

**By-Law Number 2016-26**

**A By-Law to Approve the 2016 Capital Budget**

**Passed:** December 15, 2015

**Therefore be it resolved that** the Council of the Corporation of the City of Kingston hereby enacts as follows:

1. That the following amounts, as presented in Schedule A attached hereto and marked as part of this by-law, are hereby adopted as the 2016 capital budget for The Corporation of the City of Kingston:

**Proposed capital expenditures:** \$69,614,481

**Financing:**

General Municipal Reserve Funds (PAYG)	\$43,964,125
Issuance of long term debt	24,300,000
Working Fund Reserve	371,000
Contributions from others	<u>\$ 979,356</u>

**Total financing:** \$69,614,481

2. That the amounts included in the 2016 capital budget for respective local board(s), are in accordance with the *Municipal Act*, Section 290(1).

3. That transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of The Corporation of the City of Kingston.

4. This By-Law shall come into force and take effect on the date of its passing.

Given all Three Readings and Passed: December 15, 2015

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**CITY OF KINGSTON  
2016  
CAPITAL BUDGET SUMMARY**

	FUNDING (2016)											
	Budget 2016	Reserve Funds		Municipal Capital Reserve Fund		Development Charges Reserve Fund	Development Charges Reserve Fund - Debt	Impost Reserve Fund - PAYG	Impost Reserve Fund - Debt	Other	Grants	Total
		PAYG	Debt	PAYG	Debt							
<b>General Municipal</b>												
<b>Community Services</b>												
Planning, Building & Licensing	621,000	40,000		581,000								621,000
Housing & Social Services	2,060,000			1,118,806		191,194			750,000	-		2,060,000
Recreation & Leisure Services	10,149,025	1,396,379		5,332,678	3,000,000	232,468			187,500			10,149,025
Long-Term Care	962,498	962,498										962,498
<b>Transportation, Facilities &amp; Emergency Services</b>												
Transportation Services	11,420,159	10,814,970		-		605,189						11,420,159
Facilities Management & Construction Services	3,035,040	1,933,790		1,101,250					-			3,035,040
Fire & Rescue	1,818,000	1,768,000		50,000		-						1,818,000
Airport	16,375,709			6,355,952	10,000,000					19,757		16,375,709
<b>Corporate &amp; Strategic Initiatives</b>												
Environment & Sustainable Initiatives	567,000	567,000										567,000
Cultural Services	2,974,050	99,000		2,775,050					100,000			2,974,050
Real Estate & Land Development	790,000	250,000		540,000								790,000
<b>Finance, Technology &amp; Administration</b>												
Information Systems & Technology	5,766,000	2,955,800		2,539,200					271,000	-		5,766,000
<b>Subtotal</b>	<b>56,538,481</b>	<b>20,787,439</b>	<b>-</b>	<b>20,393,936</b>	<b>13,000,000</b>	<b>1,028,851</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,308,500</b>	<b>19,757</b>	<b>56,538,481</b>
<b>Library</b>	11,540,000	217,900	11,300,000							22,100		11,540,000
<b>Police</b>	1,245,000	1,245,000	-									1,245,000
<b>Kingston Access Services (KAS)</b>	291,000	274,359				16,641						291,000
<b>Total Police, Library &amp; KAS</b>	<b>13,076,000</b>	<b>1,737,259</b>	<b>11,300,000</b>	<b>-</b>	<b>-</b>	<b>16,641</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,100</b>	<b>-</b>	<b>13,076,000</b>
<b>General Municipal Total</b>	<b>69,614,481</b>	<b>22,524,697</b>	<b>11,300,000</b>	<b>20,393,936</b>	<b>13,000,000</b>	<b>1,045,492</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,330,600</b>	<b>19,757</b>	<b>69,614,481</b>

Funding Summary:	
	<b>Total</b>
Reserve Funds	<b>43,964,125</b>
Debentures	<b>24,300,000</b>
Other	<b>979,356</b>
Working Fund Reserve	<b>371,000</b>

