



**City of Kingston
Report to Council
Report Number 16-154**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer and City Treasurer
Resource Staff: Stephen Dickey, Director of Financial Services
Lana Foulds, Manager of Financial Planning
Date of Meeting: June 7, 2016
Subject: Capital Project Status Report – First Quarter 2016

Executive Summary:

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

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Recommendation:

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report 16-154, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (453,425)
Other Reserve Funds and Reserves:	
Municipal Equipment Reserve Fund	\$ 88
Transit Capital Reserve Fund	(54,976)
Federal Gas Tax Reserve Fund	(22,966)
Technology Equipment Reserve Fund	(12,339)
Parking Reserve Fund	(28,488)
Environment Reserve Fund	(20,000)
Working Fund Reserve	(348,196)
Development Charges Reserve Fund	<u>(21,266)</u>
	<u>(508,143)</u>
Total Sources of Funding (Return of Funds)	<u>\$ (961,568)</u>

2. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit A to Report 16-154 as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ <u>(87,537)</u>
Total Debenture Reduction	<u>\$ (87,537)</u>

June 7, 2016

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF FINANCIAL OFFICER AND CITY TREASURER

**Desirée Kennedy, Chief Financial Officer and
City Treasurer**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

Gerard Hunt, Chief Administrative Officer

Consultation with the following Members of the Corporate Management Team:

Cynthia Beach, Corporate & Strategic Initiatives

Lanie Hurdle, Community Services

Denis Leger, Transportation, Facilities & Emergency Services

Jim Keech, President and CEO, Utilities Kingston

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Options/Discussion:

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved. Exhibit A provides details and comments in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

In preparation for the conversion of capital works in progress to the new Financial Management System, a number of capital budget consolidations have been identified in Exhibit A in order to reallocate previously approved project monies. These changes recommend the consolidation of related projects, approved in separate years, into one capital program number for ease of tracking and project management.

Exhibit B provides information on the capital works-in-process as at March 31, 2016, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By Law:

Capital budget by-laws for all years up to and including 2016 with capital budget amendments as approved by Council.

Notice Provisions:

There are no notice requirements for this report.

Accessibility Considerations:

The Exhibits to this report are available in an alternate format upon request.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

Contacts:

Stephen Dickey, Director of Financial Services, Extension 2370

Lana Foulds, Manager of Financial Planning, Extension 2209

Other City of Kingston Staff Consulted:

Applicable City Departments

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Exhibits Attached:

Exhibit A: 2009 to 2016 Closed Capital Projects and Budget Consolidations as at March 31, 2016

Exhibit B: Capital Works in Process as at March 31, 2016

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Closed Capital Projects

2009 Projects

Environment and Sustainable Initiatives

99400	McAdoos Landfill Repairs	-	20,000	(20,000)	(20,000)	Close 1st quarter		(20,000)	Environment Reserve Fund		
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Information Systems

99381	Corporate Printing Equipment	37,661	50,000	(12,339)	(12,339)	Close 1st quarter		(12,339)	Technology Equipment Reserve Fund		
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2012 Projects

Facilities and Construction Services

92422	362 Montreal Street	5,643,107	5,700,000	(56,893)	(87,537)	Close 1st quarter				(87,537)	Additional \$30,000 contribution from other was received
92426	Lifecycle Management	150,375	170,000	(19,625)	(19,625)	Close 1st quarter	(19,625)				

2014 Projects

Cultural Services

94476	Sir John A. MacDonald Bicentennial	251,015	329,000	(77,985)	(209,485)	Close 1st quarter		(209,485)	Working Fund Reserve		Unanticipated grant received; costs lower than anticipated
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Parking

94377	Sheraton	-	28,488	(28,488)	(28,488)	Close 1st quarter		(28,488)	Parking Reserve Fund		Funds no longer required
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Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Engineering											
94488	Turtle Crossing Protection	167,686	175,266	(7,580)	(7,580)	Close 1st quarter	(7,580)				
Housing & Social Services											
94334	Furnishings - 362 Montreal Street	15,721	50,000	(34,279)	(34,279)	Close 1st quarter	(34,279)				Funds no longer required
94501	720 Princess Street	690,000	690,000	-	-	Close 1st quarter					
2015 Projects											
Transit											
95273	New Buses	967,364	1,050,000	(82,636)	(82,636)	Close 1st quarter		(53,500)	Transit Capital Reserve Fund		Costs lower than anticipated
								(21,266)	Development Charges Reserve Fund		
								(7,870)	Federal Gas Tax Reserve Fund		
Cultural Services											
95320	Pump House Steam Museum Envelope	36,575	35,000	1,575	1,575	Close 1st quarter	1,575				
Fleet											
95261	Replacements - Solid Waste	435,700	435,612	88	88	Close 1st quarter		88	Municipal Equipment Reserve Fund		
95267	Replacement - Full Size Buses	971,428	988,000	(16,572)	(16,572)	Close 1st quarter		(1,476)	Transit Capital Reserve Fund		
								(15,096)	Federal Gas Tax Reserve Fund		
Recreation and Leisure											
95245	Artillery Park	89,972	90,150	(178)	(178)	Close 1st quarter	(178)				

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Engineering											
95361	Ellerbeck	1,164,788	1,164,788	0	0	Close 1st quarter					Envelope funding
Housing & Social Services											
95231	Electronic Scheduler	0	53,000	(53,000)	(53,000)	Close 1st quarter	(38,000)	(15,000)	Provincial Grant		Funds no longer required
95233	80 Daly Street Demolition	414,447	635,000	(220,553)	(220,553)	Close 1st quarter	(220,553)				Costs lower than anticipated
95234	Affordable Housing - Capital Sub	200,452	200,452	-	-	Close 1st quarter					
2016 Projects											
Planning, Building & Licensing											
96338	Heritage Resource Centre	79,926	76,000	3,926	3,926	Close 1st quarter	3,926				
Partial Project Closures											
Public Works											
94361	Emerald Ash Borer	422,578	900,000	(477,422)	(277,422)	Close portion of project	(138,711)	(138,711)	Working Fund Reserve		Funds not required - revised budget \$622,578
Budget Consolidations											
Airport											
94380	Airport Planning-Studies	35,297	40,000	(4,703)	(4,703)	Close 1st quarter and consolidate with 95301					
94489	Bldg Generator-Auto Tsf Switch	13,166	30,000	(16,834)	(16,834)	Close 1st quarter and consolidate with 95301					

