



**City of Kingston
Report to Council
Report Number 15-194**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer and City Treasurer
Resource Staff: Stephen Dickey, Director of Financial Services
Lana Foulds, Manager of Financial Planning
Date of Meeting: March 24, 2015
Subject: Capital Project Status Report – Fourth Quarter 2014

Executive Summary:

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

March 24, 2015

Page 2 of 5

Recommendation:

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report 15-194, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	(\$98,448)
Other Reserve Funds and Reserves:	
Fire Capital Reserve Fund	\$ (47,801)
Municipal Equipment Reserve Fund	(15,273)
Transit Capital Reserve Fund	9,645
Solid Waste and Recycle Reserve Fund	(42,414)
Federal Gas Tax Reserve Fund	(4,745)
Facility Repair Capital Reserve Fund	(53,957)
Technology Equipment Reserve Fund	(28,282)
Grand Theatre Building Improvement Reserve Fund	2,013
Parking Reserve Fund	(559)
Marina Reserve Fund	(263)
Utilities Equipment Reserve Fund	(318,197)
Working Fund Reserve	5,198
Development Charges Reserve Fund	<u>(25,811)</u>
Donations	<u>110,000</u>
Total Sources of Funding (Return of Funds)	<u>\$(508,894)</u>

2. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit A to Report 15-194 as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (78,899)
Rideaucrest Capital Reserve Fund	(72,797)
Transit Capital Reserve Fund	(133,370)
Facility Repair Capital Reserve Fund	(6,007)
Environment Reserve Fund	<u>(150,000)</u>
Total Debenture Reduction	<u>\$(441,073)</u>

March 24, 2015

Page 3 of 5

Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF FINANCIAL OFFICER AND CITY TREASURER

**Desirée Kennedy, Chief Financial Officer and
City Treasurer**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

Gerard Hunt, Chief Administrative Officer

Consultation with the following Members of the Corporate Management Team:

Cynthia Beach, Corporate & Strategic Initiatives

Lanie Hurdle, Community Services

Denis Leger, Transportation, Facilities & Emergency Services

Jim Keech, President and CEO, Utilities Kingston

March 24, 2015

Page 4 of 5

Options/Discussion:

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved. Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit A also includes a number of capital budget reallocations and amendments required in the fourth quarter in order to reallocate previously approved project monies and/or funding sources. These recommended changes include recommendations to consolidate related projects that were approved in separate years into one capital program number for ease of tracking and project management as well as a recommendation to reallocate a parks capital project from an approved funding envelope to a separate project number for tracking purposes with related funding adjustments that reflect the updated Development Charges Background Study and By-law. In addition, Exhibit A includes a recommendation for spending approval of a new capital program funded fully by external donations. Further details are provided as comments on Exhibit A.

Exhibit B provides information on the capital works-in-process as at December 31, 2014, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By Law:

Capital budget by-laws for all years up to and including 2015 with capital budget amendments as approved by Council.

Notice Provisions:

There are no notice requirements for this report.

Accessibility Considerations:

This report is available in an alternate format upon request by contacting Customer Service at contactus@cityofkingston.ca or 613-546-0000.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

March 24, 2015

Page 5 of 5

Contacts:

Stephen Dickey, Director of Financial Services, Extension 2370

Lana Foulds, Manager of Financial Planning, Extension 2209

Other City of Kingston Staff Consulted:

Applicable City Departments

Exhibits Attached:

Exhibit A: 2008 to 2014 Closed Projects and Budget Reallocations and Amendments

Exhibit B: Capital Works in Process at December 31, 2014

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Closed Capital Projects											
2008 Projects											
Airport											
98400	Aircraft de-icing collection	24,745	20,000	4,745	4,745	Close 4th qtr	4,745				
2009 Projects											
Recreation and Leisure Services											
99439	John Machin Park - Soccer	2,692,848	2,560,000	132,848	132,848	Close 4th qtr	48,317	84,531	Development Charges Reserve Fund		
Cultural Services											
99416	Restore Spirit of Sir John A	927,825	927,500	325	(1,217)	Close 4th qtr	(1,217)				\$1,542 donations received
Planning and Development											
99411	Cultural Landscape Study	6,000	50,000	(44,000)	(44,000)	Close 4th qtr	(44,000)				Deferred; will rebudget when required
Facilities and Construction Services											
99330	City Hall	651,702	765,000	(113,298)	(113,298)	Close 4th qtr	33,923				Actual grant received less than anticipated

