

Committee of the Whole  
Minutes  
Meeting Number 01-2015  
January 20, 21 and 22, 2015

**Tuesday, January 20, 2015 - 6:10 pm**

**Roll Call**

Present: Mayor Paterson, Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Absent: None

**Administrative Staff Present:**

Mr. K. Arjoon, Deputy City Clerk  
Ms. C. Beach, Commissioner of Corporate and Strategic Initiatives  
Ms. L. Benjamin, Senior Financial Accountant  
Mr. J. Bolognone, City Clerk  
Mr. L. Coleman, Information Systems and Technology  
Mr. S. Dickey, Director, Financial Services  
Ms. S. Eyles, Financial Analyst  
Ms. C. Gareau, Director, Strategic Communications  
Ms. S. Gibson, Acting Sr. Advisor Rates and Regulatory Affairs  
Ms. D. Green, Manager, Traffic Division  
Mr. P. Huigenbos, Manager of Real Estate and Land Development  
Mr. G. Hunt, Chief Administrative Officer  
Ms. L. Hurdle, Commissioner of Community Services  
Ms. L. Ilies, Financial Analyst  
Mr. D. Johnston, Chief Information Officer  
Mr. B. Joyce, Director of Hydro and Business Services  
Mr. J. Keech, President and CEO of Utilities Kingston  
Ms. D. Kennedy, Chief Financial Officer and City Treasurer  
Mr. A. Lucas, Manager of Research and Projects Office  
Mr. D. Leger, Commissioner of Transportation, Facilities and Emergency Services  
Mr. L. Leggo, Supervisor Property Tax, Revenue and Collection  
Mr. P. MacLatchy, Director, Environment and Sustainable Initiatives  
Mr. K. McCauley, Manager of Measurement and Community Services  
Mr. J. Miller, Director, Utilities Engineering  
Mr. R. Murphy, Chief Financial Officer, Utilities Kingston  
Mr. C. Phippen, Manager, Utilities Engineering  
Ms. S. Nicholson, Director, Legal Services and City Solicitor  
Ms. S. Sheahan, Executive Director, Corporate Planning, Strategy, and Results  
Ms. N. Taylor, Vice President, Utilities Kingston  
Ms. J. Waldron, Financial Analyst  
Mr. J. Walker, Manager of Taxation and Revenue  
Mr. D. Wells, Director, Public Works Services  
Mr. C. Wiginton, Cultural Director

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Ms. H. Wilson, Manager, Intergovernmental Relations

**Disclosure of Pecuniary Interest**

Councillor Boehme declared a pecuniary interest in the matter of Report Numbers 15-131, 15-132, 15-133 and 15-134 as he is an employee of Utilities Kingston.

**Confirmation of Minutes**

Moved by Councillor George  
Seconded by Councillor Hutchison

**That** the Minutes of Committee of the Whole Meeting Number 2013-02, held Monday, November 25, 2013 and Tuesday, November 26, 2013, be confirmed.

**Carried (13:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Nays: (0)

Absent: (0)

**Delegations**

**2015 Budget Introduction**

Mr. Gerard Hunt, Chief Administrative Officer provided introductory remarks and an overview of the 2015 budget.

Councillor Boehme and Councillor Osanic withdrew from the meeting.

**Utilities Kingston Presentation**

Mr. Jim Keech, President and Chief Executive Officer, Utilities Kingston conducted a PowerPoint presentation regarding the Utilities Kingston 2015 budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

Deputy Mayor Neill enquired on the impact of changing the implementation on the overall capital budget. In response Mr. Keech advised that the budget would not change, as the rates are reflective of revenue. He noted that the proposed change is reflective for the next four years.

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In response to a question from Councillor Stroud with respect to the next 'big dig' project, Mr. Keech advised that it would not impact a future north block development, and that there will be consultation.

In response to a question from Councillor Hutchison regarding gaps in infrastructure funding, Mr. Hunt advised of the current application of 1% to infrastructure, is a result of insufficient levels of spending on capital in the past. The 1% allocation will help to close the gap over time, and all assets will turn into pay as you go.

Councillor Hutchison enquired about the John Counter Boulevard extension project, and the possible third crossing. Mr. Keech provided some background of the work that has been completed and noted that the project could be completed in two construction projects. In addition, Mr. Keech provided an update on the Point Pleasant Water Treatment Plant project which is scheduled to be completed by 2016.

Councillor George advised that with respect to the third crossing the previous Council approved the necessary budget, in order to get the bridge project shovel ready. He noted that in having allocated the funds, the municipality was able to capitalize on potential grant money from the federal and provincial governments.

In response to Councillor Holland, Mr. Keech provided information on some of the 2015 conservation programs that will be undertaken by Utilities Kingston.

**A. Approval of the 2015 Operating and Capital Budgets for the Municipal Utilities**

Moved by Deputy Mayor Neill  
Seconded by Councillor Schell

**That** Council approve the 2015 Municipal Utility Operating Budgets in the amounts noted below; and

**Wastewater**

Operating Budget	\$14,424,000
Debt Costs	\$4,204,000
Transfer to Facility Repair Fund – Debt 85 Lappans Lane	\$515,000
Transfer to Capital Reserve Fund	<u>\$9,472,000</u>
Total Revenue	\$28,615,000

**Water**

Operating Budget	\$13,213,000
Debt Costs	\$817,000
Transfer to Facility Repair Fund – Debt 85 Lappans Lane	\$515,000
Transfer to Capital Reserve Fund	<u>\$10,708,000</u>

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Total Revenue	\$25,253,000
<b>Gas</b>	
Operating Budget	\$4,293,000
Commodity Purchase, Transportation & Storage	\$30,000,000
Debt Costs	\$592,000
Transfer to Facility Repair Fund – Debt 85 Lappans Lane	\$187,000
Transfer to Gas Capital Reserve Fund	\$2,203,000
Transfer to City Municipal Capital Reserve Fund	<u>\$2,000,000</u>
Total Revenue	\$39,275,000

**Appliance Rental Business**

Operating Budget	\$534,000
Transfer to Capital Reserve Fund	\$677,000
Transfer to City Environmental Reserve Fund	<u>\$1,000,000</u>
Total Revenue	\$2,211,000

**That** Council approve the 4 year municipal utility Capital Budgets as follows:

<b>Wastewater</b>	\$150,635,000
<b>Water</b>	\$44,970,250
<b>Gas</b>	\$17,282,560
<b>Appliance Rental Business</b>	\$2,470,000
<b>Total</b>	<b>\$215,357,810</b>