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
95301	Capital and or Land Use Plans	42,408	60,000	(17,592)	21,537						Consolidated budget of \$81,537
Fire											
94413	Emergency Preparedness	56,987	200,000	(143,013)	(143,013)	Close 1st quarter and consolidate with 96418					
95300	Emergency Preparedness	2,884	50,000	(47,116)	(47,116)	Close 1st quarter and consolidate with 96418					
96418	Emergency Preparedness	0	50,000	(50,000)	190,129						Consolidated budget of \$240,129
99509	Emergency Preparedness	282,556	400,000	(117,444)	(81,000)	Close portion of project and reallocate to 96415					For work to be completed on the Emergency Operations Centre
96415	Headquarters & Stations - Cap	0	95,000	(95,000)	81,000						Consolidated budget of \$176,000
Library											
95346	Central Branch Renovations	-	2,509,842		(2,509,842)	Close 1st quarter and consolidate with 96326					
96326	Central Branch Renovations	86,349	11,300,000	(11,213,651)	2,509,842						Consolidated budget of \$13,809,842

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Environment and Sustainable Initiatives											
94415	Belle Park Landfill	535,522	880,000	(344,478)	(344,478)	Close 1st quarter and consolidate with 95305					
95305	Belle Park Landfill	0	200,000	(200,000)	344,478						Consolidated budget of \$544,478
95307	Orchard Marsh Sediment Control	0	100,000	(100,000)	(100,000)	Close 1st quarter and consolidate with 96424					
96424	Orchard Marsh Sediment Control	0	250,000	(250,000)	100,000						Consolidated budget of \$350,000
94416	PCP-Trade Winds Proj (GHG Inv)	48,614	50,000	(1,386)	(1,386)	Close 1st quarter and consolidate with 96423					
96423	PCP-Trade Winds Project (GHG)	0	20,000	(20,000)	1,386						Consolidated budget of \$21,386
99401	Brownfields Properties	39,122	70,000	(30,878)	(30,878)	Close 1st quarter and consolidate with 96425					
94417	Municipal Property Environment	478	50,000	(49,522)	(49,522)						
96425	Brownfield Remediation Project	0	275,000	(275,000)	80,400					Consolidated budget of \$355,400	
							(453,425)	(523,143)			(87,537)

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Summary

Reserve Funds and Reserves:

Municipal Capital Reserve Fund							(453,425)			(87,537)		
Municipal Equipment Reserve Fund								88				
Transit Capital Reserve Fund								(54,976)				
Federal Gas Tax Reserve Fund								(22,966)				
Technology Equipment Reserve Fund								(12,339)				
Parking Reserve Fund								(28,488)				
Environment Reserve Fund								(20,000)				
Working Fund Reserve								(348,196)				
Development Charges Reserve Fund								(21,266)				
							(453,425)	(508,143)			(87,537)	
Provincial Grant									(15,000)			
							-	(523,143)			-	

**City of Kingston
Capital Works in Process
As At March 31, 2016**

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Library

93366	Shared IT	38,587	80,000	(41,413)	
94460	Facility Repairs	641,184	689,637	(48,453)	
94462	Shared IT	57,625	151,000	(93,375)	
95344	Branch Revitalization and Renewal	-	200,000	(200,000)	
95345	Facility Repairs	5,597	114,000	(108,403)	
95347	Materials for Sight Impaired	-	44,366	(44,366)	
95348	Shared IT	-	20,000	(20,000)	
95380	Rideau Heights Library	-	3,300,000	(3,300,000)	
96325	Facility Repairs	-	70,000	(70,000)	
96326	Central Branch Renovations	86,349	13,809,842	(13,723,493)	
96327	Shared IT	-	170,000	(170,000)	
	Total Expenditures	829,342	18,648,845	(17,819,503)	