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Fleet

99356	Fleet Replacement - UK Underground	423,702	675,559	(251,857)	(272,055)	Close 4th qtr		(272,055)	Utilities Equipment Reserve Fund		\$20,197 received from insurance recovery
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2011 Projects**Information Services**

91447	Core Software Services	56,509	58,150	(1,641)	(1,641)	Close 4th qtr		(1,641)	Technology Equipment Reserve Fund		
91454	Health & Safety - portal	51,908	50,000	1,908	1,908	Close 4th qtr	1,908				

Fleet

91367	Replacement - Utilities Street Light	58,061	57,643	418	418	Close 4th qtr		418	Utilities Equipment Reserve Fund		
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Fire

91401	Fire - UK Water Supply - MPF	2,445	50,000	(47,555)	(47,555)	Close 4th qtr		(47,555)	Fire Capital Reserve Fund		Budget no longer required
91403	Opticom	30,000	30,000	-	-	Close 4th qtr					

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Rideaucrest											
91342	Equipment and Furniture	577,717	578,500	(783)	(70,535)	Close 4th qtr				(70,535)	\$69,752 received from donations
Solid Waste											
91359	Multi-res green bins-phased in	57,586	100,000	(42,414)	(42,414)	Close 4th qtr		(42,414)	Solid Waste and Recycle Reserve Fund		
Facilities and Construction Services											
91377	Transit Facility- 1181 JCB Blvd	7,524,727	7,600,000	(75,273)	(133,370)	Close 4th qtr				(133,370)	\$58K received from external grants

2012 Projects

Rideaucrest											
92381	Equipment & Furniture	431,738	434,000	(2,262)	(2,262)	Close 4th qtr				(2,262)	
Cultural Services											
92336	Woodworking Museum Envelope	86,243	101,140	(14,897)	(14,897)	Close 4th qtr	(14,897)				
92340	Grand Theatre - Audio, Video and Electrical Equipment	70,013	68,000	2,013	2,013	Close 4th qtr		2,013	Grand Theatre Building Improvement Reserve Fund		

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
92341	Grand Theatre Furniture, Fixtures and Equipment	44,500	44,500	-	-	Close 4th qtr					
92482	Kingston Youth Strategy	93,877	93,877	-	-	Close 4th qtr					
Information Services											
92431	Facilities	17,825	30,000	(12,175)	(12,175)	Close 4th qtr		(12,175)	Technology Equipment Reserve Fund		
Engineering											
92480	Princess St. and Area	5,085,242	5,086,000	(758)	(758)	Close 4th qtr	(758)				
Fleet											
92388	Replacements - Underground	358,400	404,960	(46,560)	(46,560)	Close 4th qtr		(46,560)	Utilities Equipment Reserve Fund		
Fire											
92412	Support Vehicles	89,754	90,000	(246)	(246)	Close 4th qtr		(246)	Fire Capital Reserve Fund		
Airport											
92402	Airport Other Technology	11,284	18,000	(6,716)	(6,716)	Close 4th qtr	(6,716)				

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Engineering

92325	Cataraqui Woods Extension Bayridge - Princess	7,253,357	7,303,291	(49,934)	(49,934)	Close 4th qtr				(49,934)	
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2013 Projects**Information Systems**

93346	Dell Kase Asset Management Software	45,500	60,000	(14,500)	(14,500)	Close 4th qtr		(14,500)	Technology Equipment Reserve Fund		
93349	GIS Sustainment	11,566	10,000	1,566	1,566	Close 4th qtr		1,566	Technology Equipment Reserve Fund		
93358	Corporate Performance Measurement - Metrics	-	50,000	(50,000)	(50,000)	Close 4th qtr	(50,000)				Deferred; will rebudget as required
93359	Meeting Room Technology	27,260	30,000	(2,740)	(2,740)	Close 4th qtr	(2,740)				

Engineering

93400	Kirkpatrick, Brant, Oak, Victoria	3,179,705	3,175,000	4,705	4,705	Close 4th qtr				4,705	
93401	Division & Quebec	1,390,131	1,391,000	(869)	(869)	Close 4th qtr				(869)	

