

By-Law Number 2020-16**A By-Law to Approve the 2020 Multi-Year Capital Budget****Passed:** December 17, 2019

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. That the following amounts, as presented in Schedule A attached hereto and marked as part of this By-Law, are hereby adopted as the 2020 capital budget for The Corporation of the City of Kingston, including multi-year capital budgets for Engineering and Transportation Services for the years 2021 through 2022:

General Municipal

| | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>Total</u> |
|------------------------------|----------------------------|----------------------------|----------------------------|-----------------------------|
| Capital expenditures: | | | | |
| Engineering | 20,250,798 | 21,355,544 | 28,339,742 | 69,946,084 |
| Transportation Services | 10,755,203 | 21,082,946 | 10,666,033 | 42,504,182 |
| Other municipal | 55,056,667 | | | 55,056,667 |
| Total: | <u>\$86,062,668</u> | <u>\$42,438,490</u> | <u>\$39,005,775</u> | <u>\$167,506,933</u> |
| Financing: | | | | |
| General Municipal | | | | |
| Reserve Funds (PAYG) | 70,393,376 | 31,114,929 | 32,215,157 | 133,723,462 |
| Working Fund Reserve | 525,000 | | | 525,000 |
| Grants | 13,635,069 | 11,323,561 | 6,790,618 | 31,749,248 |
| Contributions from others | 1,509,223 | | | 1,509,223 |
| Total financing: | <u>\$86,062,668</u> | <u>\$42,438,490</u> | <u>\$39,005,775</u> | <u>\$167,506,933</u> |

2. That the amounts included in the 2020 capital budget for respective local board(s), are in accordance with the *Municipal Act*, Section 290(1).
3. That transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of The Corporation of the City of Kingston.
4. This By-Law shall come into force and take effect on the date of its passing.

This By-Law was Given all Three Readings and Passed: December 17, 2019

| | Funding (2020) | | | | | | | | | | | | |
|---|-------------------|-------------------|-------------------|--------------------|-------------------|----------|-----------------------------------|----------|-------------------------|---------------------------|------------------|-------------------|--------------------|
| | Budget 2020 | Budget 2021 | Budget 2022 | Budget Total | Reserve Funds | | Municipal Capital Reserve Fund | | D.C. Reserve Fund | Impost Reserve Fund | Other | Grants | Total |
| | | | | | PAYG | Debt | PAYG | Debt | | | | | |
| General Municipal | | | | | | | | | | | | | |
| Transportation & Infrastructure Services | | | | | | | | | | | | | |
| Engineering | 20,250,798 | 21,355,544 | 28,339,742 | 69,946,084 | 25,685,960 | | 27,811,525 | | 9,143,895 | | 688,968 | 6,615,738 | 69,946,084 |
| Public Works Services | 2,697,000 | | | 2,697,000 | 142,500 | | 1,737,758 | | 391,742 | | 425,000 | | 2,697,000 |
| Solid Waste | 205,000 | | | 205,000 | 205,000 | | | | | | | | 205,000 |
| Asset Management & Fleet | 7,043,242 | | | 7,043,242 | 5,536,503 | | | | | | | 1,506,739 | 7,043,242 |
| Transit | 5,597,550 | | | 5,597,550 | 1,712,151 | | | | 133,163 | | | 3,752,237 | 5,597,550 |
| Transportation Services | 10,755,203 | 21,082,946 | 10,666,033 | 42,504,182 | 5,487,540 | | 15,796,535 | | 2,057,272 | | 1,666,233 | 17,486,602 | 42,504,182 |
| Community Services | | | | | | | | | | | | | |
| Planning, Building & Licensing | 925,000 | | | 925,000 | 135,000 | | 632,500 | | 157,500 | | | | 925,000 |
| Housing & Social Services | 7,774,935 | | | 7,774,935 | - | | 5,544,226 | | 80,272 | | 2,150,435 | | 7,774,935 |
| Recreation & Leisure Services | 3,126,718 | | | 3,126,718 | 2,417,459 | | 709,259 | | | | | | 3,126,718 |
| Long-Term Care | 80,000 | | | 80,000 | 80,000 | | | | | | | | 80,000 |
| Cultural Services | 828,432 | | | 828,432 | 163,975 | | 564,457 | | | | 100,000 | | 828,432 |
| Real Estate & Environment Initiatives | 275,000 | | | 275,000 | 75,000 | | 200,000 | | | | | | 275,000 |
| Corporate Services | | | | | | | | | | | | | |
| Facilities Management & Construction Services | 11,610,496 | | | 11,610,496 | 8,366,325 | | 2,254,122 | | 921,049 | | 70,000 | | 11,610,496 |
| Fire & Rescue | 1,815,000 | | | 1,815,000 | 1,621,500 | | 96,750 | | | | 96,750 | | 1,815,000 |
| Information Systems & Technology | 8,500,294 | | | 8,500,294 | 3,176,580 | | 4,042,721 | | | | 1,280,993 | | 8,500,294 |
| Finance & Administration | | | | | | | | | | | | | |
| Airport | 420,000 | | | 420,000 | | | 182,500 | | | | | 237,500 | 420,000 |
| Subtotal | 81,904,668 | 42,438,490 | 39,005,775 | 163,348,933 | 54,814,493 | - | 59,572,355 | - | 12,884,893 | - | 4,327,944 | 31,749,248 | 163,348,933 |
| Library | 724,000 | | | 724,000 | 662,520 | | | | | | 61,480 | | 724,000 |
| Police | 2,992,000 | | | 2,992,000 | 2,992,000 | | | | | | | | 2,992,000 |
| Kingston Access Services (KAS) | 442,000 | | | 442,000 | 402,706 | | | | 39,294 | | | | 442,000 |
| Total Police, Library & KAS | 4,158,000 | - | - | 4,158,000 | 4,057,226 | - | - | - | 39,294 | - | 61,480 | - | 4,158,000 |
| Grand Total | 86,062,668 | 42,438,490 | 39,005,775 | 167,506,933 | 58,871,719 | - | 59,572,355 | - | 12,924,187 | - | 4,389,424 | 31,749,248 | 167,506,933 |