**CITY OF KINGSTON  
2016 CAPITAL BUDGET SUMMARY**

City of Kingston By-Law Number: 2016-26  
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Capital Projects			Sources of Funding									
Description	2016 Budget	Budget Funding	Reserve Funds - PAYG	Description	Reserve Funds Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Development Charges Reserve Fund - Debt	Grants	Other	Notes
<b>2016 Projects</b>												
<u>Community Services</u>												
<b>Planning, Building &amp; Licensing</b>												
Heritage (Misc. Studies, Education, Policy & Programs)	60,000					60,000						
Heritage Property Designation Updates	100,000					100,000						
Project Costs Re: Long Term Planning	280,000					280,000						
Heritage Resource Centre	76,000					76,000						
Building Fee Review	40,000		40,000	BRRAG Reserve Fund								
Licensing (Software)	25,000					25,000						
Property Standards User License for Software	40,000					40,000						
<b>Building &amp; Licensing</b>	<b>621,000</b>		<b>40,000</b>			<b>581,000</b>						
<b>Community &amp; Family Services &amp; Housing</b>												
Business Equipment Replacement	30,000					30,000						
Furnishings-362 Montreal	30,000					30,000						
Affordable Housing-Capital Subsidy	1,000,000					1,000,000						
Affordable Housing-Land for Resale	1,000,000					58,806		191,194		750,000	Resale of Land	
<b>Community &amp; Family Services &amp; Housing</b>	<b>2,060,000</b>					<b>1,118,806</b>		<b>191,194</b>		<b>750,000</b>		
<b>Recreation &amp; Leisure Services</b>												
<u>Parks</u>												
Pathways & Trails	3,944,191		100,000	Natural Land and Parkland Acquisition Reserve Fund		844,191	3,000,000					
Beach and Waterfront Development	507,891					507,891						
Existing Parks/Sites Redevelopment/Upgrade	1,841,674					1,841,674						
New Parks Development	173,156					173,156						
Public Works Sportfield Requirements	195,000					195,000						
<u>Community Facilities</u>												
85 MacCauley Street - Rideau Heights Community Centre	300,000					300,000						
53 Yonge Street - Portsmouth Community Centre	101,735					101,735						
15 Grenadier Drive - East Kingston Community Centre	750,000					330,032		232,468		187,500		
<u>Recreation Facilities</u>												
731 Montreal Street - Belle Park Fairways	140,760					140,760						
1350 Gardiners Road - CaraCo Home Field	20,150					20,150						
665 Innovation Drive - John Machin Field	12,575					12,575						
Departmental Priorities	130,000					130,000						
<u>Aquatic Facilities</u>												
382 Bagot Street - Artillery Park Aquatic Centre	171,355					171,355						
303 York Street - Tomlinson Aqua Park	117,957					117,957						
Various - Splash Pads and Amenities	25,000					25,000						
<u>Arena Facilities</u>												
1350 Gardiners Road - INVISTA Centre	222,132		222,132	Arenas Reserve Fund								
1030 Sunnyside Road - Catarauqui Community Centre	196,218					196,218						
303 York Street - Memorial Centre	431,218					431,218						
100 Days Road - Centre 70	328,566					328,566						
216 Ontario Street - Springer Market Square	27,957										27,957	
<u>Marina Facilities</u>												
6 Clarence Street - Confederation Basin	68,245		68,245	Marina Reserve Fund								
53 Yonge Street - Portsmouth Olympic Harbour	393,245					393,245						
Various - Boat Launches	50,000		50,000	Marina Reserve Fund								
<b>Recreation &amp; Leisure Services</b>	<b>10,149,025</b>		<b>1,396,379</b>			<b>5,332,678</b>	<b>3,000,000</b>	<b>232,468</b>		<b>187,500</b>		