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
93402	Palace Rd	1,896,220	1,880,000	16,220	16,220	Close 4th qtr				16,220	
93403	Chelsea	1,258,070	1,259,000	(930)	(930)	Close 4th qtr				(930)	
93433	Road Rehabilitation - Baxter, Avondale	639,255	644,000	(4,745)	(4,745)	Close 4th qtr		(4,745)	Federal Gas Tax Reserve Fund		
Cultural Services											
93331	Woodworking Museum Envelope	9,667	50,000	(40,333)	(40,333)	Close 4th qtr	(40,333)				No longer required
Planning and Development											
93321	Development Charges Study	195,002	195,000	2	2	Close 4th qtr		2	Development Charges Reserve Fund		
93323	Urban Growth Strategy Updates	149,815	150,000	(185)	(185)	Close 4th qtr	(92)	(92)	Development Charges Reserve Fund		
93435	Rideau Community Commercial Review	37,382	40,000	(2,618)	(2,618)	Close 4th qtr		(2,618)	Working Fund Reserve		
Facilities and Construction Services											
93387	Court House	59,712	63,700	(3,988)	(3,988)	Close 4th qtr		(3,988)	Facility Repair Capital Reserve Fund		
93389	Old Fire Station (Lone Star)	593,993	600,000	(6,007)	(6,007)	Close 4th qtr				(6,007)	

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
93390	Portsmouth Town Hall - St. John's	187,490	220,000	(32,510)	(32,510)	Close 4th qtr	(32,510)				

2014 Projects

Information Systems

94440	Core Software Services	63,468	65,000	(1,532)	(1,532)	Close 4th qtr		(1,532)	Technology Equipment Reserve Fund		
94457	Electronic Voting	207,816	200,000	7,816	7,816	Close 4th qtr		7,816	Working Fund Reserve		

Planning and Development

94326	Project Costs - Long Term Planning	100,000	100,000	-	-	Close 4th qtr					Internal salary allocation
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Fleet

94362	Replacements - Public Works	94,018	106,445	(12,427)	(12,427)	Close 4th qtr		(12,427)	Municipal Equipment Reserve Fund		
94363	Replacements - Solid Waste	780,935	783,781	(2,846)	(2,846)	Close 4th qtr		(2,846)	Municipal Equipment Reserve Fund		
94368	Replacement - Bus Refurbishment	46,122	37,068	9,055	9,055	Close 4th qtr		9,055	Transit Capital Reserve Fund		

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
94369	Replacement - Mid-Size Buses	224,808	224,218	590	590	Close 4th qtr		590	Transit Capital Reserve Fund		
Recreation and Leisure Services											
94342	Portsmouth	174,434	175,200	(766)	(766)	Close 4th qtr	(766)				
94344	Artillery Park	101,555	95,000	6,555	6,555	Close 4th qtr	6,555				
94354	Portsmouth Olympic Harbour	78,243	78,506	(263)	(263)	Close 4th qtr		(263)	Marinas Reserve Fund		
Housing											
94335	Affordable Housing Capital Subsidy	323,700	323,700	-	-	Close 4th qtr					
Facilities and Construction Services											
94398	Wharf and Seawall	20,828	20,000	828	828	Close 4th qtr	828				
Engineering											
94309	County Roads - Amalgamation Agreement	431,855	431,855	-	-	Close 4th qtr					
94301	Traffic Management General	674,522	655,767	18,755	18,755	Close 4th qtr	(623)				\$19,378 external contributions
94480	Crack Sealing	129,932	100,000	29,932	29,932	Close 4th qtr	29,932				

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
94478	Gardiners and Midland Ave	215,220	250,000	(34,780)	(34,780)	Close 4th qtr				(34,780)	
94479	Hwys 2 and 15 Intersection Improvement	518,622	507,000	11,622	11,622	Close 4th qtr				11,622	
94483	Road Condition and Repair	3,085,067	3,110,000	(24,933)	(24,933)	Close 4th qtr				(24,933)	
							(68,444)	(359,665)			(291,073)

Partial Project Closures

Facilities and Construction Services

90318	Solar PV Installations	3,802,397	4,628,215	(825,818)	(150,000)	Close portion of project				(150,000)	Funds not required
94400	Realty Asset Management	300,305	535,000	(234,695)	(99,938)	Close portion of project	(49,969)	(49,969)	Facility Repair Capital Reserve Fund		Funds not required
							(49,969)	(49,969)			(150,000)

Budget Reallocations and Amendments

Information Services

91463	Mesh Networking	-	25,000	(25,000)	(25,000)	Close 4th qtr & reallocate to 94448					
92439	Mesh Networking	10,795	50,000	(39,205)	(39,205)	Close 4th qtr & reallocate to 94448					

