

By-Law Number 2018-19**A By-Law to Approve the 2018 Capital Budget****Passed:** December 19, 2017

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. **That** the following amounts, as presented in Schedule A attached hereto and marked as part of this By-Law, are hereby adopted as the 2018 capital budget for The Corporation of the City of Kingston:

| | |
|--|----------------------|
| Capital expenditures: | <u>\$ 58,354,576</u> |
| Financing: | |
| General Municipal Reserve Funds (PAYG) | \$ 42,631,871 |
| Issuance of long term debt | 7,000,000 |
| Government grants | 4,498,705 |
| Contributions from others | <u>\$ 4,224,000</u> |
| Total financing: | <u>\$ 58,354,576</u> |

2. **That** Council approve the addition to the 2018 Appliance Rental Capital Budget of \$1,050,000 to be funded by the Appliance Rental reserve fund.
3. **That** Council approve the addition to the 2018 wastewater capital budget of \$5,400,000 to be funded \$2,920,000 from the Wastewater reserve fund and \$2,480,000 from the Impost reserve fund.
4. **That** the amounts included in the 2018 capital budget for respective local board(s), are in accordance with the *Municipal Act*, Section 290(1).
5. **That** transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of The Corporation of the City of Kingston.
6. This By-Law shall come into force and take effect on the date of its passing.

This By-Law was Given all Three Readings and Passed: December 19, 2017

CITY OF KINGSTON
2018
CAPITAL BUDGET SUMMARY

| | FUNDING (2018) | | | | | | | | | |
|---|----------------|---------------|------|-----------------------------------|-----------|-------------------------|--------------------------------|-----------|-----------|------------|
| | Budget 2018 | Reserve Funds | | Municipal Capital Reserve Fund | | D.C. Reserve Fund | D.C. Reserve Fund - Debt | Other | Grants | Total |
| | | PAYG | Debt | PAYG | Debt | | | | | |
| General Municipal | | | | | | | | | | |
| Transportation & Infrastructure Services | | | | | | | | | | |
| Transportation Services | 9,062,452 | 8,112,391 | | - | | 950,061 | | | - | 9,062,452 |
| Community Services | | | | | | | | | | |
| Planning, Building & Licensing | 851,000 | 162,000 | | 689,000 | | - | | - | | 851,000 |
| Housing & Social Services | 5,848,705 | | | 1,314,264 | | 5,736 | | 750,000 | 3,778,705 | 5,848,705 |
| Recreation & Leisure Services | 17,819,660 | 1,578,950 | | 5,641,938 | 6,000,000 | 1,473,772 | | 3,125,000 | | 17,819,660 |
| Long-Term Care | 1,050,000 | 1,050,000 | | | | | | | | 1,050,000 |
| Cultural Services | 1,014,500 | - | | 1,014,500 | | | | | | 1,014,500 |
| Real Estate & Environment Initiatives | 2,771,000 | 2,596,000 | | 175,000 | | | | | - | 2,771,000 |
| Corporate & Emergency Services | | | | | | | | | | |
| Facilities Management & Construction Services | 3,847,000 | 2,594,474 | | 998,250 | | 254,276 | | | | 3,847,000 |
| Fire & Rescue | 2,535,000 | 2,505,000 | | 15,000 | | - | | 15,000 | | 2,535,000 |
| Airport | 2,459,000 | | | 1,739,000 | | | | | 720,000 | 2,459,000 |
| Finance, Technology & Administration | | | | | | | | | | |
| Information Systems & Technology | 4,612,259 | 3,167,259 | | 1,131,800 | | | | 313,200 | | 4,612,259 |
| Subtotal | 51,870,576 | 21,766,074 | - | 12,718,752 | 6,000,000 | 2,683,845 | - | 4,203,200 | 4,498,705 | 51,870,576 |
| Library | 4,870,000 | 249,200 | | 1,350,036 | 1,000,000 | 2,249,964 | | 20,800 | | 4,870,000 |
| Police | 1,579,000 | 1,579,000 | | | | | | | | 1,579,000 |
| Kingston Access Services (KAS) | 35,000 | 35,000 | | | | - | | | - | 35,000 |
| Total Police, Library & KAS | 6,484,000 | 1,863,200 | - | 1,350,036 | 1,000,000 | 2,249,964 | - | 20,800 | - | 6,484,000 |
| General Municipal Total | 58,354,576 | 23,629,274 | - | 14,068,788 | 7,000,000 | 4,933,809 | - | 4,224,000 | 4,498,705 | 58,354,576 |
| Grand Total | 58,354,576 | 23,629,274 | - | 14,068,788 | 7,000,000 | 4,933,809 | - | 4,224,000 | 4,498,705 | 58,354,576 |

| | |
|-------------------------|-------------------|
| Funding Summary: | Total |
| Reserve Funds | 42,631,871 |
| Debentures | 7,000,000 |
| Grants | 4,498,705 |
| Other | 4,224,000 |