| Funding Summary: | Total |
|----------------------|--------------------|
| Reserve Funds | 131,368,261 |
| DC Post Plan - MCRF | 2,355,201 |
| Grants | 31,749,248 |
| Working Fund Reserve | 525,000 |
| Other | 1,509,223 |
| | 167,506,933 |

| Capital Projects | | | | | Sources of Funding | | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|-------------------|------------------|----------------|-------------------------|
| Description | 2020 Budget | 2021 Budget | 2022 Budget | Budget Funding | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | D.C. Reserve Fund | Grants | Other | Notes |
| 2020 Projects | | | | | | | | | | | | |
| Transportation & Public Works | | | | | | | | | | | | |
| Engineering Services | | | | | | | | | | | | |
| ENG-City & Utilities Kingston (Road Reconstruction) | 3,750,000 | 4,000,000 | 4,900,000 | 12,650,000 | 6,650,000 | Federal Gas Tax | 3,580,000 | | | 2,420,000 | | |
| ENG-Road Rehabilitation | 5,474,000 | 5,337,700 | 7,889,338 | 18,701,038 | 13,300,000 | Federal Gas Tax | 3,300,478 | | | 2,100,560 | | |
| ENG-Bridges and Culverts | 500,000 | 1,627,476 | 1,626,337 | 3,753,813 | 2,935,960 | Federal Gas Tax | 817,853 | | | | | |
| ENG-Storm System Improvements | 2,030,000 | 670,000 | 902,500 | 3,602,500 | | | 2,978,500 | | | 624,000 | | |
| ENG-Street Lighting | 254,036 | 516,073 | 450,000 | 1,220,110 | | | 1,220,110 | | | | | |
| ENG-Asset Management & Studies | 440,000 | 450,000 | 360,000 | 1,250,000 | | | 1,250,000 | | | | | |
| ENG-Engineering Capital Program - unallocated | 719,200 | 1,019,776 | 770,369 | 2,509,345 | 2,000,000 | Federal Gas Tax | 509,345 | | | | | |
| ENG-07 - Cat Woods Drive (Sydenham to 560m east) | 1,376,000 | | 3,279,191 | 4,655,191 | | | | | 3,966,223 | | 688,968 | DC Post Planning - MCRF |
| ENG- Waterfront Master Plan | 4,109,161 | 5,129,107 | 3,549,732 | 12,788,000 | 800,000 | Natural Land and Parkland | 10,516,824 | | | 1,471,176 | | |
| ENG-Existing Parks | 773,400 | 1,154,092 | 832,840 | 2,760,332 | | | 2,760,332 | | | | | |
| ENG - New Parks - Internal Costs | 131,400 | 134,092 | 136,840 | 402,332 | | | 58,338 | | 343,994 | | | |
| ENG-01 - Woodhaven - South East Park | | | 185,711 | 185,711 | | | 26,928 | | 158,783 | | | |
| ENG-04 - Lyndenwood Phase 5 (CaraCo - Cat North) | 270,300 | | | 270,300 | | | 39,194 | | 231,107 | | | |
| ENG-06 - Woodhaven - Gas Easement Linear Park | | | 445,707 | 445,707 | | | 64,628 | | 381,080 | | | |
| ENG-07 - Graceland (Bayridge Drive / Bath Road) | | | 122,039 | 122,039 | | | 17,696 | | 104,343 | | | |
| ENG-08 - Creekside Village Park A - South Valley edge park | | | 323,668 | 323,668 | | | 46,932 | | 276,737 | | | |
| ENG-16 - Bert Meunier Common West | 423,300 | | | 423,300 | | | 61,379 | | 361,922 | | | |
| ENG-17 - Riverview Regalia Park | | 546,210 | | 546,210 | | | 79,200 | | 467,010 | | | |
| ENG-18 - Creekside Valley Park B | | | 663,255 | 663,255 | | | 96,172 | | 567,083 | | | |
| ENG-20 - Woodhaven - Community Park Design | | 292,434 | | 292,434 | | | 42,403 | | 250,031 | | | |
| ENG-21 - Woodhaven - Community Park Construction | | | 1,506,915 | 1,506,915 | | | 218,503 | | 1,288,413 | | | |
| ENG-22 - Terra Verde Way (Centennial Dr / Cat Woods) | | | 261,588 | 261,588 | | | 37,930 | | 223,658 | | | |
| ENG-27 - Greenwood West - North | | 171,666 | | 171,666 | | | 24,892 | | 146,774 | | | |
| ENG-28 - Greenwood West - Center | | 306,918 | | 306,918 | | | 44,503 | | 262,415 | | | |
| ENG-30 - Development Drive to Bath Road | | | 133,712 | 133,712 | | | 19,388 | | 114,324 | | | |
| Engineering Services | 20,250,798 | 21,355,544 | 28,339,742 | 69,946,084 | 25,685,960 | | 27,811,525 | | 9,143,895 | 6,615,736 | 688,968 | |
| Public Works Services | | | | | | | | | | | | |
| PBW - Right-of-way Inspections/Repairs | 150,000 | | | 150,000 | | | 150,000 | | | | | |
| PBW - Pavement Marking | 797,000 | | | 797,000 | | | 797,000 | | | | | |
| PBW - Forestry | 850,000 | | | 850,000 | 112,500 | Tree Replacement | 312,500 | | | | 425,000 | WFR |
| PBW - Low Volume Roads | 250,000 | | | 250,000 | | | 250,000 | | | | | |
| PBW - PW Building Maintenance Capital | 30,000 | | | 30,000 | 30,000 | Facility Repair | | | | | | |