Police Services

92459	Software	72,043	80,000	(7,957)	
93363	Software	37,450	60,000	(22,550)	
93425	Computer Storage	52,962	65,000	(12,038)	
94466	Equipment Communications	556,800	730,000	(173,200)	ECD 4th quarter 2016
94467	Software	72,676	110,000	(37,324)	
94468	Expand Video - Digital Storage	-	50,000	(50,000)	
94470	Critical Incident Management Equipment	14,381	94,784	(80,403)	
94471	Crime Statistics	41,552	70,000	(28,448)	
94473	Radio Project - User Gear and Access	717,228	1,360,988	(643,760)	ECD 4th quarter 2016
95349	Refresh Servers, Desktops and Audio	50,777	165,000	(114,223)	
95350	Replacement Vehicles	518,421	715,000	(196,579)	
95351	Equipment Communications	-	60,000	(60,000)	
95352	Software	7,632	100,000	(92,368)	
95353	Expand Video - Digital Storage	-	50,000	(50,000)	
95354	Building	19,674	100,000	(80,326)	
95355	Disaster Recovery Site	-	65,000	(65,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96328	Replacement Vehicles	-	550,000	(550,000)	
96329	IT Projects	276	540,000	(539,724)	
96330	ERU - Firearms Replacement Program	-	30,000	(30,000)	
96331	Critical Incident Management Equipment	-	25,000	(25,000)	
96332	Building	-	100,000	(100,000)	
99555	In Car Ticketing	159,848	200,000	(40,152)	
	Total Expenditures	2,321,721	5,320,772	(2,999,051)	
<u>Other Agencies</u>					
95357	Purchase Supervisory Vehicle	-	33,000	(33,000)	
96333	Replacement of Kingston Access Services Vehicles	-	203,419	(203,419)	
96334	New Kingston Access Services Vehicles	-	97,000	(97,000)	
	Total Expenditures	-	333,419	(333,419)	
<u>Community Services</u>					
Commissioner's Office					
95259	Immigration - Migration Strategy	300	150,000	(149,700)	
95375	Youth Employment Strategy	305	40,000	(39,695)	
	Total Expenditures	605	190,000	(189,395)	
Accessibility					
93336	Accessibility Initiatives	35,756	100,000	(64,244)	
94359	Accessibility Initiatives	9,067	50,000	(40,933)	
	Total Expenditures	44,823	150,000	(105,177)	
Planning, Building & Licensing					
92350	Secondary Planning Studies	106,212	150,000	(43,788)	
92352	Zoning By-law Consolidation	813,587	1,000,000	(186,413)	ECD 2nd quarter 2017
92353	Sydenham Heritage Conservation	77,386	100,000	(22,614)	
93324	Zoning By-law Consolidation	198,963	370,000	(171,037)	ECD 2nd quarter 2017
93326	Development Review	117,546	200,000	(82,454)	
93434	Princess Street Corridor Studies	21,941	300,000	(278,059)	ECD 4th quarter 2017
94318	Commercial Land Use Inventory	69,033	100,000	(30,967)	
94321	Barriefield Heritage Conservation	117,594	200,000	(82,406)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
94323	Heritage - Miscellaneous Studies, Education	47,251	100,000	(52,749)	
94324	Heritage Property Designation	24,645	60,000	(35,355)	
94325	Development Review - Land Management	1,071,442	1,511,600	(440,158)	ECD 2nd quarter 2017
94331	Permit Software	311	30,000	(29,689)	
94332	Building Field Units (Electronics)	-	10,000	(10,000)	
95226	Project Costs Long Term Plan	91,961	100,000	(8,039)	
95227	Enforcement Field Hardware	2,161	10,000	(7,839)	
95228	Building Vehicle	-	30,000	(30,000)	
95229	Building Monitors	-	22,000	(22,000)	
95230	PS Field Hardware	-	10,000	(10,000)	
95370	Old Industrial Area Plan	-	600,000	(600,000)	
96335	Heritage Miscellaneous	10,664	60,000	(49,336)	
96336	Heritage Property Designation	-	100,000	(100,000)	
96337	Project Costs Long Term Plan	45,000	280,000	(235,000)	
96339	Building Fee Review	-	40,000	(40,000)	
96340	Licensing (Software)	1,611	25,000	(23,389)	
96341	Property Standards Software	-	40,000	(40,000)	
99410	Heritage - Studies, Education, etc.	144,548	160,000	(15,452)	
99417	Heritage Signs - Plaques	22,768	30,000	(7,232)	
	Total Expenditures	2,984,624	5,638,600	(2,653,976)	
Recreation and Leisure					
94337	Pathways and Trails	1,336,509	1,425,000	(88,491)	
94338	Waterfront Development	358,964	595,000	(236,036)	ECD 4th quarter 2016; Richardson Beach exterior repairs
94340	New Parks Development	631,081	815,000	(183,919)	ECD 2nd quarter 2016
94341	Wally Elmer - Shannon Park - New	530,627	13,036,550	(12,505,923)	Detailed design ongoing; construction to start in 3rd quarter
94346	Splash Pads and Amenities	57,051	70,000	(12,949)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
94348	Centre 70	55,674	107,500	(51,826)	
95236	Pathways and Trails	99,133	455,108	(355,975)	
95237	Waterfront Development	330,394	521,211	(190,817)	
95238	Existing Parks - Sites Redevelopment	695,962	1,848,699	(1,152,737)	
95239	New Parks Development	297,746	1,032,410	(734,664)	
95246	Tomlinson Aqua Park	27,696	57,725	(30,029)	
95247	Splash Pads and Amenities	-	25,000	(25,000)	
95250	Market Square	13,363	27,725	(14,362)	
95251	Memorial Centre	296,906	320,600	(23,694)	
95252	Cataraqui - Kinsmen Centre	190,060	365,600	(175,540)	
95253	Confederation Basin	138,280	317,132	(178,852)	
95254	Portsmouth Olympic Harbour	135,297	187,132	(51,835)	
95255	Boat Ramps	50,241	65,000	(14,759)	
95366	Community Centre Demolition	44,107	230,000	(185,893)	
96346	Pathways and Trails	124,996	3,944,191	(3,819,195)	
96347	Beach and Waterfront Development	10,431	507,891	(497,460)	
96348	Existing Parks - Sites Redevelopment	70,250	1,841,674	(1,771,424)	
96349	New Parks Development	4,032	173,156	(169,124)	
96350	PW Sports Field Requirements	-	195,000	(195,000)	
96351	85 MacCauley Street Rideau Heights Community Centre	-	300,000	(300,000)	
96352	53 Yonge Street Portsmouth Community Centre	5,358	101,735	(96,377)	
96353	15 Grenadier Drive Kingston East Community Centre	-	750,000	(750,000)	
96354	731 Montreal Street - Belle Park	6,716	140,760	(134,044)	
96355	1350 Gardiners Road CaraCo	1,288	20,150	(18,862)	
96356	665 Innovation Dr. John Machin	644	12,575	(11,931)	
96357	Departmental Priorities	399	130,000	(129,601)	
96358	382 Bagot Street - Artillery Park Aqua Centre	10,339	171,355	(161,016)	
96359	303 York Street - Tomlinson Aqua Park	2,280	117,957	(115,677)	
96360	Splash Pads and Amenities	-	25,000	(25,000)	
96361	1350 Gardiners Road - INVISTA Centre	53,902	222,132	(168,230)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96362	1030 Sunnyside Road - Cataraqui Community Centre	5,304	196,218	(190,914)	
96363	303 York Street - Memorial Centre	7,013	431,218	(424,205)	
96364	100 Days Road - Centre 70	18,434	328,566	(310,132)	
96365	216 Ontario Street - Market Square	1,989	27,957	(25,968)	
96366	6 Clarence Street - Confederation Basin	9,561	68,245	(58,684)	
96367	53 Yonge Street - Portsmouth Olympic Harbour	9,561	393,245	(383,684)	
96368	Various - Boat Launches	-	50,000	(50,000)	
96467	6 Clarence Street	530,049	540,000	(9,951)	
	Total Expenditures	6,161,638	32,191,417	(26,029,779)	