**That** Council approve funding for the 4 year municipal utility Capital Budgets as follows:

Wastewater Reserve Fund	\$41,995,000
Wastewater Debt	\$27,000,000
Impost Wastewater Reserve Fund	\$30,640,000
Impost Wastewater Debt	\$51,000,000
Water Reserve Fund	\$38,515,250
Impost Water Reserve Fund	\$6,455,000
Gas Reserve Fund	\$17,282,560
Appliance Rental Business Reserve fund	\$2,470,000
<b>Total</b>	<b>\$215,357,810</b>

**That** the City's budget by-laws include the municipal utility operating and capital budgets and funding as approved.

(The Report of the President and CEO of Utilities Kingston (15-131) was attached to the agenda package as pages 1 - 88)

**Carried (11:0)**

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**See Recorded Vote**

Yeas: Councillor Allen, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (11)  
Nays: (0)  
Absent: Councillor Boehme, Councillor Osanic (2)

**B. Approval of Rate Changes for 2015 – 2018 for Water and Wastewater Rates**

Moved by Councillor Stroud  
Seconded by Councillor Turner

**That** Council approve:

- 1) The proposed water and wastewater rates, effective March 1, 2015 to December 31, 2015, the proposed water and wastewater rates, effective January 1, 2016 to December 31, 2016, the proposed water and wastewater rates, effective January 1, 2017 to December 31, 2017, and the proposed water and wastewater rates, effective January 1, 2018 as detailed in the attached rate schedules.
- 2) By-Law Number 2015-27 being a By-Law to Amend By-Law Number 2011-24 "A By-Law to Impose Water & Wastewater Rates (Utilities Kingston)" be presented for all three readings.

(The Report of the President and CEO of Utilities Kingston (15-132) was attached to the agenda package as pages 89 - 97)

**Carried (11:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren , Deputy Mayor Neill, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (11)  
Nays: (0)  
Absent: Councillor Boehme, Councillor Osanic (2)

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**C. Approval of Local Distribution Rate Change for Gas**

Moved by Councillor George  
Seconded by Councillor Stroud

**That** Council approve:

- 1) The proposed Gas Rate changes effective March 1, 2015 as detailed in this report.
- 2) By-Law Number 2015-28 being a By-Law to Amend By-Law Number 2010-17 "A By-Law to Impose Gas Rates" be presented for all three readings.

(The Report of the President and CEO of Utilities Kingston (15-133) was attached to the agenda package as pages 98 - 104)

**Carried (11:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, , Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (11)

Nays: (0)

Absent: Councillor Boehme, Councillor Osanic (2)

**Approval of Rate Charges for 2015 for Miscellaneous Charges and the Appliance Rental Business**

Moved by Deputy Mayor Neill  
Seconded by Councillor Candon

**That** Council approve:

- 1) The proposed Miscellaneous Charges and Appliance Rental rates adjustments as detailed in this report, effective March 1, 2015.
- 2) By-Law Number 2015-29 being a By-Law to Amend By-Law Number 2012-22 "A By-Law to Impose Miscellaneous Charges and Appliance Rental Rates (Utilities Kingston)" to reflect the approved rates 2015 (Exhibit A) be presented for all three readings.

(The Report of the President and CEO of Utilities Kingston (15-133) was attached to the agenda package as pages 98 -104)

**Carried (11:0)**  
**See Recorded Vote**

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Yeas: Councillor Allen, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner  
(11)

Nays: (0)

Absent: Councillor Boehme, Councillor Osanic (2)

Councillor Boehme returned to the meeting.

Councillor Osanic returned to the meeting.

### **Municipal Operating and Capital Budget (Excluding Utilities) Overview**

Ms. Desirée Kennedy, Chief Financial Officer and City Treasurer, conducted a PowerPoint presentation, providing an overview of the 2015 operating and capital budgets. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

In response to questions to Councillor Stroud and Deputy Mayor Neill, Ms. Kennedy provided the Committee with an overview of how debt is managed in the City of Kingston. She commented on the conservative approach that the City of Kingston takes with respect to its debt forecasting. In addition, Ms. Kennedy provided information on how growth is estimated; advising that as this year's budget has been presented in January, staff have a clear picture on the expected growth for the remainder of the year.

In response to a question from Councillor Hutchison regarding budgetary pressures, Ms. Kennedy clarified that she has only provided a general overview of the City's budget. She noted that the upcoming commissioner briefings will provide detailed information on their budgets, which will highlight pressure points, and speak to some of the cost savings and efficiencies that have been made.

In response to a question from Councillor Hutchison regarding the immigration strategy, Mr. Gerard Hunt, Chief Administrative Officer noted it was identified as a priority of the former Council and that it is ongoing project. He advised that there will be growth in Kingston, and that the immigration strategy will be used as a tool to help manage that future growth. Ms. Lanie Hurdle, Commissioner of Community Services provided additional comment with respect to seeking input from local institutions, and helping to develop a portion of the strategy to address their employment needs. She advised that it is difficult to attract talent, but also difficult to retain talent, as individuals gain experience and move onto larger markets such as Ottawa or the Greater Toronto Area.

In response to a comment from Mayor Paterson, Ms. Kennedy noted some of the work done by staff to find growth and assessment, which includes working with MPAC to expedite getting properties listed on the assessment roll and to ensure that it is

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accurate. In addition Ms. Kennedy provided information on interest rates, and how municipal powers, allow for pre borrowing and pre-locking of interest rates to fund larger projects.

**Departmental Presentations (City)**

Public Works Services - Mr. Jim Keech, President and Chief Executive Officer, Utilities Kingston

Mr. Jim Keech, President and Chief Executive Officer, Utilities Kingston conducted a PowerPoint presentation, providing an overview of the 2015 Public Works budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department. Mr. Keech advised that the Public Works Services group is responsible for the following municipal services.

Public Works  
Engineering  
Solid Waste

Mr. Keech provided some of the major priority focus areas for 2015-2018 for Public Works Services which included the following:

- Commencement of new multi-year integrated infrastructure program (2015 to 2018).
- Implementation of new land management system in cooperation with Planning & Development and Building Department.
- Complete update to Kingston Transportation Master Plan.
- Review and update municipal winter control plan.
- Complete construction of new Kingston East salt/sand storage facility.
- Increase the diversion of waste from landfill.
- Explore the potential of building a regional Material Recovery Facility (MRF)
- Consider alternative residual waste processing technologies.