**CITY OF KINGSTON
2018 CAPITAL BUDGET SUMMARY**

| Capital Projects | | Sources of Funding | | | | | | | |
|--|------------------|--------------------|---------------------------|-------------------|-------------------|----------------|--------|-------|-------|
| Description | 2018 Budget | Reserve Funds | Reserve Funds Description | Municipal Capital | Municipal Capital | D.C. | Grants | Other | Notes |
| | | Funds PAYG | | Reserve Fund PAYG | Reserve Fund Debt | Reserve Fund | | | |
| 2018 Projects | | | | | | | | | |
| <u>Transportation & Infrastructure Services</u> | | | | | | | | | |
| Transportation Services | | | | | | | | | |
| <u>Fleet</u> | | | | | | | | | |
| <i>Fleet-Municipal</i> | | | | | | | | | |
| FLT - Replacements - Public Works | 397,360 | 397,360 | Municipal Equipment | | | | | | |
| FLT - Replacements - Solid Waste | 901,532 | 901,532 | Municipal Equipment | | | | | | |
| FLT - Replacements - City Other | 418,070 | 418,070 | Municipal Equipment | | | | | | |
| <i>Fleet-Utilities</i> | | | | | | | | | |
| FLT - Replacements - Treatment | 69,268 | 69,268 | Utilities Equipment | | | | | | |
| FLT - Replacements - Underground | 391,285 | 391,285 | Utilities Equipment | | | | | | |
| FLT - Replacements - Gas | 222,825 | 222,825 | Utilities Equipment | | | | | | |
| FLT - Replacements - Other | 71,288 | 71,288 | Utilities Equipment | | | | | | |
| <i>Fleet-Transit</i> | | | | | | | | | |
| FLT - Bus Refurbishments | 183,740 | 183,740 | Transit | | | | | | |
| Fleet | 2,655,369 | 2,655,369 | | | | | | | |
| <u>Transit</u> | | | | | | | | | |
| Transit Telecommunications | 675,000 | 675,000 | Transit | | | | | | |
| TRN - Bus Stops/Shelters | 200,000 | 200,000 | Transit | | | | | | |
| TRN - Buildings-Transit | 100,000 | 100,000 | Transit | | | | | | |
| TRN - New Buses - Large (40' - Diesel) | 3,691,852 | 343,071 | Transit | | | 950,061 | | | |
| TRN - Equipment | 129,731 | 129,731 | Transit | | | | | | |
| Transit | 4,796,583 | 3,846,522 | | | | 950,061 | | | |

**CITY OF KINGSTON
2018 CAPITAL BUDGET SUMMARY**

| Capital Projects | | Sources of Funding | | | | | | | |
|---|------------------|--------------------|---------------------------|--------------------------------|--------------------------------|-------------------|--------|-------|-------|
| Description | 2018 Budget | Reserve Funds | Reserve Funds Description | Municipal Capital Reserve Fund | Municipal Capital Reserve Fund | D.C. Reserve Fund | Grants | Other | Notes |
| | | PAYG | | PAYG | Debt | Fund | | | |
| <u>Parking</u> | | | | | | | | | |
| Parking Planning Studies | 20,000 | 20,000 | Parking | | | | | | |
| Parking Technology/Communications | 150,000 | 150,000 | Parking | | | | | | |
| PRK - Robert Bruce | 200,000 | 200,000 | Parking | | | | | | |
| PRK - Surface Lots | 250,000 | 250,000 | Parking | | | | | | |
| PRK - Pay & Display/Meters | 850,000 | 850,000 | Parking | | | | | | |
| PRK - Parking Enforcement | 90,500 | 90,500 | Parking | | | | | | |
| PRK - Parking Other Equipment | 50,000 | 50,000 | Parking | | | | | | |
| Parking | 1,610,500 | 1,610,500 | | | | | | | |
| Transportation Services | 9,062,452 | 8,112,391 | | | | 950,061 | | | |
| Transportation & Infrastructure Services | 9,062,452 | 8,112,391 | | | | 950,061 | | | |
| <u>Community Services</u> | | | | | | | | | |
| Planning, Building & Licensing | | | | | | | | | |
| Portsmouth Village Heritage Conservation District | 150,000 | | | 150,000 | | | | | |
| PBL - Development Review/Land Management | 184,000 | 92,000 | BRRAG | 92,000 | | | | | |
| PBL - Project Costs/Long Term Plan Furnishings | 150,000 | | | 150,000 | | | | | |
| Purdy's Mills Secondary Plan | 20,000 | | | 20,000 | | | | | |
| FME Licensing for GIS | 150,000 | | | 150,000 | | | | | |
| GIS Master Plan Implementation | 12,000 | | | 12,000 | | | | | |
| Customer Service Improvements (Front Counter) | 75,000 | | | 75,000 | | | | | |
| Accela Licensing and Code Enforcement | 30,000 | 30,000 | BRRAG | | | | | | |
| | 80,000 | 40,000 | BRRAG | 40,000 | | | | | |
| Planning, Building & Licensing | 851,000 | 162,000 | | 689,000 | | | | | |