Residential Long Term Care (Rideaucrest)

93428	Building Automation System	504,366	600,000	(95,634)	
94356	Structural and Grounds	23,371	71,244	(47,873)	
94357	Equipment and Furniture	77,327	185,441	(108,114)	ECD 3rd quarter 2016
94358	Renovations and Decorations	202,554	220,000	(17,446)	
94503	Donations Capital Expenditures	27,125	110,000	(82,875)	
95256	Structural and Grounds	-	10,000	(10,000)	
95257	Equipment and Furniture	35,150	210,000	(174,850)	
95258	Renovations and Decorations	80,222	155,000	(74,778)	
95385	Rideaucrest Elevator	3,300	240,315	(237,015)	
95390	Nursery School - Rideaucrest	-	82,300	(82,300)	
96369	Structural and Grounds - Long Term Care	-	727,498	(727,498)	
96370	Equipment and Furniture - Long Term Care	-	235,000	(235,000)	
	Total Expenditures	953,417	2,846,798	(1,893,381)	

Housing & Social Services

93339	Rideau Heights Planning	446,026	550,000	(103,974)	ECD 3rd quarter 2016
94495	Capital Investment Cliff Crescent	1,607,173	1,800,000	(192,827)	ECD 3rd quarter 2016
94496	7 Wright Crescent	1,108,740	1,119,000	(10,260)	
94497	1316 & 1318 Princess Street	1,710,486	1,800,000	(89,514)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95232	Shannon Park Road and Servicing	49,077	762,000	(712,923)	
95235	Affordable Housing - Land Resale	-	1,200,000	(1,200,000)	
95360	Secondary Suites	19,770	50,000	(30,230)	
95369	1338 Princess Street	583,345	758,545	(175,200)	
95371	35 Lyons Street	-	825,831	(825,831)	
96342	Business Equipment Replacement	-	30,000	(30,000)	
96343	Furnishings - 362 Montreal Street	2,035	30,000	(27,965)	
96344	Affordable Housing - Capital Subsidy	15,348	1,250,000	(1,234,652)	
96345	Affordable Housing - Land Resale	-	1,000,000	(1,000,000)	
	Total Expenditures	5,542,001	11,175,376	(5,633,375)	