Deputy Mayor Neill enquired about the next 'big dig' project. Mr. Keech provided additional details on what is proposed, and advised that staff are currently having discussions with local stakeholders. Mr. Keech provided information on the goals of this phase of project. In addition Mr. Keech also provided information on the upcoming of emerald ash borer project, and the approach that it will take.

In response to a question on winter control staffing levels from Deputy Mayor Neill and Councillor Allen, Mr. Keech and Mr. Damon Wells, Director of Public Works provided information on staffing, and noted some of the challenges with recruiting winter control staff.

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Mr. Keech provided information on the rehabilitation of bridges and culverts and noted that staff will monitor the condition and the rehabilitation of these assets over the years. If there are additional costs associated with these assets staff will make the necessary budget request. In response to a question from Deputy Mayor Neill, Mr. Keech provided information on the traffic calming budget and how it is administered.

In response to a question from Councillor M<sup>c</sup>Laren , Mr. Keech provided clarification regarding how the Engineering Department is funded. Ms. Kennedy provided information on how the John Counter Boulevard project is funded.

In response to a question from Councillor Hutchison, Mr. Keech confirmed that the downtown clean-up initiative started last year and will continue this year.

In response to a question from Councillor Hutchison regarding traffic calming, Ms. Deanna Green, Manager, Traffic Division, provided information on the process and recent changes. Ms. Green advised that historically there was little buy in from residents, as there was a voting component to the process. In 2014 there was a change to the process. In 2014 they have received support for five of the seven projects and she anticipated that the 2015 traffic calming budget will be used.

In response to a question from Councillor Allen, Mr. Keech spoke to the new materials recovery facility, noting it is a recycling depot and explained how the funding for the facility is allocated. Mr. John Gillies, Manager Solid Waste provided additional information.

## **Communications**

### **Recess**

Moved by Councillor George  
Seconded by Deputy Mayor Neill

**That** the Committee of the Whole recess.

**Carried (13:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren , Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Nays: (0)

Absent: (0)

Committee of the Whole recessed at 9:38 p.m.

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**Tuesday, January 21, 2015**

Committee of the Whole reconvened at 6:05 p.m.

**Reconvening Roll Call**

Present: Mayor Paterson, Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor , M<sup>c</sup>Laren Deputy Mayor Neill, Councillor Osanic, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Absent: None

**Administrative Staff Present:**

Ms. P. Agnew, Director of Planning  
Mr. K. Arjoon, Deputy City Clerk  
Ms. C. Beach, Commissioner of Corporate and Strategic Initiatives  
Ms. L. Benjamin, Senior Financial Accountant  
Mr. J. Bolognone, City Clerk  
Mr. L. Coleman, Information Systems and Technology  
Mr. J. DaCosta, Manager, Transit  
Mr. S. Davis, Community Emergency Management Coordinator  
Mr. S. Dickey, Director, Financial Services  
Mr. L. Follwell, Director of Recreation and Leisure Services  
Ms. S. Eyles, Financial Analyst  
Ms. C. Gareau, Director, Strategic Communications  
Mr. P. Huigenbos, Manager of Real Estate and Land Development  
Mr. G. Hunt, Chief Administrative Officer  
Ms. L. Hurdle, Commissioner of Community Services  
Ms. L. Ilies, Financial Analyst  
Mr. J. Keech, President and CEO of Utilities Kingston  
Ms. D. Kennedy, Chief Financial Officer and City Treasurer  
Mr. S. Laidman, Director of Housing and Social Services  
Ms. M. Laplante-Wheeler, Manager of Communications and Client Services  
Mr. D. Leger, Commissioner of Transportation, Facilities and Emergency Services  
Ms. K. Leonard, Manager of Licensing and Enforcement  
Mr. P. MacLatchy, Director, Environment and Sustainable Initiatives  
Ms. S. Nicholson, Director, Legal Services and City Solicitor  
Mr. I. Semple, Manager, Service Development, Transportation Services  
Ms. S. Sheahan, Executive Director, Corporate Planning, Strategy, and Results  
Ms. D. Skeef, Director of Residential Long Term Care  
Mr. D. Snow, Manager, Airport Administration  
Mr. D. Stowe, Chief Building Official  
Ms. J. Waldron, Financial Analyst  
Mr. J. Walker, Manager of Taxation and Revenue

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Mr. C. Wiginton, Cultural Director

**Disclosure of Pecuniary Interest**

Councillor Boehme declared a pecuniary interest to the municipal operating and capital budgets, paragraphs 7 and 10 as he is an employee of Utilities Kingston.

**Delegations**

**Departmental Presentations (City) Continued**

Community Services – Ms. Lanie Hurdle, Commissioner

Ms. Lanie Hurdle, Commissioner of Community Services conducted a PowerPoint presentation, providing an overview of the 2015 Community Services budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department. Ms. Hurdle advised that the Community Services group is responsible for the following municipal services:

Planning, Building & Licensing Services  
Housing & Social Services  
Long Term Care  
Recreation & Leisure Services

The major focus areas of Community Services for 2015-2018 include the following:

- Implement Kingston's urban growth strategy through the consolidation of the zoning by-law policies, 5 year update to the Official Plan, special planning policies, implementing urban design guidelines and implementing the Employment Land Strategy to provide employment lands for business recruitment, retention and expansion.
- Continue the implementation of the recommendations from the Mayor's Task Force on Development Services to provide enhanced customer service and create an "open for business" culture as well as streamlining the development review process and improving reporting tools.
- Continue the implementation of the Responsible Pet Ownership Program.
- Complete the consultation and development of the new Childcare Funding Distribution Framework.
- Stabilize service with the implementation of the new Social Assistance Management System technology and related business system process revision requirements.
- Implement the 10 Year Housing and Homelessness Plan. Reorientation of the homeless service system and review options with future Provincial funding.
- Complete the Rideau Heights Regeneration Strategy planning initiative to develop a sustainable financial and neighbourhood plan for the replacement of aging housing

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stock and an overall improvement of the neighbourhood. Implement Phase 1 in 2015-2016.

- Continue improvements at Rideaucrest Home and complete process to obtain full long term care accreditation from Accreditation Canada.
- Maintain and redevelop existing recreation infrastructure/parks including but not limited to Doug Fluhrer Park, Woodbine Park splash pad, Victoria Park, Molly McGlynn and Shannon's Corners.
- Build a new community centre in Rideau Heights and renovate Shannon Park as part of the Rideau Heights Regeneration Strategy.

