



CITY OF KINGSTON
REPORT TO COUNCIL

Report No.: 12-060

TO: Mayor and Members of Council
FROM: Gerard Hunt, Chief Administrative Officer
RESOURCE STAFF: same
DATE OF MEETING: January 24, 2012
SUBJECT: Exploration of Solutions for Parking and Pedestrian Safety – Hotel Dieu Hospital

EXECUTIVE SUMMARY:

The City has received a letter dated December 16, 2011 from the Chief Executive Officer of the Hotel Dieu Hospital requesting discussions with the City to “explore possible joint solutions for additional parking.”

This report seeks Council’s authorization for staff to enter into discussions with the Hotel Dieu Hospital to explore potential opportunities to expand parking supply and to address pedestrian safety concerns on Brock Street.

RECOMMENDATION:

THAT city staff be authorized to enter into discussions with Hotel Dieu Hospital to understand the potential need to expand parking supply and opportunities to enhance hospital pedestrian safety concerns on Brock Street and report back to Council for further direction within 4-6 months; and

THAT a budget of \$50,000 funded from the working fund reserve be provided to support the analysis that may be required.

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AUTHORIZING SIGNATURES:

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER
Gerard Hunt, Chief Administrative Officer

CONSULTATION WITH THE FOLLOWING COMMISSIONERS:

Cynthia Beach, <i>Sustainability & Growth</i>	n/r
Lanie Hurdle, <i>Community Services</i>	n/r
Denis Leger, <i>Transportation, Properties & Emergency Services</i>	√
Jim Keech, <i>President and CEO, Utilities Kingston</i>	n/r

(N/R indicates consultation not required)

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OPTIONS/DISCUSSION:

In the spring of 2009, about 6000 patient visits were transferred from KGH to Hotel Dieu Hospital (HDH). In October 2010, HDH officially launched the construction phase of a major redevelopment project that will help to cement the hospital's status as a leader in transforming ambulatory health care.

Patients across Southeastern Ontario will benefit as the HDH becomes the one-stop site for specialized ambulatory (outpatient) clinics and services in this region. This consolidation of outpatient services will result in greater convenience, clarity and comfort for patients and families as they navigate the health care system.

When the redevelopment project is completed in the fall of 2012, Hotel Dieu will house most of the remaining specialized ambulatory clinics currently located at Kingston General Hospital. This translates into at least 50,000 new patient visits annually.

HDH has approached the City to express concerns about needs for current and future parking that is safe and accessible for patients, families and staff attending the hospital. With a view to resolving those concerns they are requesting discussions with the City to explore joint solutions for additional parking.

HDH had approached the City a few years ago and was negotiating a purchase of the Chown Parking Garage (Chown) structure with a long term lease of the City-owned land on which the Chown is located. The hospital, prior to finalizing the deal and after consideration of the financial and business risks, decided not to proceed with that proposal and notified the City of its decision in 2009.

HDH has met recently with City staff on this matter and as a result of that meeting the City has received the formal request to enter into new discussions. The Hospital's proposed objective is to increase the parking supply and to enhance pedestrian safety and access. A number of possible solutions/opportunities could be considered that would achieve the desired outcome. Joint discussions would be necessary to determine a future course of action that would achieve the objectives and be beneficial to the City and the hospital.

Kingston's Strategic Plan 2011 – 2014 speaks to Expansion of Downtown Parking. The plan indicates in Council's Priority Infrastructure Projects (p.19):

- "Expand downtown Parking (\$10M-\$25M capital, parking fee supported)".

"Corporate commitment: A parking supply inventory is underway to determine current parking capacity. Depending on the impacts associated with the redevelopment of the North Block or other contributing factors impacting supply,

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there may be a requirement to present options/business case to Council during its term.”

At the time of the Council Priority setting session and the voting for this priority, it was not a high priority but would be assessed if supported by a business case, structured and financed with parking fees, not taxation.

Over the past 12 months, Transportation Services staff has been undertaking reviews in select areas of the downtown. These reviews have been prompted by requests from other City departments to support pending development and planned construction, as well as to address parking concerns. The waiting lists for City-owned monthly parking spaces has been updated, a study of the North Block parking supply requirements has been conducted and targeted areas have been reviewed, to support planned projects such as the reconstruction of University Avenue and the installation of cycling lanes on Brock and Johnson Streets.

As identified in the [EITP Report No. 11-024 dated July 12, 2011](#), the City’s strategy for managing parking concerns (often perceived to be a lack of parking) is to develop a holistic parking management plan that considers the most sustainable solutions, that are supportive of and integrate with the City’s overarching Transportation Demand Management (TDM) strategy. Consideration of this TDM strategy is critical to the optimization of the transportation network. That consideration will form part of the City’s discussions for the requested purpose.

The analysis required will include the assessment of various business models and plans to enable an informed decision for recommendation of next steps. A budget of \$50,000 from the working fund reserve is estimated to support the analysis.

EXISTING POLICY/BY LAW:

Not applicable.

NOTICE PROVISIONS:

Not applicable

ACCESSIBILITY CONSIDERATIONS:

There are no accessibility considerations at this time.

FINANCIAL CONSIDERATIONS:

Noted in the options/discussion section of this report.

CONTACTS:

Gerard Hunt, Chief Administrative Officer

613-546-4291, ext. 1245

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OTHER CITY OF KINGSTON STAFF CONSULTED:

Hal Linscott, City Solicitor

Denis Leger, Commissioner, Transportation, Properties and Emergency Services

Sheila Kidd, Director, Transportation Services

EXHIBITS ATTACHED:

Exhibit A – Letter dated December 16, 2011 from Hotel Dieu Hospital



Religious Hospitallers
of Saint Joseph
of the Hotel Dieu of Kingston

Exhibit A

HOTEL DIEU HOSPITAL
166 BROCK STREET
KINGSTON, ONTARIO K7L 5G2

telephone: (613) 544-3310
auto attendant (613) 544-3400
website: www.hotel Dieu.com

2011 December 16

Mr. Gerard Hunt
Chief Administrative Officer
City of Kingston
216 Ontario Street
Kingston, Ontario
K7L 2Z3

Dear Mr. Hunt:

Hotel Dieu Hospital is concerned about current and future needs for more parking that is safe and accessible for patients, families and staff attending the hospital. Therefore we are requesting discussions with the City of Kingston to explore possible joint solutions for additional parking.

Sincerely

Dr. David Pichora
Chief Executive Officer

c.c. Hal Linscott, City Solicitor and Director of Legal Affairs
Sherri McCullough, Chair, Board of Directors, Hotel Dieu Hospital