**CITY OF KINGSTON  
2016 CAPITAL BUDGET SUMMARY**

Capital Projects			Sources of Funding									
Description	2016 Budget	Budget Funding	Reserve Funds - PAYG	Description	Reserve Funds Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Development Charges Reserve Fund - Debt	Grants	Other	Notes
<b>Long Term Care - Rideaucrest</b>												
Structural and Grounds - Rideaucrest	727,498		727,498	Rideaucrest Capital Reserve Fund								
Equipment and Furniture - Rideaucrest	235,000		235,000	Rideaucrest Capital Reserve Fund								
<b>Long Term Care - Rideaucrest</b>	<b>962,498</b>		<b>962,498</b>									
<b>Community Services</b>	<b>13,792,523</b>		<b>2,398,877</b>			<b>7,032,484</b>	<b>3,000,000</b>	<b>423,662</b>			<b>937,500</b>	
<b><u>Transportation, Facilities &amp; Emergency Services</u></b>												
<b>Transportation Services</b>												
<b><u>Fleet</u></b>												
<b><i>Fleet-Municipal</i></b>												
Replacements - Public Works	546,376		546,376	Municipal Equipment Reserve Fund								
Replacements - Solid Waste	393,784		393,784	Municipal Equipment Reserve Fund								
Replacements - Other	552,938		552,938	Municipal Equipment Reserve Fund								
<b><i>Fleet-Utilities</i></b>												
Replacements - Treatment	96,734		96,734	Utilities Equipment Reserve Fund								
Replacements - Gas	99,054		99,054	Utilities Equipment Reserve Fund								
Replacements - Other	64,993		64,993	Utilities Equipment Reserve Fund								
<b><i>Fleet-Transit</i></b>												
Replacement - Full Size Buses	1,541,280		1,541,280	Transit Reserve Fund								
Replacement - Bus Refurbishments	188,007		188,007	Transit Reserve Fund								
Replacement - Mid Size Buses	237,873		237,873	Transit Reserve Fund								
Replacement - Other	51,158		51,158	Transit Reserve Fund								
<b>Fleet</b>	<b>3,772,197</b>		<b>3,772,197</b>									
<b><u>Transit</u></b>												
<b><i>Buildings/Grounds/Infrastructure</i></b>												
Bus Stops/Shelters	232,000		232,000	Transit Reserve Fund								
<b><i>Vehicles</i></b>												
New Buses	2,351,709		810,465	Transit Reserve Fund				605,189				
			936,055	Federal Gas Tax Reserve Fund								
<b><i>Equipment</i></b>												
Equipment	610,000		610,000	Transit Reserve Fund								
<b>Transit</b>	<b>3,193,709</b>		<b>2,588,520</b>					<b>605,189</b>				
<b><u>Parking</u></b>												
<b><i>Buildings/Grounds/Infrastructure</i></b>												
Hanson	2,450,000		2,450,000	Parking Reserve Fund								
Robert Bruce	230,000		230,000	Parking Reserve Fund								
Chown	1,630,000		1,630,000	Parking Reserve Fund								
Sheraton	73,247		73,247	Parking Reserve Fund								
Surface Lots	50,806		50,806	Parking Reserve Fund								
<b><i>Equipment</i></b>												
Parking Enforcement	20,200		20,200	Parking Reserve Fund								
<b>Parking</b>	<b>4,454,253</b>		<b>4,454,253</b>									
<b>Transportation Services</b>	<b>11,420,159</b>		<b>10,814,970</b>					<b>605,189</b>				