Transportation, Facilities & Emergency Services

Fire

93396	Mobile Radio and Communications	4,725,137	5,860,000	(1,134,863)	ECD 4th quarter 2016
94402	Hazmat - MFP	8,429	100,000	(91,571)	
94406	911 Telephone Service	30,440	40,000	(9,560)	
94408	Headquarters and Stations	362,239	870,000	(507,761)	ECD 4th quarter 2016
94411	Response Vehicles - Replacement - Refurbishment	330,532	2,125,192	(1,794,660)	ECD 4th quarter 2016
94412	Fire Other Equipment	348,770	1,106,000	(757,230)	ECD 4th quarter 2016
95290	Communications Centre	5,685	10,000	(4,315)	
95291	Mobile Radio and Communications	21,122	930,427	(909,305)	
95292	Corporate Radio Tower Infrastructure	136,467	400,000	(263,533)	
95293	911 Telephone Service	-	20,000	(20,000)	
95294	Fire Technology - Communications	77,344	316,530	(239,186)	
95295	Headquarters and Stations	45,115	105,000	(59,885)	
95296	Training Centres	1,075	200,000	(198,925)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95297	Support Vehicles	143,086	260,000	(116,914)	
95298	Response Vehicles - Replacement	-	225,000	(225,000)	
95299	Fire Other Equipment	-	770,000	(770,000)	
95381	Kingston Interoperability Safety	-	1,500,000	(1,500,000)	
96410	Planning - Studies	-	95,000	(95,000)	
96411	Communications Centre	-	60,000	(60,000)	
96412	Mobile Radio and Communications	-	55,000	(55,000)	
96413	911 Telephone Service	-	25,000	(25,000)	
96414	Fire Technology - Communications	25,479	448,000	(422,521)	
96415	Headquarters & Stations - Cap	-	176,000	(176,000)	
96416	Response Vehicles - Replacement	-	600,000	(600,000)	
96417	Fire Other Equipment	-	390,000	(390,000)	
96418	Emergency Preparedness	-	240,129	(240,129)	
99509	Emergency Preparedness	282,556	319,000	(36,444)	ECD 3rd quarter 2016
99525	West - L8000 Tanker 8720R	288,034	300,000	(11,966)	
99530	West - Rescue Van U9426R	14,653	100,000	(85,347)	
	Total Expenditures	6,846,163	17,646,278	(10,800,115)	
Facilities and Construction Services					
90318	Solar PV Installations	4,213,351	4,328,215	(114,864)	ECD 2nd quarter 2016
91473	Fire Training Centre, Land - Tower	8,209,634	8,507,500	(297,866)	ECD 4th quarter 2016
92417	POA at 362 Montreal Street	1,391,732	1,475,000	(83,268)	
92423	Other Properties	238,673	245,352	(6,679)	
93392	Other Properties - Heritage	140,614	183,396	(42,783)	
93394	Realty Asset Management	629,163	745,875	(116,712)	ECD 4th quarter 2016; CMMS implementation and training
94385	Heritage Capital Envelope	16,306	25,000	(8,694)	
94386	City Hall	104,418	122,000	(17,582)	
94387	Court House	6,250	55,000	(48,750)	
94388	87 - 89 Norman Rogers	16,217	55,000	(38,783)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
94390	310 King Street - British Whig Building	71,512	75,000	(3,488)	
94391	Grand Theatre	28,110	40,000	(11,890)	
94392	Non-Heritage Capital Envelope	56,240	75,000	(18,760)	
94393	1211 John Counter Blvd.	917,287	1,000,000	(82,714)	
94394	Madoma Community Centre	9,995	15,000	(5,005)	
94395	Meadow Crest Community Centre	7,712	20,000	(12,288)	
94396	701 Division Street - Public Works Fleet Building	271,804	2,500,000	(2,228,196)	ECD 2017
94399	Crawford Wharf	12,270	35,000	(22,730)	
94400	Realty Asset Management	343,079	435,062	(91,983)	
94401	Preventative and Scheduled Building Maintenance	209,498	380,000	(170,502)	ECD 4th quarter 2016
94491	Facilities Repairs	67,501	150,000	(82,499)	
94493	305 Rideau Street Investigations	46,612	60,000	(13,388)	
95276	Heritage Capital Envelope	39,768	90,000	(50,232)	
95277	Tourist Information Office	25,380	35,000	(9,620)	
95278	Portsmouth Town Hall (St. John's)	47,464	65,000	(17,536)	
95279	310 King Street - British Whig Building	12,503	100,000	(87,497)	
95280	Non-Heritage Capital Envelope	27,722	70,000	(42,278)	
95281	1211 John Counter Blvd.	23,567	220,000	(196,433)	
95282	362 Montreal Street	133,842	450,000	(316,158)	
95283	Harold Harvey Centre	2,200	15,000	(12,800)	
95284	701 Division Street - Public Works Fleet Building	-	2,500,000	(2,500,000)	
95285	Roger's K-Rock Centre	162,013	189,500	(27,487)	
95287	Designated Substance Management	9,010	40,000	(30,990)	
95288	Arc Flash	11,000	100,000	(89,000)	
95379	Court House Flood Restoration	108,824	130,000	(21,176)	
95384	Transit Cataraqi Centre Construction	72,625	1,250,000	(1,177,375)	
96390	Heritage Capital Envelope	-	250,000	(250,000)	
96391	Kingston City Hall	1,000	250,000	(249,000)	
96392	Visitor Information Office	-	150,000	(150,000)	
96393	Court House	-	80,000	(80,000)	
96394	Land Registry Office	-	10,000	(10,000)	
96395	Queen Street	-	25,000	(25,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96396	Lone Star	-	35,000	(35,000)	
96397	87 - 89 Norman Rogers Drive	-	75,000	(75,000)	
96398	Gaoeler's Residence	-	13,000	(13,000)	
96399	Pittsburgh Township Hall	-	10,000	(10,000)	
96400	310 King Street (BWB)	-	200,000	(200,000)	
96401	Non-Heritage Capital Envelope	-	250,000	(250,000)	
96402	1211 John Counter Blvd.	-	400,000	(400,000)	
96403	1425 Midland Avenue	-	5,000	(5,000)	
96404	Cooke's Bros. Centre	150	3,000	(2,850)	
96405	362 Montreal Street	-	40,000	(40,000)	
96406	Harold Harvey Centre	-	4,000	(4,000)	
96407	Rogers K-Rock Centre	-	302,500	(302,500)	
96408	Realty Asset Management	74,494	887,540	(813,046)	
96409	Designated Substance - Soil Management	3,650	45,000	(41,350)	
97335	North Street Stabilization - Demolition	36,787	100,000	(63,213)	
98512	JK Tett Building Renovation - IBCPA	13,085,568	13,200,000	(114,432)	
98522	Queen's Performing Arts Centre	6,000,000	6,000,000	-	
	Total Expenditures	36,885,545	48,116,940	(11,231,395)	

Transportation Services

Fleet

95260	Replacements - Public Works	1,017,664	1,106,530	(88,866)
95262	Replacements - Other	376,579	569,498	(192,919)
95263	Replacements - Treatment	152,136	316,206	(164,070)
95264	Replacements - Underground	55,806	117,481	(61,675)
95265	Replacements - Gas	-	143,916	(143,916)
95266	Replacements - Other	75,534	262,496	(186,962)
96371	Replacements - Public Works	-	546,376	(546,376)
96372	Replacements - Solid Waste	-	393,784	(393,784)
96373	Replacements - Other	1,315	552,938	(551,624)
96374	Replacements - Treatment	-	96,734	(96,734)
96375	Replacements - Gas	-	99,054	(99,054)
96376	Replacements - Other	-	64,993	(64,993)
96377	Replacement - Full Size Buses	-	1,541,280	(1,541,280)
96378	Replacement - Bus Refurbishment	-	188,007	(188,007)