**CITY OF KINGSTON
2018 CAPITAL BUDGET SUMMARY**

| Capital Projects | | Sources of Funding | | | | | | | | |
|--|-------------------|--------------------|------------------|-------------------|-------------------|------------------|------------------|------------------|--------------------|--|
| Description | 2018 Budget | Reserve Funds | Reserve Funds | Municipal Capital | Municipal Capital | D.C. | Grants | Other | Notes | |
| | | PAYG | Description | Reserve Fund PAYG | Reserve Fund Debt | Reserve Fund | | | | |
| Housing & Social Services | | | | | | | | | | |
| SOC - Furnishings - 362 Montreal | 10,000 | | | 10,000 | | | | | | |
| HSG - Affordable Housing Capital Subsidy | 1,000,000 | | | 1,000,000 | | | | | | |
| HSG - Affordable Housing, Land for Resale | 1,000,000 | | | 250,000 | | | | 750,000 | Land For Resale | |
| Housing & Homelessness Plan | 60,000 | | | 54,264 | | 5,736 | | | | |
| HSG - Social Infrastructure Fund (SIF) | 1,345,805 | | | | | | 1,345,805 | | Provincial Funding | |
| HSG - Investment in Affordable Housing (IAH) | 2,432,900 | | | | | | 2,432,900 | | Provincial Funding | |
| Community & Family Services & Housing | 5,848,705 | | | 1,314,264 | | 5,736 | 3,778,705 | 750,000 | | |
| Recreation & Leisure Services | | | | | | | | | | |
| REC - Pathways & Trails | 266,255 | | | 266,255 | | | | | | |
| REC - Waterfront Master Plan | 303,795 | | | 303,795 | | | | | | |
| REC - Existing Parks-Sites Redevelopment | 3,634,020 | 185,000 | Tree Replacement | 2,949,020 | | | | 500,000 | PBCF | |
| REC - New Parks Development | 115,023 | | | 58,751 | | 56,272 | | | | |
| REC - Public Works Sportfield Requirements | 330,000 | | | 330,000 | | | | | | |
| Community Facilities | 427,642 | | | 427,642 | | | | | | |
| East Kingston Community Centre, 15 Grenadier Drive | 10,500,000 | | | 457,500 | 6,000,000 | 1,417,500 | | 2,625,000 | PPB | |
| REC - KROCK - Facilities (0054) | 200,000 | 200,000 | Rogers K-ROCK | | | | | | | |
| Recreation Facilities | 206,459 | | | 206,459 | | | | | | |
| Aquatic Facilities | 528,783 | | | 528,783 | | | | | | |
| Arena Facilities | 898,376 | 898,376 | Arena | | | | | | | |
| REC - Market Square | 43,160 | | | 43,160 | | | | | | |
| Marina Facilities | 295,574 | 295,574 | Marina | | | | | | | |
| REC - Portsmouth Olympic Harbour | 70,575 | | | 70,575 | | | | | | |
| Recreation & Leisure Services | 17,819,660 | 1,578,950 | | 5,641,938 | 6,000,000 | 1,473,772 | | 3,125,000 | | |