In response to an enquiry from Councillor Holland, additional information on by-law enforcement and child care fee subsidies was provided. Ms. Hurdle provided additional information on the Rideau Heights Community Centre noting that the budget for this project has already been approved. She advised that there is a line in the proposed budget for a new community centre in the east, indicating that the previous Council had provided direction to proceed with the project.

In response to a question from Councillor Hutchison regarding the occupancy at the Portsmouth Marina, Ms. Hurdle spoke to some of the challenges on the site, which has affected the client experience.

Councillor Hutchison enquired about major projects that are occurring in the Planning Department, such as the 5 year Official Plan update, zoning by-law consolidation, and the central accommodation review. Ms. Hurdle provided information on the 5 year Official Plan update. She noted that updates throughout the process will be provided to both Planning Committee and Council. She advised that the updates should address some past concerns, or a change in Council direction. She confirmed that the entire process could take a little over a year to complete. Ms. Hurdle indicated that the zoning consolidation project is also in progress and that this process should take a longer amount of time to complete. Ms. Hurdle advised that throughout the process there will be a number of meetings, and public consultation, to gather information from stakeholders and the public, and it is anticipated that this input will be incorporated into the draft document. Ms. Hurdle advised that the Central Accommodation Review will be presented to Planning Committee/Council with recommendations, which may affect zoning by-laws.

In response to a question from Councillor Hutchison regarding access to plans, Ms. Agnew, Director of Planning and Building noted that staff are currently working on the Land Management System or Accela Project, and are building background protocols that will structure the system. She noted that there will be an online component wherein applicant may be granted portal access.

In response to a question from Councillor Hutchison regarding the Social Assistance Management System, Mr. Sheldon Laidman provided additional information, noting that

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the province has provided funding to help cover unforeseen costs associated with implementing the system.

Deputy Mayor Neill enquired about pending building revenues being incorporated into the proposed budget. Mr. Del Stowe, Chief Building Official provided additional information on how building fees/revenue is incorporated into the budget process.

Deputy Mayor Neill enquired about the upcoming strategic plan. Mr. Hunt advised that if there are recommendations that arise out of that meeting, staff will bring forward a report to address the recommendations. Mr. Hunt noted that the strategic plan will help to form future budgets within the current Council term.

Deputy Mayor Neill asked for a listing for the contracted services budget in each area, and a response was provided by staff.

In response to a question from Councillor Osanic, Mr. Luke Follwell, Director of Recreation and Leisure Services indicated that the Belle Park budget has been increased by \$20,000 for maintenance.

In response to Councillor Osanic, Ms. Kim Leonard, Manager of Licensing and Enforcement provided addition information on future programming connected to the Responsible Pet Ownership Program.

In response to a question from Councillor Stroud regarding Marina fee increases, Ms. Hurdle advised that the fee increase was 3% instead of 5%, as to the impact in marina services provided last year.

Transportation, Facilities, and Emergency Services – Mr. Denis Leger, Commissioner

Mr. Denis Leger, Commissioner of Transportation, Facilities and Emergency Services conducted a PowerPoint presentation, providing an overview of the 2015 Transportation, Facilities, and Emergency Services budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department. Mr. Leger advised that the Transportation, Facilities, and Emergency Services group is responsible for the following municipal services:

Transportation Services Department  
Facilities Management & Construction Services Department  
Kingston Fire & Rescue (KFR) Department

The major focus areas of Transportation, Facilities and Emergency Services for 2015-2018 include the following:

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- Implementation of the final phase of the 2011-15 Transit Redevelopment Plan, which includes the addition of two new express routes in May 2015, Express 2 and 3 as well as a number of local route changes.
- Exploration and development of a new or upgraded downtown transit transfer point.
- Development of a new Transit Plan (2016-2020).
- Addressing public parking capacity either in the form of a new structure or as part of the North Block development.
- Continued development and implementation of programs to optimize onstreet parking supply in high demand areas.
- Development of parking policies to support intensification and the zoning bylaw parking requirements.
- Reviewing and updating the City's fleet strategies to reduce greenhouse gas emissions and support the Corporate Climate Action Plan.
- Review of City building inventory and condition assessments to determine level of investment, rehabilitation, repurposing, demolition or disposition required to optimize building portfolio to service delivery requirements.
- Construction of a public works fleet maintenance facility on Division Street.
- Installation of a 100KW rooftop solar PV array at the Ravensview Wastewater Treatment Plant as part of the City's initial \$5 million in solar photovoltaic installations.
- Development of energy monitoring and measurement systems for City buildings and further implementation of conservation and demand management programs.
- Exploration of future partnerships for the development of a Kingston Fire & Rescue (KFR) and corporate training and education centre that generates revenue and contributes to the local economy.
- Completion and expansion of the corporate mobile radio system to include the other fire services in the adjacent counties to enhance interoperability and leveraging of the investment.
- Transition to incident command system for emergency management program.
- Development of an updated Master Fire Plan.
- Maintenance and rehabilitation of existing infrastructure at Kingston Airport.
- Ongoing air service development efforts to retain and attract air service.
- Airport air terminal building reconfiguration and expansion (2016-17) and runway extension (2019) are in the 15-year capital forecast subject to Council's identification as a priority at the upcoming Council priority-setting session and subsequent inclusion and approval in respective budget years.

Councillor Schell enquired if the Fire Training Centre was generating revenue. Mr. Leger, and Chief Chaput provided information regarding the programs and uses of the Fire Training Centre.

In response to a question from Deputy Mayor Neill regarding transit staffing and the express bus services, Ms. Sheila Kidd, Director of Transportation Services noted that there will be approximately 140 staff at full implementation.

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Deputy Mayor Neill asked for a listing for the contracted services budget in each area, and a response was provided by staff.

Councillor Turner enquired if there could be a future transit route to the airport. Ms. Kidd noted that it is something staff could consider in future transit route planning. Councillor Turner enquired if staff were working with KEDCO to help market the Fire Training Centre, to increase usage. Mr. Chaput confirmed that staff have worked with KEDCO on promoting the Fire Training Centre.

Deputy Mayor Neill enquired if there were plans to provide grade 12 students with bus passes. Ms. Kidd advised that staff are currently doing an analysis of adding grade 11, and that grade 12 students represent the highest amount of ridership in the youth category. They will be coming back to Council regarding grade 11 students, and that there would be costs associated with making this decision and therefore it will be put before Council.

Committee consented to proceed with the budget presentations from external agencies.