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96379	Replacement - Mid Size Buses	-	237,873	(237,873)	
96380	Replacement - Other	-	51,158	(51,158)	
	Total Expenditures	1,679,033	6,288,324	(4,609,291)	
Transit					
92393	Transit Technology	1,244,376	1,315,000	(70,624)	
94371	Other Technology - Communication	4,974	50,000	(45,026)	
94372	Bus Stops - Shelters	441,821	550,000	(108,179)	ECD 4th quarter 2016
95271	Buildings - Transit	15,306	60,000	(44,694)	
95272	5 Year Transit Plan and Organization Review	3,750	60,000	(56,250)	
95367	Transit User Gear - Radio Project	196,986	200,000	(3,014)	
96381	Bus Stops - Shelters	-	232,000	(232,000)	
96382	New Buses	-	2,351,709	(2,351,709)	
96383	Equipment	3,850	610,000	(606,150)	
99343	Transit Technology Envelope	319,800	339,000	(19,200)	
99349	Downtown Terminal - Feasibility	147,978	200,000	(52,022)	
	Total Expenditures	2,378,841	5,967,709	(3,588,868)	
Airport					
92403	Passenger Terminal Building	11,774	190,000	(178,226)	ECD 2nd quarter 2016
92404	Grounds - Fencing	40,730	119,000	(78,270)	
93386	Grounds - Fencing	29,797	75,000	(45,203)	
94382	Grounds - Fencing	20,785	635,000	(614,215)	ECD 2017
94384	Grounds - Fencing - ACAP	-	250,000	(250,000)	ECD 4th quarter 2016
94490	Safety Management System - Corrective Action	35,498	45,000	(9,502)	
95301	Capital and or Land Use Plans	42,408	81,537	(39,129)	
95374	Airport Expansion EA	97,873	150,000	(52,127)	
96419	Airport Infrastructure Expansion	6,200	16,100,000	(16,093,800)	
96420	Grounds - Underground - Fencing	-	45,000	(45,000)	
96421	Restoration Program	-	230,709	(230,709)	
	Total Expenditures	285,064	17,921,246	(17,636,182)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Parking					
92396	Planning - Studies	43,563	100,000	(56,437)	
93383	Chown Parking Lot	611,260	680,000	(68,740)	
93384	Bicycle Parking	28,970	60,000	(31,030)	
94375	Technology - Parking - Communications	3,970	110,000	(106,030)	Technology plan 2016-2017
94376	Hanson	757,566	807,000	(49,434)	
94379	Pay and Display - Meters	34,501	81,000	(46,499)	
95274	Parking Strategy Development	-	25,000	(25,000)	
95275	Surface Lots	-	34,367	(34,367)	
95387	North Block Parkade	-	18,000,000	(18,000,000)	
96384	Hanson	4,900	2,450,000	(2,445,100)	
96385	Robert Bruce	-	230,000	(230,000)	
96386	Chown	2,250	1,630,000	(1,627,750)	
96387	Sheraton	-	73,247	(73,247)	
96388	Surface Lots	-	50,806	(50,806)	
96389	Parking Enforcement	-	20,200	(20,200)	
	Total Expenditures	1,486,981	24,351,620	(22,864,639)	

Corporate Administration

Information Systems

91461	Security - PCI Compliance	67,783	115,000	(47,217)	
92442	New Data Centre	9,735	50,000	(40,265)	
92450	City Website Redevelopment	517,961	600,000	(82,039)	
93344	Call Centre Technology Upgrade	-	30,000	(30,000)	
94438	City Website Sustainment	116,914	186,000	(69,086)	
94446	Intranet Sustainment	3,011	50,000	(46,989)	
94450	Strategic IT-IS Projects	612,712	631,801	(19,089)	
94451	Telecommunications Sustainment	51,970	68,985	(17,015)	
94452	Unified Communications	37,109	75,000	(37,891)	
94453	Wireless Municipal Offices	45,615	50,000	(4,385)	
94454	Enterprise Applications - Financial Management System	1,819,559	2,659,247	(839,688)	ECD 2017
94456	Client Services - eComm Platform	31,998	100,000	(68,002)	
95330	Client Services - Technology Sustainment	6,671	25,000	(18,329)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95334	Desktop and Laptop Computers	262,351	466,212	(203,861)	
95335	Enterprise Application Sustainment	109,754	150,000	(40,246)	
95336	GIS Digital Imagery Program	10,422	15,308	(4,886)	
95337	GIS Sustainment	4,467	20,000	(15,533)	
95338	Networking and Telecommunication	237,809	584,000	(346,191)	
95339	Servers and Storage	121,489	270,000	(148,511)	
95340	Strategic IT-IS Projects	554,455	660,000	(105,545)	
95341	Enterprise Applications - Human Resources Management System	17,862	100,000	(82,138)	
95342	Additional Trim Licences	-	25,000	(25,000)	
95383	Enterprise Content Management - Agenda Management	-	120,000	(120,000)	
96445	City Website Sustainment	24,924	125,000	(100,076)	
96446	Client Services - Technology	11,500	75,000	(63,500)	
96447	Core Software Services	44,969	230,000	(185,031)	
96448	Corporate IT-IS Projects	46,225	175,000	(128,775)	
96449	Data Centre Upgrades	-	305,000	(305,000)	
96450	Desktop and Laptop Computers	164,743	380,000	(215,257)	
96451	Enterprise Application Sustainment	92,929	280,000	(187,071)	
96452	DASH	-	25,000	(25,000)	
96453	GIS Sustainment	-	50,000	(50,000)	
96454	Meeting Room Technology	-	50,000	(50,000)	
96455	Networking and Telecommunication	4,156	110,000	(105,844)	
96456	Servers and Storage	20,000	255,000	(235,000)	
96457	Strategic IT-IS Projects	166,101	665,000	(498,899)	
96458	Telecommunications	2,770	20,000	(17,230)	
96459	Training Room - Computer Lab	-	50,000	(50,000)	
96460	Assessment Roll Management	-	21,000	(21,000)	
96461	Unified Communications	-	50,000	(50,000)	
96462	Enterprise Applications - Financial Management System	-	780,000	(780,000)	
96463	Enterprise Applications - Human Resources Management System	-	20,000	(20,000)	
96464	Enterprise Content Management	-	150,000	(150,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96465	Client Services - CRM Solution	-	1,700,000	(1,700,000)	
96466	Open Government	-	250,000	(250,000)	
	Total Expenditures	5,217,964	12,817,553	(7,599,589)	

