lanes	126,419	2,153,600	(2,027,181)	
95219	City-wide Intersection - Corridor	487,383	612,000	(124,617)	
95358	Yonge Street	2,973,163	4,500,000	(1,526,837)	
95359	JCB Pre Load	4,560,104	15,000,000	(10,439,896)	
95361	Ellerbeck	1,140,792	1,700,000	(559,208)	
95376	K & P Trail Engineering	7,854	10,000	(2,146)	
95382	Princess St. - Clergy to Division	9,621	50,000	(40,379)	
95388	Third Crossing	-	2,950,000	(2,950,000)	
	Total Expenditures	14,313,626	86,869,496	(72,555,870)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Public Works

92486	85 Lappan's Lane	23,317,052	23,681,818	(364,766)	ECD 4th quarter 2016
93422	Commemorative Benches	48,520	80,500	(31,980)	
94361	Emerald Ash Borer	417,177	900,000	(482,823)	
95203	Radio System - Hands Free - Replacement	1,790	48,000	(46,210)	
95205	Plow Truck Fleet Additions (2)	-	194,300	(194,300)	
95206	Sidewalk Plow Fleet Additions	161,905	326,400	(164,495)	
Total Expenditures		23,946,444	25,231,018	(1,284,574)	

Solid Waste

95223	Radio Equipment	3,801	40,000	(36,199)	
95224	Multi-residential Green Bins - Roll Out	5,839	25,000	(19,161)	
95XXX	Magnetic Separator	-	70,000	(70,000)	New project
95XXX	KARC Office Renovations	-	60,000	(60,000)	New project
99505	Integrated Waste Management Study	127,892	200,000	(72,108)	
Total Expenditures		137,532	395,000	(257,468)	

Corporate & Strategic Initiatives**Corporate & Strategic Initiatives**

92415	North Block Redevelopment	442,011	500,000	(57,989)	
93320	Gateway Signage	178,043	249,500	(71,457)	
94435	Gateway and Corporate Signage Brand	-	40,000	(40,000)	
94436	Divestitures - Strategic Project	178,413	250,000	(71,587)	
95328	Gateway Signage	-	70,000	(70,000)	
Total Expenditures		798,467	1,109,500	(311,033)	

Environment and Sustainable Initiatives

92330	Brownfields Properties and CIP	177,138	200,000	(22,862)	
94415	Belle Park Landfill	528,955	880,000	(351,045)	
94416	PCP - Trade Winds Project (GHG Inv)	36,605	50,000	(13,395)	
94417	Municipal Property Environment	478	50,000	(49,522)	
94481	Municipal Energy Planning	59,859	106,600	(46,741)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95303	Kingston East Landfill Closure	100,421	200,000	(99,579)	
95305	Belle Park Landfill	-	200,000	(200,000)	
95306	Belle Island Stabilization	-	50,000	(50,000)	
95307	Orchard Marsh Sediment Control	-	100,000	(100,000)	
95308	EMS Software Support	-	28,000	(28,000)	
95368	KDD Project Area	-	40,000	(40,000)	
99400	McAdoos Landfill Repairs	-	20,000	(20,000)	
99401	Brownfields Properties	39,122	70,000	(30,878)	
	Total Expenditures	942,578	1,994,600	(1,052,022)	

Cultural Services

92337	Pump House Steam Museum - Functional Capital	228,967	294,106	(65,139)	
92338	Pump House Steam Museum - Facilities	160,956	226,156	(65,200)	
93329	Cultural Mapping	16,149	30,000	(13,851)	
93330	JK Tett Centre	222,026	225,287	(3,261)	
93436	Mayor Portraits	-	15,000	(15,000)	
94418	Cultural Strategic Plan - Implementation	3,905	50,000	(46,095)	
94420	Cultural Mapping	4,987	50,000	(45,013)	
94421	Commissioning of Public Art	16,399	75,000	(58,601)	
94423	First Capital Place	4,106	20,000	(15,894)	
94424	Museum Review - MacLachlan Woodworking Museum and Pump House Steam Museum and City Hall	3,053	100,000	(96,947)	
94427	JK Tett Centre	22,705	25,000	(2,295)	
94428	Pump House Steam Museum	25,458	210,000	(184,542)	
94429	MacLachlan Woodworking Museum	14,779	20,000	(5,221)	
94430	Grand Theatre - Facility Infrastructure	-	30,000	(30,000)	
94431	Grand Theatre - Audio - Video System	126,289	163,800	(37,511)	
94432	Grand Theatre - Furniture and Fixtures	53,681	92,500	(38,819)	
94433	Grand Theatre Software - Tixhub Upgrade	7,969	37,200	(29,231)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
94476	Sir John A. Macdonald Bicentennial	244,195	329,000	(84,805)	
95310	Cultural Strategic Plan Implementation	-	50,000	(50,000)	
95311	Cultural Heritage Interpretation	16,568	130,000	(113,432)	
95312	Cultural Mapping (KCP)	-	50,000	(50,000)	
95313	Public Art Program (KCP)	-	75,000	(75,000)	
95314	Civic Collection Management	30,969	100,000	(69,031)	
95315	Cultural Heritage	-	100,000	(100,000)	
95316	First Capital Place	-	20,000	(20,000)	
95317	City Hall Exhibit Development	5,696	50,000	(44,304)	
95318	MacLachlan Woodworking Museum	-	15,000	(15,000)	
95319	MacLachlan Gallery Refurbish	4,540	25,000	(20,460)	
95320	Pump House Steam Museum Envelope	33,976	35,000	(1,024)	
95321	Grand Theatre - Roof Top and Graffiti Prevention	-	100,000	(100,000)	
95322	JK Tett Centre - Mechanical - Electrical	1,417	35,000	(33,583)	
95323	Grand Theatre - Audio - Video System	-	45,000	(45,000)	
95324	Grand Theatre - Furniture, Fixtures and Equipment	-	58,000	(58,000)	
95325	Grand Theatre - Contingency	-	25,000	(25,000)	
	Total Expenditures	1,248,790	2,906,049	(1,657,259)	

Real Estate and Land Development

92469	Land Acquisition and Demolition Envelope	1,039,993	1,250,000	(210,007)	Demolition commitments continue
93395	Development - Capital Works	502,782	650,000	(147,218)	On-going business park investments
93417	Federal Waterfront Divestiture	7,720	75,000	(67,280)	
93437	Purchase 603 John Counter Blvd.	1,451,970	1,550,000	(98,030)	
94434	Employment Land Servicing	241,106	500,000	(258,894)	
94437	Strategic Property Land Development	170,144	350,000	(179,856)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95326	Strategic Property Land Development	-	175,000	(175,000)	
95327	Strategic Properties and Divestiture	-	250,000	(250,000)	
96042	Growth Capital - John Counter	7,628,366	8,310,627	(682,261)	Land acquisitions on-going
98304	Federal Divestitures	42,402	250,000	(207,598)	On-going
	Total Expenditures	11,084,482	13,360,627	(2,276,145)	
Total Capital Expenditures		128,571,629	285,963,373	(157,391,744)	
	2016 Public Works Services Approvals	483,114	16,592,849	(16,109,735)	Pre-engineering work for future capital project
	2017 Public Works Services Approvals	-	40,049,350	(40,049,350)	
	2018 Public Works Services Approvals	-	17,956,249	(17,956,249)	
	Total Budget Approval	129,054,743	360,561,821	(231,507,078)	