| Capital Projects | | | | | Sources of Funding | | | | | | | |
|---|------------------|-------------|-------------|------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|-------------------|------------------|----------------|-------|
| Description | 2020 Budget | 2021 Budget | 2022 Budget | Budget Funding | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | D.C. Reserve Fund | Grants | Other | Notes |
| PBW - Technology - Research & Implementation | 70,000 | | | 70,000 | | | 70,000 | | | | | |
| PBW - Parks & Sportsfields Repairs | 95,000 | | | 95,000 | | | 95,000 | | | | | |
| PBW - Equipment - Roads | 40,000 | | | 40,000 | | | 3,876 | | 36,124 | | | |
| PBW - Equipment - Sidewalks | 180,000 | | | 180,000 | | | 17,439 | | 162,561 | | | |
| PBW - Equipment - Parks & Sportsfields | 235,000 | | | 235,000 | | | 41,943 | | 193,057 | | | |
| Public Works Services | 2,697,000 | | | 2,697,000 | 142,500 | | 1,737,758 | | 391,742 | | 425,000 | |
| Solid Waste Services | | | | | | | | | | | | |
| SLW - 2 Recycling Depots for Public Areas | 10,000 | | | 10,000 | 10,000 | SW and Recycling | | | | | | |
| SLW - Drop-off Recycling Depot at KARC | 40,000 | | | 40,000 | 40,000 | SW and Recycling | | | | | | |
| SLW - SW Garage - Creekford Rd. Building Improvements | 155,000 | | | 155,000 | 155,000 | SW and Recycling | | | | | | |
| Solid Waste Services | 205,000 | | | 205,000 | 205,000 | | | | | | | |
| Asset Management and Fleet Services | | | | | | | | | | | | |
| <i>Fleet-Municipal</i> | | | | | | | | | | | | |
| FLT - Replacements - Public Works | 2,829,916 | | | 2,829,916 | 2,829,916 | Municipal Equipment | | | | | | |
| FLT - Replacements - City Other | 1,304,588 | | | 1,304,588 | 960,855 | Municipal Equipment | | | | | | |
| | | | | | 343,931 | BRAGG | | | | | | |
| <i>Fleet-Utilities</i> | | | | | | | | | | | | |
| FLT - Replacements - Treatment | 356,779 | | | 356,779 | 356,779 | Utilities Equipment | | | | | | |
| FLT - Replacements - Underground | 82,739 | | | 82,739 | 82,739 | Utilities Equipment | | | | | | |
| FLT - Replacements - Other | 46,890 | | | 46,890 | 46,890 | Utilities Equipment | | | | | | |
| <i>Fleet-Transit</i> | | | | | | | | | | | | |
| FLT - Replacements - Full Size Buses | 2,054,737 | | | 2,054,737 | 547,998 | Transit | | | | 1,506,739 | | |
| FLT - Bus Refurbishments | 367,595 | | | 367,595 | 367,595 | Transit | | | | | | |
| Asset Management and Fleet | 7,043,242 | | | 7,043,242 | 5,536,503 | | | | | 1,506,739 | | |
| Transit | | | | | | | | | | | | |
| TRN - Bus Stops/Shelters | 1,263,574 | | | 1,263,574 | 292,770 | Transit | | | 44,225 | 926,579 | | |
| TRN - Buildings-Transit | 100,000 | | | 100,000 | 100,000 | Transit | | | | | | |
| TRN - 1181/1183 John Counter - Expansion | 750,000 | | | 750,000 | 182,025 | Transit | | | 18,000 | 549,975 | | |
| TRN - Buildings-Bus Electrification Study | 250,000 | | | 250,000 | 250,000 | Transit | | | | | | |
| TRN - New Buses - Large (40' Diesel) | 3,103,345 | | | 3,103,345 | 756,724 | Transit | | | 70,938 | 2,275,683 | | |
| TRN - Equipment | 130,631 | | | 130,631 | 130,631 | Transit | | | | | | |
| Transit | 5,597,550 | | | 5,597,550 | 1,712,151 | | | | 133,163 | 3,762,237 | | |