**CITY OF KINGSTON
2018 CAPITAL BUDGET SUMMARY**

| Capital Projects | | Sources of Funding | | | | | | | |
|--|-------------------|--------------------|---------------------|-------------------|-------------------|------------------|------------------|------------------|-------|
| Description | 2018 Budget | Reserve Funds | Reserve Funds | Municipal Capital | Municipal Capital | D.C. | Grants | Other | Notes |
| | | PAYG | Description | Reserve Fund PAYG | Reserve Fund Debt | Reserve Fund | | | |
| Long Term Care - Rideaucrest | | | | | | | | | |
| Rideaucrest Home (0061) - Facility | 1,050,000 | 1,050,000 | Rideaucrest Capital | | | | | | |
| Long Term Care - Rideaucrest | 1,050,000 | 1,050,000 | | | | | | | |
| Cultural Services | | | | | | | | | |
| Programs & Policy-Culture | 572,500 | | | 572,500 | | | | | |
| CUL - Culture Functional Capital | 247,000 | | | 247,000 | | | | | |
| CUL - Grand Theatre Functional Capital | 195,000 | | | 195,000 | | | | | |
| Cultural Services | 1,014,500 | | | 1,014,500 | | | | | |
| Real Estate & Environment Initiatives | | | | | | | | | |
| REE - Strategic Property Land Development | 175,000 | | | 175,000 | | | | | |
| REE - Employment Land Acquisition | 250,000 | 250,000 | Industrial Land | | | | | | |
| REE - Employment Land Servicing | 1,450,000 | 1,450,000 | Industrial Land | | | | | | |
| REE - PCP - Trade Winds Project (GHG Inv) | 20,000 | 20,000 | Environment | | | | | | |
| Municipal Property Environmental Remediation | 80,000 | 80,000 | Environment | | | | | | |
| EV Strategy | 796,000 | 796,000 | Environment | | | | | | |
| Real Estate & Environment Initiatives | 2,771,000 | 2,596,000 | | 175,000 | | | | | |
| Community Services | 29,354,865 | 5,386,950 | | 8,834,702 | 6,000,000 | 1,479,508 | 3,778,705 | 3,875,000 | |
| Corporate & Emergency Services | | | | | | | | | |
| Facilities Management & Construction Services | | | | | | | | | |
| Heritage Properties | 1,611,000 | 1,393,500 | Facility Repair | 217,500 | | | | | |
| Non-Heritage Properties | 635,000 | 397,500 | Facility Repair | 237,500 | | | | | |
| New Fleet Maintenance Garage | 900,000 | 645,724 | Municipal Equipment | | | 254,276 | | | |
| Asset Management | 701,000 | 157,750 | Facility Repair | 543,250 | | | | | |
| Facilities Management & Construction Services | 3,847,000 | 2,594,474 | | 998,250 | | 254,276 | | | |

**CITY OF KINGSTON
2018 CAPITAL BUDGET SUMMARY**

| Capital Projects | | Sources of Funding | | | | | | | |
|--|------------------|--------------------|---------------------------|-------------------|-------------------|----------------|----------------|---------------|-----------------|
| Description | 2018 Budget | Reserve Funds | Reserve Funds Description | Municipal Capital | Municipal Capital | D.C. | Grants | Other | Notes |
| | | PAYG | | Reserve Fund | Reserve Fund | Reserve Fund | | | |
| | | | | PAYG | Debt | Fund | | | |
| Fire & Rescue | | | | | | | | | |
| FRE - Communications Centre | 20,000 | 20,000 | Fire Capital | | | | | | |
| FRE - Mobile Radio & Communications | 120,000 | 46,500 | Fire Capital | 15,000 | | | | | UK |
| | | 7,000 | Transit Capital | | | | | | 15,000 recovery |
| | | 36,500 | Police Equipment | | | | | | |
| FRE - Fire Technology Communications | 120,000 | 120,000 | Fire Capital | | | | | | |
| FRE - Response Vehicles- Replace/Refurbish | 2,000,000 | 2,000,000 | Fire Capital | | | | | | |
| FRE - Other Equipment | 275,000 | 275,000 | Fire Capital | | | | | | |
| Fire & Rescue | 2,535,000 | 2,505,000 | | 15,000 | | | | 15,000 | |
| <u>Airport</u> | | | | | | | | | |
| Planning/Studies | 50,000 | | | 50,000 | | | | | |
| Technology/Communications | 1,500,000 | | | 1,500,000 | | | | | |
| Grounds/Underground/Fencing | 109,000 | | | 109,000 | | | | | |
| Restoration Program | 800,000 | | | 80,000 | | | 720,000 | | ACAP |
| Airport | 2,459,000 | | | 1,739,000 | | | 720,000 | | |
| Corporate & Emergency Services | 8,841,000 | 5,099,474 | | 2,752,250 | | 254,276 | 720,000 | 15,000 | |
| <u>Finance, Technology & Administration</u> | | | | | | | | | |
| Information Systems & Technology | | | | | | | | | |
| <u>Technology Lifecycle & Sustainment</u> | | | | | | | | | |
| IST - Core Software Services | 486,800 | 486,800 | Technology | | | | | | |
| IST - Desktop/Laptop Computers | 410,000 | 410,000 | Technology | | | | | | |
| IST - Enterprise Application Sustainment | 439,500 | 439,500 | Technology | | | | | | |
| IST - Meeting Room Technology | 40,000 | | | 40,000 | | | | | |
| IST - Servers and Storage | 525,000 | 525,000 | Technology | | | | | | |
| Public Facing (Land Management, CRM) | 558,700 | 558,700 | Technology | | | | | | |
| Cyber Security | 95,000 | 95,000 | Technology | | | | | | |
| Information Management Sustainment | 652,259 | 652,259 | Technology | | | | | | |