Public Works Services

Engineering

92324	Centennial Drive Extension - Fortune Crescent	108,630	300,000	(191,370)	Pre-engineering work for future capital project
92490	Road Cross Section - Complete Street	101,870	150,000	(48,130)	
93319	Cataraqui Woods Extension - Sydenham	282,252	3,134,000	(2,851,748)	Construction to be scheduled as per City's Agreement with Developer
94305	Bridges and Culverts	2,113,870	3,696,869	(1,582,999)	ECD 4th quarter 2016
94316	Bayridge Drive Extension - Sierra - Creekford	2,010,962	2,965,000	(954,038)	ECD 2nd quarter 2016
95209	Road Reconstruction	284,072	799,312	(515,240)	
95211	Bridges and Culverts	-	493,158	(493,158)	
95213	Storm System Improvements - Right of Way	138,199	175,291	(37,092)	
95217	John Counter Blvd. widening from Sir John A MacDonald to Princess Street	-	48,005,000	(48,005,000)	
95218	Hwy 15 widening - 2 to 4 lanes	166,998	2,153,600	(1,986,602)	
95219	City-wide Intersection - Corridor	502,506	612,000	(109,494)	
95358	Yonge Street	3,002,976	4,500,000	(1,497,024)	
95359	John Counter Blvd. Pre Load	5,596,789	15,000,000	(9,403,211)	
95382	Princess Street from Clergy Street to Division Street	14,797	50,000	(35,203)	
95388	Third Crossing	34,941	2,950,000	(2,915,059)	
96306	Traffic Management General	199,133	335,394	(136,261)	
96307	Traffic Calming Measures	10,288	111,376	(101,088)	
96309	Road Rehabilitation	145,389	687,123	(541,734)	
96310	Bridges and Culverts	-	678,619	(678,619)	
96311	Active Transportation	458	438,671	(438,213)	
96312	Storm System Improvements	-	103,606	(103,606)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96313	Street Lighting	55,829	275,203	(219,374)	
96314	Engineering Capital Program - Unallocated	-	730,013	(730,013)	
96315	County Roads - Amalgamation Agree	28,071	215,928	(187,857)	
96316	Centennial Drive - 2 Lane Road	-	4,950,288	(4,950,288)	
96317	CWD - new 2 lane road - Sydenham	-	1,248,480	(1,248,480)	
96318	City-wide Intersection - Corridor	5,146	624,240	(619,094)	
96319	Transit Priority Measures	3,920	69,040	(65,120)	
96320	Cycling - Bike Plan	-	156,060	(156,060)	
96324	Princess and Area Streets 2016	969,216	4,327,025	(3,357,809)	
96468	2016 Sidewalks	13,573	600,000	(586,427)	
96469	2016 Cycling	8,735	1	8,734	Pre-engineering work
96471	Division Street from Union Street to Princess Street	931	25,000	(24,069)	
96474	Cycling WFT Bath Road	-	70,000	(70,000)	
	Total Expenditures	15,799,550	100,630,297	(84,830,747)	
Public Works					
92486	85 Lappan's Lane	23,376,900	23,681,818	(304,918)	ECD 4th quarter 2016
93422	Commemorative Benches	54,137	80,500	(26,363)	
94361	Emerald Ash Borer	422,578	622,578	(200,000)	ECD 4th quarter 2016
95203	Radio System - Hands Free - Replacement	1,790	48,000	(46,210)	
95205	Plow Truck Fleet Additions (2)	-	194,300	(194,300)	
95206	Sidewalk Plow Fleet Additions	245,656	326,400	(80,744)	
96300	Road Works	42,661	120,000	(77,339)	
96301	Salt Management Project	-	95,000	(95,000)	
96302	Urban Forest Management Plan	-	24,000	(24,000)	
96303	Emerald Ash Borer	80,056	900,000	(819,944)	
96304	Radio System - Hands Free - Replacement	-	30,000	(30,000)	
96305	701 Division Street - Staff and Operators	-	5,000	(5,000)	
	Total Expenditures	24,223,779	26,127,596	(1,903,817)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Solid Waste

95223	Radio Equipment	-	40,000	(40,000)	
95224	Multi-residential Green Bins - Roll Out	8,296	25,000	(16,704)	
95389	Magnetic Separator	-	70,000	(70,000)	
95391	KARC Office Renovations	-	60,000	(60,000)	
96321	Garbage truck - rear load dual	-	222,995	(222,995)	
96322	2 Recycling Depots - Public Area	3,801	10,000	(6,199)	
96323	Consultant for MRF Rebuild	-	100,000	(100,000)	
99505	Integrated Waste Management Study	127,892	200,000	(72,108)	
	Total Expenditures	139,988	727,995	(588,007)	

Corporate & Strategic Initiatives**Corporate & Strategic Initiatives**

92415	North Block Redevelopment	442,814	500,000	(57,186)	
93320	Gateway Signage	178,043	249,500	(71,457)	
93417	Federal Waterfront Divestiture	7,720	75,000	(67,280)	
94435	Gateway and Corporate Signage Brand	-	40,000	(40,000)	
94436	Divestitures - Strategic Project	221,133	250,000	(28,867)	
95328	Gateway Signage	-	70,000	(70,000)	
96443	Gateway Signage	-	40,000	(40,000)	
98304	Federal Divestitures	42,402	250,000	(207,598)	On-going
	Total Expenditures	892,112	1,474,500	(582,388)	