| Capital Projects | | | | | Sources of Funding | | | | | | | |
|--|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|-------------------|-------------------|------------------|-------------------------|
| Description | 2020 Budget | 2021 Budget | 2022 Budget | Budget Funding | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | D.C. Reserve Fund | Grants | Other | Notes |
| Transportation Services | | | | | | | | | | | | |
| <u>Transportation Svcs and Traffic Management</u> | | | | | | | | | | | | |
| TRP - City-wide Routes ATMP Infrastructure | 75,720 | 2,084,145 | 2,428,145 | 4,588,010 | 2,800,000 | Federal Gas Tax | 483,547 | | 625,438 | | 679,025 | DC Post Planning - MCRF |
| TRP - Neighbourhood Routes ATMP Infrastructure | 455,274 | 919,274 | 990,274 | 2,364,822 | 1,500,000 | Federal Gas Tax | 243,615 | | 271,213 | | 349,994 | DC Post Planning - MCRF |
| TRP - Policies and Programs | 185,000 | 135,000 | 135,000 | 455,000 | | | 455,000 | | | | | |
| TRP - Intersections and Pedestrian Crossings | 1,800,000 | 800,000 | 800,000 | 3,400,000 | 347,540 | Federal Gas Tax | 3,052,460 | | | | | |
| TRP - Transportation Data Modelling and Studies | 175,000 | 487,000 | 125,000 | 787,000 | | | 196,750 | | 473,774 | | 116,476 | DC Post Planning - MCRF |
| TRP - Traffic Management General | 578,000 | 563,000 | 563,000 | 1,704,000 | | | 1,704,000 | | | | | |
| TRP - City Wide Intersection and Corridor Improvements | 142,500 | 156,000 | 170,000 | 468,500 | | | 247,352 | | 151,810 | | 69,338 | DC Post Planning - MCRF |
| TRP - Pathway and Trail Lighting | 1,530,000 | 620,000 | 900,000 | 3,050,000 | | | 2,063,563 | | 535,037 | | 451,400 | DC Post Planning - MCRF |
| TRP - ICIP KIN003 - Centralized Traffic Control and TSP | 1,382,290 | 1,382,290 | 1,420,320 | 4,184,900 | | | 1,116,113 | | | 3,068,787 | | |
| TRP - ICIP KIN004 - Enhanced connections to KT Stops | 1,602,825 | 1,602,825 | 1,602,825 | 4,808,475 | | | 1,282,420 | | | 3,526,055 | | |
| TRP - ICIP KIN005 - King Street W at Portsmouth (TSP) | 353,980 | 1,411,943 | | 1,765,923 | | | 470,972 | | | 1,294,951 | | |
| TRP - ICIP KIN006 - AT/Transit Corridor, Priority, and AT Enhancements | 1,024,614 | 1,531,469 | 1,531,469 | 4,087,552 | | | 1,090,150 | | | 2,997,402 | | |
| TRP - ICIP KIN008 - JCB/Montreal Intersection | 600,000 | 9,390,000 | | 9,990,000 | | | 3,390,593 | | | 6,599,407 | | |
| Transportation Svcs and Traffic Management | 9,905,203 | 21,082,946 | 10,666,033 | 41,654,182 | 4,647,540 | | 15,796,535 | | 2,057,272 | 17,488,602 | 1,666,233 | |
| <u>Parking</u> | | | | | | | | | | | | |
| PRK - Parking Planning/Studies | 25,000 | | | 25,000 | 25,000 | Parking | | | | | | |
| PRK - Robert Bruce | 250,000 | | | 250,000 | 250,000 | Parking | | | | | | |
| PRK - Play & Display/Meters | 425,000 | | | 425,000 | 425,000 | Parking | | | | | | |
| PRK - Bicycle Parking | 100,000 | | | 100,000 | 100,000 | Parking | | | | | | |
| PRK - Vehicle | 50,000 | | | 50,000 | 50,000 | Parking | | | | | | |
| Parking | 850,000 | | | 850,000 | 850,000 | | | | | | | |
| Transportation Services | 10,755,203 | 21,082,946 | 10,666,033 | 42,504,182 | 5,497,540 | | 15,796,535 | | 2,057,272 | 17,488,602 | 1,666,233 | |
| Transportation & Public Works | 46,548,793 | 42,438,490 | 39,005,775 | 127,993,058 | 38,779,654 | | 45,345,818 | | 11,726,072 | 29,361,313 | 2,780,201 | |