**CITY OF KINGSTON  
2016 CAPITAL BUDGET SUMMARY**

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Capital Projects			Sources of Funding										
Description	2016 Budget	Budget Funding	Reserve Funds		Description	Reserve Funds Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Development Charges Reserve Fund - Debt	Grants	Other	Notes
			- PAYG										
<b>2016 Projects</b>													
<b>Facilities Management &amp; Construction Services</b>													
<i><b>Building/Grounds/Infrastructure</b></i>													
<b>Heritage Properties</b>													
Heritage Capital Envelope	250,000		125,000		Facility Repair Reserve Fund		125,000						
Kingston City Hall (0020)	250,000		125,000		Facility Repair Reserve Fund		125,000						
Visitor information Office (0034)	150,000		75,000		Facility Repair Reserve Fund		75,000						
Frontenac Country Court House (0147)	80,000		40,000		Facility Repair Reserve Fund		40,000						
Frontenac County Land Registry Office (0148)	10,000		5,000		Facility Repair Reserve Fund		5,000						
Queen Street (0141, 42, 43)	25,000		12,500		Facility Repair Reserve Fund		12,500						
Historic Kingston Fire Hall #1 (Lone Star) (0151)	35,000		17,500		Facility Repair Reserve Fund		17,500						
87/89 Norman Rogers Drive (0140)	75,000		37,500		Facility Repair Reserve Fund		37,500						
Gaoeler's Residence, 1858 (0149)	13,000		6,500		Facility Repair Reserve Fund		6,500						
Pittsburgh Township Hall, 1886 (0031)	10,000		5,000		Facility Repair Reserve Fund		5,000						
310 King Street (British Whig Building) (0019)	200,000		100,000		Facility Repair Reserve Fund		100,000						
<b>Non-Heritage Properties</b>													
Non-Heritage Capital Envelope	250,000		125,000		Facility Repair Reserve Fund		125,000						
1211 John Counter Blvd (0021)	400,000		200,000		Facility Repair Reserve Fund		200,000						
1425 Midland Ave (0153)	5,000		2,500		Facility Repair Reserve Fund		2,500						
Cooke's Bros. Centre (0015)	3,000		1,500		Facility Repair Reserve Fund		1,500						
362 Montreal St (0005)	40,000		20,000		Facility Repair Reserve Fund		20,000						
Harold Harvey Centre (0022)	4,000		2,000		Facility Repair Reserve Fund		2,000						
Rogers K-Rock Centre (0054)	302,500		302,500		KROCK Reserve Fund								
<b>Asset Management</b>													
Realty Asset Management	887,540		686,290		Facility Repair Reserve Fund		201,250						
Designated Substance Management/Soil Management	45,000		45,000		Facility Repair Reserve Fund								
<b>Facilities Management &amp; Construction Services</b>	<b>3,035,040</b>		<b>1,933,790</b>				<b>1,101,250</b>						
<b>Fire &amp; Rescue</b>													
<b>Fire &amp; Rescue</b>													
<b>Planning/Studies</b>													
	95,000		95,000		Fire Capital Reserve Fund								
<b>Technology/Communications</b>													
Communications Centre	60,000		60,000		Fire Capital Reserve Fund								
Mobile Radio & Communications	55,000		55,000		Fire Capital Reserve Fund								
911 Telephone Service	25,000		25,000		Fire Capital Reserve Fund								
Fire Technology/Communications Other	448,000		448,000		Fire Capital Reserve Fund								
<b>Building/Grounds/Infrastructure</b>													
Headquarters & Stations - Capital	95,000		95,000		Fire Capital Reserve Fund								
<b>Vehicles</b>													
Response Vehicles - Replacement/Refurbishment	600,000		600,000		Fire Capital Reserve Fund								
<b>Equipment</b>													
Fire Other Equipment	390,000		390,000		Fire Capital Reserve Fund								
<b>Emergency Management</b>													
Emergency Preparedness	50,000								50,000				
<b>Fire &amp; Rescue</b>	<b>1,818,000</b>		<b>1,768,000</b>				<b>50,000</b>						
<b>Airport</b>													
<b>Building/Grounds/Infrastructure</b>													
Airport Infrastructure Expansion	16,100,000					6,100,000	10,000,000						
Grounds/Underground/Fencing	45,000					45,000							
<b>Restoration Program</b>													
Restoration Program	230,709					210,952				19,757			
<b>Airport</b>	<b>16,375,709</b>					<b>6,355,952</b>	<b>10,000,000</b>					<b>19,757</b>	
<b>Transportation, Facilities &amp; Emergency Services</b>	<b>32,648,908</b>		<b>14,516,760</b>			<b>7,507,202</b>	<b>10,000,000</b>	<b>605,189</b>				<b>19,757</b>	

