## Agenda

### Refreshing the 2019-2022 Council Strategic Plan

**Special Meeting of Council in a modified Committee of the Whole format**

**Committee of the Whole Meeting Number 2020-01**

**Thursday, September 24, 2020 from 5:00 to 8:00 pm**

in a virtual electronic format hosted at City Hall

### GOALS

1. To review the status of each of our 5 strategic priorities and reflect on the City of Kingston’s overall achievements and work to date.
2. To agree to those goals and initiatives within each strategic priority that Council wants to discuss in terms of reprioritizing, deferring, stopping or initiating work.
3. To discuss and affirm the fiscal parameters that guide this planning refresh.
4. To review and discuss next steps for those identified goals and initiatives (noted in goal 2 above) in consultation with Corporate staff in order to set clear direction for the Corporation going forward.
5. To agree to next steps as it relates to refreshing and adjusting the City of Kingston’s strategic plan.

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<tr>
<th>Time</th>
<th>Item</th>
<th>Role</th>
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<tbody>
<tr>
<td>5:00 to 5:05 pm</td>
<td>Roll Call and Disclosure of Pecuniary Interest</td>
<td>Mayor Paterson / All</td>
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<td>5:05 to 5:20 pm</td>
<td>Welcome, Introductions, Overview of the Process and Goals of the Session</td>
<td>Mayor Bryan Paterson and Facilitator Suzanne Gibson</td>
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**Note:** Communications are attached to the Agenda as schedule pages 61 to 62.

(The Report of the Chief Administrative Officer is attached to the agenda as schedule pages 1-60)
5:20 to 6:05 pm Reflections on the progress to date on the 2019-2022 Strategic Priorities

6:05 to 6:40 pm A Review of the Green initiatives (those which the City can proceed with, possibly with some minor delays) and Red Initiatives (those which the City cannot proceed with due to factors outside of its control such as impacts on partners required to complete initiatives or significant market/financial impacts)

Questions of Clarity

6:40 to 6:50 pm Coffee Break (6:40 to 6:50 pm)

6:50 to 7:10 pm Confirming Fiscal Parameters

7:10 to 7:35 pm A Review of the Yellow Initiatives for Initial Discussion and Possible Reprioritization (initiatives that have been delayed and are challenging to address due to external changes, market changes, timing or the City's fiscal and capacity constraints)

Questions of Clarity

7:35 to 7:45 pm Reviewing and Brainstorming Blue Recommendations (new initiatives needed to respond to COVID-19 and related and important needs in the community)

7:45 pm to 7:55 pm Final Reflections of the Strategic Plan Refresh Discussion

7:55 pm to 8:00 pm Next Steps

8:00 pm Adjournment