| Capital Projects | | | | | Sources of Funding | | | | | | | |
|---|------------------|-------------|-------------|------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|-------------------|------------------|-------|--------------------|
| Description | 2020 Budget | 2021 Budget | 2022 Budget | Budget Funding | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | D.C. Reserve Fund | Grants | Other | Notes |
| Community Services | | | | | | | | | | | | |
| Planning, Building & Licensing | | | | | | | | | | | | |
| PBL - Secondary Planning Studies | 350,000 | | | 350,000 | | | 192,500 | | 157,500 | | | |
| PBL - Zoning By-law Consolidation | 150,000 | | | 150,000 | | | 150,000 | | | | | |
| PBL - North King's Town | 100,000 | | | 100,000 | | | 100,000 | | | | | |
| PBL - Project Costa/Long Term Plan | 150,000 | | | 150,000 | 75,000 | BRRAG | 75,000 | | | | | |
| PBL - GIS Master Plan Implementation | 75,000 | | | 75,000 | | | 75,000 | | | | | |
| PBL - Enforcement Field Hardware | 40,000 | | | 40,000 | | | 40,000 | | | | | |
| PBL - Building Hardware | 60,000 | | | 60,000 | 60,000 | BRRAG | | | | | | |
| Planning, Building & Licensing | 925,000 | | | 925,000 | 135,000 | | 632,500 | | 157,500 | | | |
| Housing & Social Services | | | | | | | | | | | | |
| SOC - MFAP Modernisation & Sustainment | 100,000 | | | 100,000 | | | 100,000 | | | | | |
| HSG - Affordable Housing Capital Subsidy | 1,000,000 | | | 1,000,000 | | | 919,728 | | 80,272 | | | |
| HSG - Affordable Housing Viability | 24,500 | | | 24,500 | | | 24,500 | | | | | |
| HSG - Social Housing Radon Mitigation | 500,000 | | | 500,000 | | | 500,000 | | | | | |
| HSG - Canada-Ontario Community Housing Initiative (COCHI) | 366,550 | | | 366,550 | | | | | | 366,550 | | Provincial Funding |
| HSG - Ontario Priorities Housing Initiative (OPHI) | 1,783,885 | | | 1,783,885 | | | | | | 1,783,885 | | Provincial Funding |
| HSG - Affordable Units | 4,000,000 | | | 4,000,000 | | | 4,000,000 | | | | | |
| Housing & Social Services | 7,774,935 | | | 7,774,935 | | | 5,544,228 | | 80,272 | 2,150,435 | | |
| Recreation & Leisure Services | | | | | | | | | | | | |
| REC - Rideau Heights Community Centre | 59,789 | | | 59,789 | | | 59,789 | | | | | |
| REC - Portsmouth Community Centre | 42,555 | | | 42,555 | | | 42,555 | | | | | |
| REC - Leon's Centre - Facilities | 265,000 | | | 265,000 | 265,000 | Leon's Centre | - | | | | | |
| REC - Seniors Centre Francis Street | 273,157 | | | 273,157 | | | 273,157 | | | | | |
| REC - Belle Park Fairways | 20,000 | | | 20,000 | | | 20,000 | | | | | |
| REC - CaraCo Home Field 1350 Gardiners Road | 16,383 | | | 16,383 | | | 16,383 | | | | | |
| REC - John Machin Field 665 Innovation Drive | 29,256 | | | 29,256 | | | 29,256 | | | | | |
| REC - Departmental Priorities | 33,765 | | | 33,765 | | | 33,765 | | | | | |
| REC - Artillery Park | 234,577 | | | 234,577 | 234,577 | Arena | - | | | | | |
| REC - Outdoor Aqua Park | 72,767 | | | 72,767 | | | 72,767 | | | | | |
| REC - Splash Pads & Amenities | 30,626 | | | 30,626 | | | 30,626 | | | | | |
| REC - Invista Centre 1350 Gardiners Road | 324,577 | | | 324,577 | 324,577 | Arena | - | | | | | |
| REC - Cataract Community Centre | 939,789 | | | 939,789 | | | 939,789 | | | | | |
| REC - Memorial Centre | 114,044 | | | 114,044 | 114,044 | Arena | - | | | | | |
| REC - Centre 70 | 175,533 | | | 175,533 | 175,533 | Arena | - | | | | | |
| REC - Market Square | 57,022 | | | 57,022 | | | 57,022 | | | | | |
| REC - Confederation Basin | 333,939 | | | 333,939 | 333,939 | Marina | - | | | | | |
| REC - Portsmouth Olympic Harbour | 48,939 | | | 48,939 | | | 48,939 | | | | | |