**CITY OF KINGSTON  
2016 CAPITAL BUDGET SUMMARY**

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Capital Projects			Sources of Funding									
Description	2016 Budget	Budget Funding	Reserve Funds - PAYG	Description	Reserve Funds Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Development Charges Reserve Fund - Debt	Grants	Other	Notes
<b>2016 Projects</b>												
<u>Corporate &amp; Strategic Initiatives</u>												
<b>Environment &amp; Sustainable Initiatives</b>												
DT Coal Tar Groundwater Monitoring	22,000		22,000	Environment Reserve Fund								
PCP - Trade Winds Project (GHG Inventories)	20,000		20,000	Environment Reserve Fund								
Orchard Marsh Sediment Control	250,000		250,000	Environment Reserve Fund								
Brownfield Remediation Project	275,000		275,000	Environment Reserve Fund								
<b>Environment &amp; Sustainable Initiatives</b>	<b>567,000</b>		<b>567,000</b>									
<b>Cultural Services</b>												
<u>Programs &amp; Policy</u>												
Cultural Strategic Plan Implementation (Envelope Funding)	50,000					50,000						
Cultural Heritage Interpretation	80,000					80,000						
Cultural Mapping (KCP)	50,000					50,000						
Cultural Capital Study (KCP)	37,500					37,500						
Public Art Program (KCP)	125,000					125,000						
Civic Collection Management	85,000					85,000						
Cultural Heritage	100,000										Working Fund 100,000 Reserve	
<u>Functional Capital-Culture</u>												
City Hall Exhibit Development	100,000					100,000						
MacLachlan Woodworking Museum Envelope	15,000					15,000						
Pump House Steam Museum Envelope	95,000					95,000						
JK Tett Centre	25,000					25,000						
<u>Facilities-Facilities and Construction Services</u>												
The Grand Theatre (0028)	344,018					344,018						
JK Tett Centre (0024)	438,500					438,500						
Pumphouse Steam Museum (0026)	1,315,032					1,315,032						
MacLachlan Woodworking Museum (0029)	15,000					15,000						
<u>Grand Theatre</u>												
Grand Theatre - Functional Capital	99,000		99,000	Grand Theatre Facility Reserve Fund								
<b>Cultural Services</b>	<b>2,974,050</b>		<b>99,000</b>			<b>2,775,050</b>					<b>100,000</b>	
<b>Real Estate &amp; Land Development</b>												
Strategic Properties & Divestitures	500,000					500,000						
Gateway Signage	40,000					40,000						
Employment Land Servicing	250,000		250,000	Industrial Land Reserve Fund								
<b>Real Estate &amp; Land Development</b>	<b>790,000</b>		<b>250,000</b>			<b>540,000</b>						
<b>Corporate &amp; Strategic Initiatives</b>	<b>4,331,050</b>		<b>916,000</b>			<b>3,315,050</b>					<b>100,000</b>	