Environment and Sustainable Initiatives

92330	Brownfields Properties and CIP	177,138	200,000	(22,862)	
94481	Municipal Energy Planning	59,859	106,600	(46,741)	
95303	Kingston East Landfill Closure	100,817	200,000	(99,183)	
95305	Belle Park Landfill	-	544,478	(544,478)	
95306	Belle Island Stabilization	-	50,000	(50,000)	
95308	EMS Software Support	362	28,000	(27,638)	
95368	KDD Project Area	-	40,000	(40,000)	
96422	DT Coal Tar Groundwater	-	22,000	(22,000)	
96423	PCP - Trade Winds Project (GHG)	-	21,386	(21,386)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
96424	Orchard Marsh Sediment Control	-	350,000	(350,000)	
96425	Brownfield Remediation Project	-	355,400	(355,400)	
	Total Expenditures	338,177	1,917,864	(1,579,687)	
Cultural Services					
92337	Pump House Steam Museum - Functional Capital	228,967	294,106	(65,139)	
92338	Pump House Steam Museum - Facilities	163,451	226,156	(62,705)	
93329	Cultural Mapping	16,149	30,000	(13,851)	
93330	JK Tett Centre	223,731	225,287	(1,556)	
93436	Mayor Portraits	-	15,000	(15,000)	
94418	Cultural Strategic Plan - Implementation	11,818	50,000	(38,182)	
94420	Cultural Mapping	4,987	50,000	(45,013)	
94421	Commissioning of Public Art	16,399	75,000	(58,601)	
94423	First Capital Place	4,106	20,000	(15,894)	
94424	Museum Review - MacLachlan Woodworking Museum and Pump House Steam Museum and City Hall	3,053	100,000	(96,947)	
94427	JK Tett Centre	22,705	25,000	(2,295)	
94428	Pump House Steam Museum	29,858	210,000	(180,142)	ECD 2nd quarter 2016
94429	MacLachlan Woodworking Museum	15,325	20,000	(4,675)	
94430	Grand Theatre - Facility Infrastructure	-	30,000	(30,000)	
94431	Grand Theatre - Audio - Video System	135,914	163,800	(27,886)	
94432	Grand Theatre - Furniture and Fixtures	64,237	92,500	(28,263)	
94433	Grand Theatre Software - Tixhub Upgrade	7,969	37,200	(29,231)	
95310	Cultural Strategic Plan Implementation	-	50,000	(50,000)	
95311	Cultural Heritage Interpretation	16,734	130,000	(113,266)	
95312	Cultural Mapping (KCP)	-	50,000	(50,000)	
95313	Public Art Program (KCP)	-	75,000	(75,000)	
95314	Civic Collection Management	36,530	100,000	(63,470)	
95315	Cultural Heritage	-	100,000	(100,000)	
95316	First Capital Place	-	20,000	(20,000)	
95317	City Hall Exhibit Development	16,797	50,000	(33,203)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
95318	MacLachlan Woodworking Museum	-	15,000	(15,000)	
95319	MacLachlan Gallery Refurbish	15,250	25,000	(9,750)	
95321	Grand Theatre - Roof Top and Graffiti Prevention	-	100,000	(100,000)	
95322	JK Tett Centre - Mechanical - Electrical	1,417	35,000	(33,583)	
95323	Grand Theatre - Audio - Video System	-	45,000	(45,000)	
95324	Grand Theatre - Furniture, Fixtures and Equipment	-	58,000	(58,000)	
95325	Grand Theatre - Contingency	-	25,000	(25,000)	
96426	Cultural Strategic Plan	-	50,000	(50,000)	
96427	Cultural Heritage Interpret	-	80,000	(80,000)	
96428	Cultural Mapping (KCP)	-	50,000	(50,000)	
96429	Cultural Capital Study (KCP)	-	37,500	(37,500)	
96430	Public Art Program (KCP)	-	125,000	(125,000)	
96431	Civic Collection Management	-	85,000	(85,000)	
96432	Cultural Heritage	-	100,000	(100,000)	
96433	City Hall Exhibit Development	-	100,000	(100,000)	
96434	MacLachlan Museum Envelope	-	15,000	(15,000)	
96435	Pump House Steam Museum Envelope	2,198	95,000	(92,802)	
96436	JK Tett Centre	-	25,000	(25,000)	
96437	The Grand Theatre	-	344,018	(344,018)	
96438	JK Tett Centre	15,500	438,500	(423,000)	
96439	Pump House Steam Museum	-	1,315,032	(1,315,032)	
96440	MacLachlan Museum	-	15,000	(15,000)	
96441	Grand Theatre - Functional Cap	-	99,000	(99,000)	
	Total Expenditures	1,053,095	5,516,099	(4,463,004)	
Real Estate and Land Development					
92469	Land Acquisition and Demolition Envelope	1,048,745	1,250,000	(201,255)	Demolition commitments continue
93395	Development - Capital Works	540,485	650,000	(109,515)	On-going business park investments
93437	Purchase 603 John Counter Blvd.	1,451,970	1,550,000	(98,030)	
94434	Employment Land Servicing	243,201	500,000	(256,799)	ECD 2nd quarter 2017

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
94437	Strategic Property Land Development	193,663	350,000	(156,337)	ECD 2nd quarter 2017
95326	Strategic Property Land Development	-	175,000	(175,000)	
95327	Strategic Properties and Divestiture	-	250,000	(250,000)	
96442	Strategic Properties and Divestiture	-	500,000	(500,000)	
96444	Employment Land Servicing	-	250,000	(250,000)	
96042	Growth Capital - John Counter Blvd.	7,633,454	8,310,627	(677,173)	Land acquisitions on-going
Total Expenditures		11,111,518	13,785,627	(2,674,109)	
Total Capital Expenditures		127,175,979	359,784,875	(232,608,896)	
2017 Public Works Services Approvals		-	40,024,350	(40,024,350)	
2018 Public Works Services Approvals		-	17,956,249	(17,956,249)	
Total Budget Approval		127,175,979	417,765,474	(290,589,495)	