| Capital Projects | | | | | Sources of Funding | | | | | | | |
|--|-------------------|-------------|-------------|-------------------|--------------------|--------------------------------|-------------------------------------|-------------------------------------|-------------------|------------------|----------------|----------|
| Description | 2020 Budget | 2021 Budget | 2022 Budget | Budget Funding | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | D.C. Reserve Fund | Grants | Other | Notes |
| REC - Crawford Wharf | 25,000 | | | 25,000 | | | 25,000 | | | | | |
| REC - Various - Boat Launches | 30,000 | | | 30,000 | 30,000 | Marina | - | | | | | |
| Recreation & Leisure Services | 3,126,718 | | | 3,126,718 | 2,417,459 | | 709,259 | | | | | |
| Long Term Care - Rideaucrest | | | | | | | | | | | | |
| LTC - Rideaucrest Home - Equipment | 80,000 | | | 80,000 | 80,000 | Rideaucrest Capital | | | | | | |
| Long Term Care - Rideaucrest | 80,000 | | | 80,000 | 80,000 | | | | | | | |
| Cultural Services | | | | | | | | | | | | |
| CUL - JK Tell Centre Envelope | 39,280 | | | 39,280 | | | 39,280 | | | | | |
| CUL - Cultural Heritage (Interpretation) | 30,000 | | | 30,000 | | | 30,000 | | | | | |
| CUL - Cultural Heritage | 126,888 | | | 126,888 | | | 126,888 | | | | | |
| CUL - Cultural Arts Programs | 58,067 | | | 58,067 | | | 58,067 | | | | | |
| CUL - Grand Theatre - Functional Capital | 163,975 | | | 163,975 | 163,975 | Grand Theatre Bldg Improvement | | | | | | |
| CUL - Programs & Policy - Culture | 110,222 | | | 110,222 | | | 110,222 | | | | | |
| CUL - Public Art Program (KCP) | 200,000 | | | 200,000 | | | 200,000 | | | | | |
| CUL - Engage for Change | 100,000 | | | 100,000 | | | | | | | 100,000 | WFR |
| Cultural Services | 828,432 | | | 828,432 | 163,975 | | 564,457 | | | | 100,000 | |
| Real Estate & Environment Initiatives | | | | | | | | | | | | |
| REE - Strategic Property Land | 200,000 | | | 200,000 | | | 200,000 | | | | | |
| REE - GHG Inventory and Initiative Development | 75,000 | | | 75,000 | 75,000 | Environment | | | | | | |
| Real Estate & Environment Initiatives | 275,000 | | | 275,000 | 75,000 | | 200,000 | | | | | |
| Community Services | 13,010,085 | | | 13,010,085 | 2,871,434 | | 7,650,444 | | 237,772 | 2,150,435 | 100,000 | |
| Corporate Services | | | | | | | | | | | | |
| Facilities Management & Construction Services | | | | | | | | | | | | |
| FAC - Heritage Properties | 1,395,000 | | | 1,395,000 | 1,255,000 | Facility Repair | 70,000 | | | | 70,000 | External |
| FAC - Non-Heritage Properties | 3,550,000 | | | 3,550,000 | 890,000 | Facility Repair | 125,000 | | | | | |
| | | | | | 100,000 | Grand Theatre Bldg Improvement | | | | | | |
| | | | | | 300,000 | Arena | | | | | | |
| | | | | | 1,875,000 | Rideaucrest Capital | | | | | | |
| | | | | | 10,000 | Utilities Equipment | | | | | | |
| | | | | | 250,000 | Fire Capital | | | | | | |
| FAC - Fire Training Maintenance Centre | 3,850,000 | | | 3,850,000 | 2,928,951 | Fire Capital | | | 921,049 | | | |
| FAC - Realty Asset Management | 2,745,496 | | | 2,745,496 | 686,374 | Facility Repair | 2,059,122 | | | | | |
| FAC - Designated Substance Management | 70,000 | | | 70,000 | 70,000 | Environment | | | | | | |
| Facilities Management & Construction Services | 11,610,496 | | | 11,610,496 | 8,365,325 | | 2,254,122 | | 921,049 | | 70,000 | |