**CITY OF KINGSTON  
2016 CAPITAL BUDGET SUMMARY**

Capital Projects			Sources of Funding									
Description	2016 Budget	Budget Funding	Reserve Funds		Reserve Funds Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Development Charges Reserve Fund - Debt	Grants	Other	Notes
			- PAYG	Description								
<b>2016 Projects</b>												
<b><u>Finance, Technology &amp; Administration</u></b>												
<b>Information Systems &amp; Technology</b>												
<b><u>Technology Lifecycle &amp; Sustainment</u></b>												
City Website Sustainment	125,000		125,000	Technology Reserve Fund								
Client Services - Technology Sustainment	75,000		75,000	Technology Reserve Fund								
Core Software Services	230,000		230,000	Technology Reserve Fund								
Corporate IT/IS Projects	175,000		175,000	Technology Reserve Fund								
Data Centre Upgrades	305,000		305,000	Technology Reserve Fund								
Desktop/Laptop Computers	380,000		380,000	Technology Reserve Fund								
Enterprise Application Sustainment	280,000		280,000	Technology Reserve Fund								
Enterprise Application Sustainment - DASH	25,000		25,000	Technology Reserve Fund								
GIS Sustainment	50,000		50,000	Technology Reserve Fund								
Meeting Room Technology	50,000					50,000						
Networking & Telecommunications	110,000		110,000	Technology Reserve Fund								
Servers and Storage	255,000		255,000	Technology Reserve Fund								
Strategic IT/IS Projects	665,000		665,000	Technology Reserve Fund								
Telecommunications Sustainment	20,000		20,000	Technology Reserve Fund								
Training Room/Computer Lab	50,000					50,000						
Assessment Roll Management	21,000											Working Fund
Unified Communications	50,000					50,000					21,000	Reserve
<b><u>Enterprise Resource Management (ERM)</u></b>												
Enterprise Applications - FMS	780,000		260,800	Utility Reserve Funds		519,200						
Enterprise Applications - HRMS	20,000					20,000						
Enterprise Content Management (ECM)	150,000					150,000						
<b><u>Open Government Investment</u></b>												
Client Services - CRM Solution	1,700,000					1,700,000						
Open Government	250,000											Working Fund Reserve
Information Systems & Technology	5,766,000		2,955,800			2,539,200						271,000
<b>Finance, Technology &amp; Administration</b>	<b>5,766,000</b>		<b>2,955,800</b>			<b>2,539,200</b>						<b>271,000</b>
<b>Total - Municipal</b>	<b>56,538,481</b>		<b>20,787,438</b>			<b>20,393,936</b>	<b>13,000,000</b>	<b>1,028,851</b>		<b>19,757</b>	<b>1,308,500</b>	

**CITY OF KINGSTON  
2016  
CAPITAL BUDGET SUMMARY**

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Projects		Sources of Funding								
Description	2016 Budget	Reserve Funds- PAYG	Description	Reserve Funds - Debt	Municipal Capital Reserve Fund - PAYG	Municipal Capital Reserve Fund - Debt	Development Charges Reserve Fund	Grants	Other	Notes
<b><u>Agencies and Boards</u></b>										
<b>Library</b>										
Facility Repairs	70,000	70,000	Library Capital Reserve Fund							
Central Branch Renovations	11,300,000		Library Capital Reserve Fund	11,300,000						
Shared IT	170,000	147,900	Library Capital Reserve Fund						22,100	Frontenac County
<b>Total Library</b>	<b>11,540,000</b>	<b>217,900</b>		<b>11,300,000</b>	-	-	-	-	<b>22,100</b>	
<b>Police</b>										
Replacement Vehicles	550,000	550,000	Police Equipment Reserve Fund							
IT Projects	540,000	540,000	Police Equipment Reserve Fund							
ERU - Firearms Replacement Program	30,000	30,000	Police Equipment Reserve Fund							
Critical Incident Management Equipment	25,000	25,000	Police Equipment Reserve Fund							
Building	100,000	100,000	Police Equipment Reserve Fund							
<b>Total Police</b>	<b>1,245,000</b>	<b>1,245,000</b>		-	-	-	-	-	-	
<b>Kingston Access Services</b>										
Replacement of KAS Vehicles	194,000	194,000	KAS Equipment Reserve Fund							
New KAS Vehicles	97,000	80,359	KAS Equipment Reserve Fund				16,641			
<b>Total KAS</b>	<b>291,000</b>	<b>274,359</b>		-	-	-	<b>16,641</b>	-	-	
<b>Total Agencies and Boards</b>	<b>13,076,000</b>	<b>1,737,259</b>		<b>11,300,000</b>	-	-	<b>16,641</b>	-	<b>22,100</b>	