**CITY OF KINGSTON
2018 CAPITAL BUDGET SUMMARY**

| Capital Projects | | Sources of Funding | | | | | | | |
|--|-------------------|--------------------|---------------|--------------------------------|--------------------------------|-------------------|------------------|------------------|-------|
| Description | 2018 Budget | Reserve Funds | Reserve Funds | Municipal Capital Reserve Fund | Municipal Capital Reserve Fund | D.C. Reserve Fund | Grants | Other | Notes |
| | | PAYG | Description | PAYG | Debt | Fund | | | |
| <u>Enterprise Resource Management (ERM)</u> | | | | | | | | | |
| IST - Enterprise Applications - FMS | 150,000 | | | 120,000 | | | | 30,000 | UK RF |
| IST - Enterprise Applications - HR | 50,000 | | | 40,000 | | | | 10,000 | UK RF |
| IST - Enterprise Content Management (ECM) | 205,000 | | | 164,000 | | | | 41,000 | UK RF |
| Spatial Data | 100,000 | | | 100,000 | | | | | |
| <u>Public Facing</u> | | | | | | | | | |
| Customer relationship mgmt (phases) | 750,000 | | | 517,800 | | | | 232,200 | UK RF |
| Smart City Master Plan | 100,000 | | | 100,000 | | | | | |
| Citizen identity and access mgmt | 50,000 | | | 50,000 | | | | | |
| Information Systems & Technology | 4,612,259 | 3,167,259 | | 1,131,800 | | | | 313,200 | |
| Finance, Technology & Administration | 4,612,259 | 3,167,259 | | 1,131,800 | | | | 313,200 | |
| Total - Municipal | 51,870,576 | 21,766,074 | | 12,718,752 | 6,000,000 | 2,683,845 | 4,498,705 | 4,203,200 | |

**CITY OF KINGSTON
2018
CAPITAL BUDGET SUMMARY**

| Projects | | Sources of Funding | | | | | | |
|--|------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|----------------------------------|---------------|------------------|
| Description | 2018 Budget | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | Development Charges Reserve Fund | Other | Notes |
| <u>Agencies and Boards</u> | | | | | | | | |
| Library | | | | | | | | |
| LIB - Branch Revitalization & Renewal (Shared) | 25,000 | 21,750 | Library Capital | | | | 3,250 | Frontenac County |
| Facility Repairs | 110,000 | 110,000 | Library Capital | | | | | |
| LIB - Shared IT | 135,000 | 117,450 | Library Capital | | | | 17,550 | Frontenac County |
| Kingston East Library Expansion | 4,600,000 | | | 1,350,036 | 1,000,000 | 2,249,964 | | |
| Total Library | 4,870,000 | 249,200 | | 1,350,036 | 1,000,000 | 2,249,964 | 20,800 | |
| Police | | | | | | | | |
| POL - Replacement Vehicles | 559,000 | 559,000 | Police Equipment | | | | | |
| POL - IT Projects | 900,000 | 900,000 | Police Equipment | | | | | |
| POL - Critical Incident Management Equipment | 20,000 | 20,000 | Police Equipment | | | | | |
| POL - Building | 100,000 | 100,000 | Facility Repair | | | | | |
| Total Police | 1,579,000 | 1,579,000 | | - | - | - | - | |
| Kingston Access Services | | | | | | | | |
| KAS - Computer Upgrade | 15,000 | 15,000 | KAS Equipment | | | | | PTIF Grant |
| Replacement of Server | 20,000 | 20,000 | KAS Equipment | | | | | |
| Total KAS | 35,000 | 35,000 | | - | - | - | - | |
| Total Agencies and Boards | 6,484,000 | 1,863,200 | | 1,350,036 | 1,000,000 | 2,249,964 | 20,800 | |