### **Presentations by the External Agencies**

#### Cataraqi Region Conservation Authority (CRCA)

Mr. Steve Knechtel, General Manager/Secretary Treasurer, conducted a PowerPoint presentation regarding the CRCA 2015 Budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

The Cataraqi Region Conservation Authority (CRCA) requested a 4.8% budget increase for 2015.

Councillor M<sup>c</sup>Laren enquired about maintenance. Mr. Knechtel noted that most of the trail maintenance is done by staff, and that there is also some maintenance done by volunteers.

Councillor Turner enquired on the provision corporate services such as financial services, and information technology for the CRCA. Mr. Knechtel noted that both services are done internally.

#### Kingston Economic Development Corporation (KEDCO)

Mr. Jeff Garrah, CEO, conducted a PowerPoint presentation regarding the KEDCO 2015 Budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

The Kingston Economic Development Corporation requested a 2.0% budget increase for 2015.

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Councillor M<sup>c</sup>Laren enquired about how the professional development budget is administered. In response Mr. Garrah advised that the professional development amount of \$1000.00 per year for employee. He noted that some employees take courses on leadership, or attain professional certification.

In response to a question from Councillor M<sup>c</sup>Laren regarding the amount of work that KEDCO does to attract businesses, Mr. Garrah advised that 40% of their efforts are to attract businesses to Kingston, and 60% is spent helping to grow small businesses already in Kingston.

Deputy Mayor Neill noted that the budget information that had been supplied at a high level, and noted that more detailed information would be helpful. Mr. Garrah spoke to KEDCO's governance model, and noted that detailed plans are provided to the KEDCO Board. He noted that the members of Council who serve on KEDCO's Board receive detailed financial information. Deputy Mayor Neill requested KEDCO provide detailed financial information to all members of Council.

In response to an enquiry from Councillor Stroud, Mr. Garrah advised that KEDCO usually works with small and medium companies, and does not focus on large deals. He noted that the KEDCO does have an extensive communications plan on hand, and have in house staff and interns to help to implement it.

Councillor George spoke to the history of the KEDCO organization, and the changes that have been made for the positive, and pointed out that, Kingston is competing in a global economy and not just with municipalities along Highway 401. Councillor George enquired how KEDCO could accommodate a potential reduction to its budget. Mr. Garrah noted that it may impact KEDCO's overall deliverables, and that there may also be a reduction in staffing.

#### Kingston Access Services

Mr. Trevor Fray, Executive Director, Kingston Access Services (KAS) conducted a PowerPoint presentation regarding the Kingston Access Services 2015 budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

Kingston Access Services requested a 4.5% budget increase for 2015.

In response to a question from Councillor Hutchison, Mr. Hunt advised that there will be a budgetary pressure in 2017 due to a change in legislation. He noted that there will be discussions in 2016 with respect to how this change will be dealt with, and that phasing may be an option.

In response to a question from Deputy Mayor Neill regarding taxi services supplementing trip request, Mr. Fray confirmed that the KAS uses taxi services to

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supplement trips, but mainly regular taxis. He noted that the accessible taxi services have not made an impact on KAS trip requests. He noted that kneeling Kingston Transit busses have helped to supplement accessible transit in Kingston, and that those statistics could be obtained from Kingston Transit.

In response to a question from Councillor Allen, Mr. Fray advised that advertising on KAS busses had been investigated. Councillor Allen spoke to the benefits in creating more synergies with other local organizations.

Kingston Frontenac Public Library

Ms. Patricia Enright, Chief Librarian/CEO conducted a PowerPoint presentation regarding the Kingston Frontenac Public Library 2015 Budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

The Kingston Frontenac Public Library requested a 2.3% budget increase for 2015.

Kingston Police Services Board

Gilles Larochelle, Chief of Police, presented a PowerPoint presentation regarding the Kingston Police Services 2015 Budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

The Kingston Police Services Board requested a 2.7% budget increase for 2015.

Downtown Kingston! BIA

Mr. Doug Ritchie, Managing Director, conducted a PowerPoint presentation regarding the Downtown Kingston! BIA 2015 Budget. No PowerPoint presentation was provided.

The Downtown Kingston! BIA has requested a 2.5% budget increase for 2015.

In response to a question from Councillor Hutchison, Mr. Ritchie spoke to the Downtown Kingston! BIA's appointment process to appoint their Board.

A general discussion was had in which the following items were discussed, upcoming BIA programming, the work that the BIA completes and studies that they have commissioned.

KFLA Public Health

Dr. Ian Gemmill, Medical Officer of Health conducted a PowerPoint presentation regarding the KFLA Public Health 2015 Budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department.

The KFLA Public Health requested a 2.0% budget increase for 2015.

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In response to an enquiry from Councillor Osanic, Dr. Gemmill provided additional information on an upcoming children dental programming.

**Recess**

Moved by Councillor George  
Seconded by Deputy Mayor Neill

**That** the Committee of the Whole recess.

**Carried (13:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Nays: (0)

Absent: (0)

Committee of the Whole recessed at 9:43 p.m.

**Wednesday, January 22, 2015**

Committee of the Whole reconvened at 6:08 p.m.

**Reconvening Roll Call**

Present: Mayor Paterson, Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Councillor Schell, Councillor Stroud, (Arrived at 6:32 pm) Councillor Turner (13)

Absent: None

**Administrative Staff Present:**

Mr. K. Arjoon, Deputy City Clerk  
Ms. C. Beach, Commissioner of Corporate and Strategic Initiatives  
Mr. J. Bolognone, City Clerk  
Mr. J. DaCosta, Manager, Transit  
Mr. S. Dickey, Director, Financial Services  
Ms. S. Eyles, Financial Analyst  
Ms. C. Gareau, Director, Strategic Communications  
Mr. P. Huigenbos, Manager of Real Estate and Land Development

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Mr. G. Hunt, Chief Administrative Officer  
Ms. L. Hurdle, Commissioner of Community Services  
Ms. L. Ilies, Financial Analyst  
Mr. D. Johnston, Chief Information Officer  
Mr. J. Keech, President and CEO of Utilities Kingston  
Ms. D. Kennedy, Chief Financial Officer and City Treasurer  
Mr. M. Lagace, Information Systems and Technology  
Mr. S. Laidman, Director of Housing and Social Services  
Ms. M. Laplante-Wheeler, Manager of Communications and Client Services  
Mr. D. Leger, Commissioner of Transportation, Facilities and Emergency Services  
Ms. S. Nicholson, Director, Legal Services and City Solicitor  
Mr. B. Richmond, Manager, Environmental Projects  
Ms. S. Sheahan, Executive Director, Corporate Planning, Strategy, and Results  
Ms. J. Waldron, Financial Analyst  
Mr. J. Walker, Manager of Taxation and Revenue  
Mr. C. Wiginton, Cultural Director

**Disclosure of Pecuniary Interest**

Councillor Boehme declared a pecuniary interest to the municipal operating and capital budgets, paragraphs 7 and 10 as he is an employee of Utilities Kingston.