| Capital Projects | | | | | Sources of Funding | | | | | | | |
|--|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|-------------------|-------------------|------------------|----------------|
| Description | 2020 Budget | 2021 Budget | 2022 Budget | Budget Funding | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | D.C. Reserve Fund | Grants | Other | Notes |
| Fire & Rescue | | | | | | | | | | | | |
| FRE - Planning/Studies Envelope | 50,000 | | | 50,000 | 50,000 | Fire Capital | | | | | | |
| FRE-Corporate Radio System | 645,000 | | | 645,000 | 170,925 | Fire Capital | 96,750 | | | | 96,750 | UK |
| | | | | | 235,425 | Police Equipment | | | | | | |
| | | | | | 45,150 | Transit | | | | | | |
| FRE - Fire Technology Communications | 120,000 | | | 120,000 | 120,000 | Fire Capital | | | | | | |
| FRE - Support Vehicles | 100,000 | | | 100,000 | 100,000 | Fire Capital | | | | | | |
| FRE - Response Vehicles- Replace/Refurbish | 600,000 | | | 600,000 | 600,000 | Fire Capital | | | | | | |
| FRE - Other Equipment | 300,000 | | | 300,000 | 300,000 | Fire Capital | | | | | | |
| Fire & Rescue | 1,815,000 | | | 1,815,000 | 1,621,500 | | 96,750 | | | | 96,750 | |
| Information Systems & Technology | | | | | | | | | | | | |
| IST - ICT Infrastructure | 797,715 | | | 797,715 | 797,715 | Technology | | | | | | |
| IST - End User Devices | 250,000 | | | 250,000 | 250,000 | Technology | | | | | | |
| IST - Cyber Security | 270,325 | | | 270,325 | 270,325 | Technology | | | | | | |
| IST - Business Applications | 2,206,257 | | | 2,206,257 | 1,858,540 | Technology | | | | | 347,717 | UK RF |
| IST - Financial Management | 3,290,000 | | | 3,290,000 | | | 2,632,000 | | | | 658,000 | UK RF |
| IST - Enterprise GIS Applications - (ArcGIS) | 204,914 | | | 204,914 | | | 163,931 | | | | 40,983 | UK RF |
| IST - Information Management | 340,701 | | | 340,701 | | | 272,561 | | | | 68,140 | UK RF |
| IST - Internal Quality/Process Improvement Tech | 50,000 | | | 50,000 | | | 50,000 | | | | | |
| IST- Strategic Projects | 150,000 | | | 150,000 | | | 150,000 | | | | | |
| IST - Enterprise Content Management (ECM) | 150,000 | | | 150,000 | | | 120,000 | | | | 30,000 | UK RF |
| IST - Customer relationship mgmt (phases) | 290,382 | | | 290,382 | | | 174,229 | | | | 116,153 | UK RF |
| IST - City website redesign | 300,000 | | | 300,000 | | | 300,000 | | | | | |
| IST - Citizen identity and access mgmt | 100,000 | | | 100,000 | | | 80,000 | | | | 20,000 | UK RF |
| IST - Smart City | 100,000 | | | 100,000 | | | 100,000 | | | | | |
| Information Systems & Technology | 8,500,294 | | | 8,500,294 | 3,176,580 | | 4,042,721 | | | | 1,280,993 | |
| Corporate Services | 21,925,790 | | | 21,925,790 | 13,163,405 | | 6,393,593 | | 921,049 | | 1,447,743 | |
| Finance & Administration | | | | | | | | | | | | |
| Airport | | | | | | | | | | | | |
| AIR - Planning/Studies | 150,000 | | | 150,000 | | | 150,000 | | | | | |
| AIR - Technology/Communications | 20,000 | | | 20,000 | | | 20,000 | | | | | |
| AIR - Runway Rehabilitation | 250,000 | | | 250,000 | | | 12,500 | | | 237,500 | | ACAP Grants |
| Airport | 420,000 | | | 420,000 | | | 182,500 | | | 237,500 | | |
| Finance & Administration | 420,000 | | | 420,000 | | | 182,500 | | | 237,500 | | |
| Total - Municipal | 81,904,669 | 42,438,491 | 39,005,776 | 163,348,934 | 54,814,494 | | 59,572,356 | | 12,884,893 | 31,749,248 | 4,327,944 | |