Councillor Hutchison declared a pecuniary interest to the municipal operating and capital budgets, paragraphs 2 and 10 as his spouse's employer provides a literacy program to Ontario Works, and his employer Kingston Co-operative Homes Inc. participates in the City of Kingston's Affordable Housing Program.

Councillor Holland declared a pecuniary interest to the municipal operating and capital budgets, paragraphs 3 and 10 as she is an employee of Salon Theatre.

**Delegations**

**Departmental Presentations (City) Continued**

Councillor Holland withdrew from the meeting.

Corporate & Strategic Initiatives – Ms. Cynthia Beach, Commissioner

Ms. Cynthia Beach, Commissioner of Corporate & Strategic Initiatives conducted a PowerPoint presentation, providing an overview of the 2015 Corporate & Strategic Initiatives budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department. Ms. Beach advised that the Corporate & Strategic Initiatives group consists of the following departments:

Commissioner's Office and Land Development Division

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Environment & Sustainable Initiatives Department  
Cultural Services Department  
Legal Services Department  
City Clerk's Department  
Human Resources & Organization Development Department

The major focus areas of Corporate & Strategic Initiatives for 2015-2018 include the following:

- Strategic projects as identified by Council, CAO and others.
- Support and project leadership for such works as immigration strategy, Source Water Protection implementation, zoning by-law consolidation, brownfields, Industrial Land Strategy Review, and Federal Divestitures.
- Advancing corporate sustainability initiatives and supporting a positive linkage with Sustainable Kingston for community sustainability initiatives.
- Climate change: corporate and community energy/emissions inventory and management planning.
- Municipal energy planning that integrates community energy outcomes with land use planning.
- Employment Land Strategy Implementation: Servicing adequate Employment Land for business recruitment retention and expansion.
- Rejuvenating Brownfields: implementing strategies in the Community Improvement Plan, investigating failed tax sale properties, remediating City owned Brownfield sites, refining policy to ensure effective results while minimizing exposure to municipal risk and costs.
- Increased cultural programming and flow through investment in arts, culture and heritage-related funding.
- Facilitating the success of the J.K. Tett Centre as a new cultural facility and the Tett Centre for Creativity and Learning as an “arts cluster” in conjunction with the new Isabel Bader Centre for the Performing Arts owned and operated by Queen's University.
- Initiating foundational work on the Cultural Tourism and Cultural Heritage Strategy to the benefit of the community as a whole.
- Development of indicators and performance measures to demonstrate the benefits of investment in the arts, culture and heritage.
- Continuing to build on the designation of Kingston as a Top 7 Intelligent Community through partnerships, programing and strategic communications.
- Advancement of Human Resources and Organization Development programs in support of developing the talent of city employees to ensure ongoing and well managed and delivered municipal services enabling quality of life for the Kingston community.

Deputy Mayor Neill enquired about the use of development charges in the creation of cultural hubs within the City. Mr. Hunt indicated that development charges cannot be

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used directly to develop a cultural hub; however it could be used to fund other spaces that could be subsequently utilized for hub activity.

Deputy Mayor Neill enquired on the progress in developing old employment lands, brownfields, into new employment lands. Mr. Hunt provided a summary of some of the projects that have been completed, and the City policies involved to remediate brownfield lands. He noted that for privately owned brownfield properties the City is always ready to work with land owners to provide support.

In response to a question from Deputy Mayor Neill, Mr. MacLatchy, Director of Environment and Sustainable Initiatives advised that staff have looked into former landfills, and the Ontario Power Authority – Feed-In-Tariff Program, and it is not feasible.

In response to a question from Deputy Mayor Neill, regarding the new Provincial Offences Court location; Ms. Nicholson, City Solicitor and Director of Legal Services clarified that it will be moved to an existing City facility, and therefore lease hold improvements will be dealt with internally through the City. Ms. Nicholson commented on the dependency on Provincial Offences Act revenue, on enforcement, and that it is often difficult to predict future revenue.

Ms. Beach responded to a question from Councillor Allen, noting that the increase in investment in the Cultural Services budget matches the investment commitments made through the Cultural Master Plan. Ms. Beach provided additional information on the Cultural Master Plan.

Councillor Holland returned to the meeting.

Finance, Technology, and Administration – Ms. Desirée Kennedy, Chief Financial Officer and City Treasurer

Ms. Desirée Kennedy, Chief Financial Officer and City Treasurer conducted a PowerPoint presentation, providing an overview of the 2015 Finance, Technology, and Administration budget. A copy of the PowerPoint presentation is attached to the original set of minutes located in the Clerk's Department. Ms. Kennedy advised that the Finance, Technology, and Administration group consists of the following departments:

Mayor, Council and the CAO's Office  
Strategic Communications  
Financial Services  
Information Systems & Technology

The major focus areas of Financial Services and Information Systems & Technology for 2015-2018 include the following:

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Financial Services

- Financial Management System Implementation (2015 - 2017).
- Completion of the 2015 operating and capital budgets with integrated financial planning (2015).
- Long term capital planning updated for Council priorities and asset management planning (2015).
- Expanded assessment roll management and growth analysis (2015 – 2017).
- Support to HR&OD for analysis and process improvements (2015 – 2016).
- Review of securities and insurance processes and enhanced collection processes for POA fines (2016).
- Standard and Poor's Annual credit rating review (annual).
- 2019 DC/Impost By-Law update (2017 - 2018).

Information Systems & Technology

- Financial Management System (FMS) implementation.
- Land Management System (LMS) implementation and automation.
- Customer Relationship Management (CRM) technology upgrades/replacement to better support Call Centre/citizen service requests, integrated with the City's major financial, administrative, and work management systems.
- Explore opportunities to align City technology programs/initiatives with leading practices within the Intelligent Communities Forum (ICF) model.
- Change Management framework development and methodology.
- Information/technology governance and project portfolio prioritization.
- Mobile computing/Virtual Workplace planning and support.
- Information/technology security and disaster recovery.
- Data Centre capacity planning and upgrades.
- Technology infrastructure/asset lifecycle management (end user devices, servers, storage, networking).
- Multi-year strategy/roadmap for information management governance.