| Projects | | Sources of Funding | | | | | | | |
|--|------------------|--------------------|---------------------------|-------------------------------------|-------------------------------------|----------------------------------|---------------|------------------|--|
| Description | 2020 Budget | Reserve Funds PAYG | Reserve Funds Description | Municipal Capital Reserve Fund PAYG | Municipal Capital Reserve Fund Debt | Development Charges Reserve Fund | Other | Notes | |
| | | | | | | | | | |
| Agencies and Boards | | | | | | | | | |
| Library | | | | | | | | | |
| LIB - Branch Revitalization & Renewal (Shared) | 150,000 | 130,500 | Library Capital | | | | 19,500 | Frontenac County | |
| LIB - Facility Repairs | 318,000 | 318,000 | Library Capital | | | | | | |
| LIB - Materials for Sight Impaired | 10,000 | | | | | | 10,000 | Steele Reserve | |
| LIB - Shared IT | 246,000 | 214,020 | Library Capital | | | | 31,980 | Frontenac County | |
| Total Library | 724,000 | 662,520 | | - | - | - | 61,480 | | |
| Police | | | | | | | | | |
| POL - Replacement Vehicles | 525,000 | 525,000 | Police Equipment | | | | | | |
| POL - IT Projects | 1,183,000 | 1,183,000 | Police Equipment | | | | | | |
| POL - Critical Incident Management Equipment | 134,000 | 134,000 | Police Equipment | | | | | | |
| POL - 911 Upgrades | 1,100,000 | 1,100,000 | Police Equipment | | | | | | |
| POL - Building | 50,000 | 50,000 | Facility Repair | | | | | | |
| Total Police | 2,992,000 | 2,992,000 | | - | - | - | - | | |
| Kingston Access Services | | | | | | | | | |
| KAS - Replacement of KAS Vehicles | 315,000 | 315,000 | KAS Equipment | | | | | | |
| KAS - New KAS Vehicles | 105,000 | 65,706 | KAS Equipment | | | | 39,294 | | |
| KAS - Bus 911 lights (retro fit) | 22,000 | 22,000 | KAS Equipment | | | | | | |
| Total KAS | 442,000 | 402,706 | | - | - | 39,294 | - | | |
| Total Agencies and Boards | 4,158,000 | 4,057,226 | | - | - | 39,294 | 61,480 | | |