Ms. Kennedy provided further information to Councillor Stroud on the Taxation and Revenue area noting that vacancy rebates, provided to businesses in accordance with the Municipal Act amount to \$800,000 to \$900,000 per year. In addition, there are funds reserved to settle tax appeals at the Assessment Review Board. Ms. Kennedy provided additional information on how the 1% capital levy is administered.

Mr. Dave Johnston, Chief Information Officer responded to a question from Councillor Allen regarding software implementation, and software purchases made in different departments. Mr. Johnston explained that with every purchase a fit gap analysis is made to determine if the need could be met by an existing system, if not there is a procurement. Mr. Johnston advised of the strategy to conduct business with fewer systems.

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In response to a question from Councillor Allen, Ms. Kennedy confirmed that there is still room to grow financial services to provide city finance services to more agencies in the community.

Councillor Allen enquired on the number call centre requests that are made to Council. In response Ms. Colleen Gareau, Director, Strategic Communications noted that she would provide that information to Council. In addition she noted that call centre statistics can be used to help staff analyse what information needs to be provided to the public.

Councillor Allen asked how the City of Kingston tracks engagement and public participation. He noted that there are more options for the public to participate and that it is important to know which options are most used. Ms. Gareau noted that there is a review of communications over this year, which would include evaluation measures in all the planning that is done, how best to engage.

In response to a question from Councillor Osanic, Ms. Gareau noted that Strategic Communications will provide Council with information on how the call centre works in an upcoming council update.

Committee consented to recess from 7:26 pm to 7:40 pm.

## **Deliberations and Approval of Municipal Operating and Capital Budgets**

### Amendment to Budget - Dawn House Funding

Councillor M<sup>c</sup>Laren expressed concern about the potential closing of the Dawn House Shelter and commented to their unique business model within the City of Kingston.

Councillor Holland spoke in support of the amendment, and to the unique homeless population in Kingston, with a large female portion. Councillor Holland noted that Dawn House plays a role in the City of Kingston and that it serves a need in the community.

Councillor Hutchison spoke in support of the amendment, and provided some context to homelessness and housing issues within Kingston. He spoke to the statistics of Dawn House occupancy noting that it often turns people away.

In response to an enquiry from Mayor Paterson, Ms. Hurdle provided details on the creation of the 10 year housing and homelessness plan. In addition she indicated that the plan identified critical services in the community that was needed.

Ms. Hurdle provided an outline of the Request for Proposal (RFP) process for shelter services, and the direction to afford for female secure beds. She pointed out that with respect to the results of the RFP, as of July 1, 2015 the City of Kingston will be increasing the support of its beds by 10. Ms. Hurdle provided examples on how staff worked with several agencies successful and unsuccessful regarding the process.

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Councillor Schell noted that the current focus is to provide housing and to give the necessary support/assistive services for people to stay in housing. She pointed out with the older model the shelter system provided beds, but not the social assistance and housing support. She expressed support for the initiatives of the current housing plan, and that if more permanent housing is provided the need for shelter beds will reduce.

Deputy Mayor Neill expressed support for the amendment. He noted that there should be more points of services. He indicated that there is a need for women only shelters.

Councillor George expressed concern to the amendment, and spoke to the request that was made, noting that he was recently informed that a request had been made.

Councillor Osanic spoken to the request from Dawn House, and noted that Dawn House did not respond to the RFP, as they did not think that they qualified. She expressed concern about the possibility of Dawn House closing.

In response to a question from Councillor Turner, Commissioner Hurdle noted that through the process those shelters that were not awarded funding, will not receive funding for three years. She noted that Council could provide funding at any time for any organization that they wish.

In response to a question from Councillor Candon, Ms. Hurdle advised that details on the RFP process and communications with Dawn House could be provided in a report to Council. Councillor Candon expressed concern with providing funding at this time.

Amendment to Increase Traffic Calming Funding

Deputy Mayor Neill spoke to the amendment. He outlined the change from the old traffic calming funding consultation. He spoke in favour for increasing funding for traffic calming. He noted that the new process for traffic calming has an element of consultation, but puts the ultimate decision to Council.

Councillor Osanic noted that during the election many residents expressed concern about road safety, and speeding. She noted that this increase in funding and the change in model will help to create safe roads.

Mayor Paterson noted that money that had been budgeted in previous years that has not been used. He suggested that the money set aside in previous years could be used first before increasing the amount.

Ms. Kennedy confirmed that there is approximately \$200,000, in the capital projects traffic calming reserve remaining. Mr. Keech provided information on how capital budget lines are administrated in the budget and spoke to the change in the program.

Amendment to KEDCO Budget

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Councillor Stroud spoke to the lack of KEDCO budget documents, and that he would like KEDCO to be accountable for the funding that they receive. He noted that the amendment represents a small amount to their budget request, but it will send a message that KEDCO must do a better job at their financial reporting.

Deputy Mayor Neill noted that there had been presentations made by other organizations, and pointed out that most of their supporting budget documents were extensive. He noted that there is an expectation that there should be more public information provided.

Councillor George spoke to the competitive nature for business between economic development offices. He noted that he would be more inclined to support a similar motion at a later date that could go further to direct KEDCO to also look for cost savings.

Mayor Paterson noted that this amendment is provided with no information, explaining that if there is no direction, and reduction could be drawn from any portion of the KEDCO budget. He noted that KEDCO did appear before Committee and provided responses to all questions. He spoke to the competitive nature of economic development programs amongst municipalities. He noted that there are Council representatives on the KEDCO board and that these members of Council will receive detailed information.

Councillor Boehme echoed the comments made by Councillor George. He pointed out there will be additional information provided to the Council representatives on the KEDCO Board. He noted that with more understanding of their budget and operations Council could provide direction in the future.

Councillor Allen noted that Council should work as partners with KEDCO and suggested that the Council appointed representatives could work within the Board to affect change.

Council recessed from 9:09 pm to 9:14 pm.

Note: Committee consented to separate the motion into 10 clauses.

Moved by Councillor George  
Seconded by Councillor Osanic

1. **That** Council approve the 2015 General Municipal (tax-supported) Operating Budget in the amount of \$328,219,413 (\$338,003,055 less \$9,783,642 approved in Recommendation 2 and 3) amended as follows:
  - \$155,455 be added to Housing & Social Services operating budget for Dawn House woman's shelter in the interim to remain open in 2015, until staff to

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report back by Q3 2015 with possible options to keep Dawn House open beyond 2015; and

- the funding for which to be accessed from the Working Fund Reserve; and
2. **That** Council approve the following 2015 General Municipal Operating Budget items:
    - (a) Community Services, Housing & Social Services, Administration and Employment Assistance in the amount of \$43,800 for Employment Support expenses; and
    - (b) Community Services, Housing & Social Services, Rent Supplement and Non Profit Housing Providers in the amount of \$5,723,380; and
  3. **That** Council approve the 2015 General Municipal Operating Budget item under Corporate & Strategic Initiatives, Cultural Services in the amount of \$4,016,462; and
  4. **That** any variance between final assessment growth and the growth estimates included in the 2015 general municipal operating budget be transferred to/funded from the Working Fund Reserve, to offset unanticipated variances in assessment growth in future years as a stabilization measure; and
  5. **That** Council endorse a continued commitment to the 1% capital policy for the term of 2015-2018 and recommend its continuation to the 2019-2022 Council; and
  6. **That** Council approve the 2015-2018 Municipal Capital Budget, as follows:

	2015	2016	2017	2018	Total
<b>Capital Expenditures:</b>					
Public Works	77,563,660	17,295,650	24,599,350	17,956,250	137,414,910
Services					
Other municipal	33,420,690				33,420,690
<b>Total</b>	<b><u>\$110,984,350</u></b>	<b><u>\$17,295,650</u></b>	<b><u>\$24,599,350</u></b>	<b><u>\$17,956,250</u></b>	<b><u>\$170,835,600</u></b>
<b>Financing:</b>					
Municipal Reserve Funds	77,250,200	10,797,350	18,145,973	12,394,110	118,587,633
Long term debt	13,610,000	5,000,000	4,103,500	5,000,000	27,713,500
Working Fund					

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Reserve	250,000	450,000	450,000	450,000	1,600,000
Grants (anticipated)	2,579,805				2,579,805
Contributions from others	17,294,345	1,048,300	1,899,877	112,140	20,354,662
<b>Total financing</b>	<b><u>\$110,984,350</u></b>	<b><u>\$17,295,650</u></b>	<b><u>\$24,599,350</u></b>	<b><u>\$17,956,250</u></b>	<b><u>\$170,835,600</u></b>

And

7. **That** Council approve changes to the funding previously approved in water capital budgets as pay-as-you-go from the Water Reserve Fund in the amount of \$18.38M and the Impost Reserve Fund in the amount of \$4.34M to the issuance of debt - Impost (water) Reserve Fund in the amount of \$22.72M to reflect the updated Impost Background Study and By-Law as approved by Council on September 9, 2014; and
8. **That** Council receive the following provided as part of the budget documentation:
  - a. 15 year capital expenditure forecast
  - b. Capital Works in Progress listing
  - c. Municipal Reserve Funds Schedules of Continuity; and
9. **That** the City Treasurer be authorized to report the approved budget estimates for 2015 in accordance with Public Sector Accounting Board (PSAB) reporting requirements as an attachment to the by-law; and
10. **That** the necessary by-laws be established to formally adopt these estimates; and be given three readings at the February 3, 2015 meeting of Council.

**Carried As Amended (13:0)**  
**(Paragraphs (1), (4), (5), (6), (8), and (9))**  
**See Motions to Amend**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Nays: (0)

Absent: (0)

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Councillor Hutchison withdrew from the meeting.

**Paragraph (2)**

**Carried (12:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (12)

Nays: (0)

Absent: Councillor Hutchison (1)

Councillor Hutchison returned to the meeting.  
Councillor Holland withdrew from the meeting.

**Paragraph (3)**

**Carried (12:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (12)

Nays: (0)

Absent: Councillor Holland (1)

Councillor Holland returned to the meeting.  
Councillor Boehme withdrew from the meeting.

**Paragraph (7)**

**Carried (12:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (12)

Nays: (0)

Absent: Councillor Boehme (1)

Councillors Holland and Hutchison withdrew from the meeting.

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**Paragraph (10)**

**Carried (10:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Candon, Councillor George, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (10)

Nays: (0)

Absent: Councillor Boehme, Councillor Holland, Councillor Hutchison (3)

Councillor Boehme, Councillor Holland, and Councillor Hutchison returned to the meeting.

Moved by Councillor Stroud  
Seconded by Councillor M<sup>c</sup>Laren

**That** KEDCO's 2015 budget be set at the identical number from 2014 (\$2,654,673).

**Lost (5:8)**  
**See Recorded Vote**

Yeas: Councillor Holland, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Schell, Councillor Stroud (5)

Nays: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Hutchison, Councillor Osanic, Mayor Paterson, Councillor Turner (8)

Absent: (0)

Moved by Deputy Mayor Neill  
Seconded by Councillor Osanic

**That** in the Public Works Services 2015 budget, the Engineering, Traffic Calming line be increased by \$40,000 to \$120,938 for 2015 only, in line with the amounts projected for the following three years 2016 through 2018.

**Lost (0:13)**  
**See Recorded Vote**

Yeas: (0)

Nays: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren, Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (13)

Absent: (0)

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Moved by Councillor M<sup>c</sup>Laren  
Seconded by Councillor Holland

**That** paragraph (1) be amended by transferring \$155,455 of funding from the Working Fund Reserve to the Housing & Social Services operating budget, to fund Dawn House Woman's Shelter, in the interim to remain open in 2015, until staff report back by Q3 2015 with possible options to keep Dawn House open beyond 2015.

**Carried (7:6)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren , Deputy Mayor Neill, Councillor Osanic, Councillor Stroud, (7)  
Nays: Councillor Boehme, Councillor Candon, Councillor George, Mayor Paterson, Councillor Schell, Councillor Turner (6)  
Absent: (0)

## Communications

### Recess/Adjournment

Moved by Councillor George  
Seconded by Deputy Mayor Neill

**That** the Committee adjourn.

**Carried (13:0)**  
**See Recorded Vote**

Yeas: Councillor Allen, Councillor Boehme, Councillor Candon, Councillor George, Councillor Holland, Councillor Hutchison, Councillor M<sup>c</sup>Laren , Deputy Mayor Neill, Councillor Osanic, Mayor Paterson, Councillor Schell, Councillor Stroud, Councillor Turner (13)  
Nays: (0)  
Absent: (0)

Committee of the Whole adjourned at 9:26 pm.

(Signed)

John Bolognone  
City Clerk

Bryan Paterson  
Mayor