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
92441	Second core of network	-	80,000	(80,000)	(80,000)	Close 4th qtr & reallocate to 94448					
93350	Networking & Telecommunication	35,198	100,000	(64,802)	(64,802)	Close 4th qtr & reallocate to 94448					
94448	Networking & Telecommunication	15,681	65,981		209,007						Revised total budget of \$274,988
93353	Strategic IT-IS Projects	165,338	234,488	(69,150)	(69,150)	Close 4th qtr & reallocate to 94450					
94450	Strategic IT-IS Projects	560,852	562,651		69,150						Revised total budget of \$631,801
93356	Telecommunications - Sustainment	31,660	80,000	(48,340)	(48,340)	Close 4th qtr & reallocate to 94451					
94451	Telecommunications - Sustainment	10,645	20,645		48,340						Revised total budget of \$68,985
Parking											
92397	Hanson	56,441	299,000	(242,559)	(292,559)	Close 4th qtr & reallocate \$292K to 94376		(559)	Parking Reserve Fund		\$50K insurance recovery
94376	Hanson	638,764	515,000		292,000						Revised total budget of \$807K

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Library											
93364	Facility Repairs	93,552	130,000	(36,448)	(36,448)	Close 4th qtr & reallocate to 94460					
94460	Facility Repairs	538,972	653,189		36,448						
Facilities and Construction Services											
91407	Wharf and Seawall Remediation	114,713	230,000	(115,287)	(115,287)	Close 4th qtr & reallocate \$25K to 94398	(90,287)				
94399	Crawford Wharf	2,112	10,000		25,000						
Recreation and Leisure Services											
94339	Existing Parks-Sites Redevelop	909,295	2,115,000	(1,205,705)	(350,000)	Remove Invista Centre South Field and create new program	68,500	(418,500)	Development Charges Reserve Fund		Reallocated to separate project number; Revised total budget of \$1.765M
94XXX	Invista Centre South Field	24,844			350,000			41,752	308,248	Development Charges Reserve Fund	

Project	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Rideaucrest											
94XXX	Donations Capital Expenditures - Rideaucrest	-	110,000	-	110,000			110,000	Donations		New project funded with donations
							19,965	(811)			
							(98,448)	(410,446)	(441,073)		

Summary**Reserve Funds and Reserves:**

Municipal Capital Reserve Fund	(98,448)	(78,899)
Fire Capital Reserve Fund	(47,801)	
Municipal Equipment Reserve Fund	(15,273)	
Rideaucrest Capital Reserve Fund		(72,797)
Transit Capital Reserve Fund	9,645	(133,370)
Solid Waste and Recycle Reserve Fund	(42,414)	
Federal Gas Tax Reserve Fund	(4,745)	
Facility Repair Capital Reserve Fund	(53,957)	(6,007)
Technology Equipment Reserve Fund	(28,282)	
Grand Theatre Building Imp. Reserve Fund	2,013	
Parking Reserve Fund	(559)	
Marinas Reserve Fund	(263)	
Utilities Equipment Reserve Fund	(318,197)	
Environment Reserve Fund		(150,000)
Working Fund Reserve	5,198	
Development Charges Reserve Fund	(25,811)	
	(98,448)	(441,073)
Donations		110,000
	(98,448)	(441,073)

**City of Kingston
Work in Process
As At December 31, 2014**

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Library

92453	Facility Repairs	620,449	623,000	(2,551)	
93365	Materials for Sight Impaired	33,974	50,000	(16,026)	
93366	Shared IT	15,096	80,000	(64,904)	
94459	Branch Revitalization and Renewal	-	100,000	(100,000)	
94460	Facility Repairs	538,972	689,637	(150,665)	
94461	Central Branch Asset Management	36,625	878,900	(842,275)	
94462	Shared IT	27,502	151,000	(123,498)	
	Total Expenditures	1,272,618	2,572,537	(1,299,919)	

Police Services

92458	Equipment Communications	114,846	160,500	(45,654)	
92459	Software	17,158	80,000	(62,842)	
93362	Equipment Communications	247,055	255,000	(7,945)	
93363	Software	-	60,000	(60,000)	
93424	Replacement Vehicles	207,991	285,264	(77,273)	
93425	Computer Storage	52,962	65,000	(12,038)	
94465	Replacement Vehicles	472,295	633,000	(160,705)	
94466	Equipment Communications	476,796	730,000	(253,204)	
94467	Software	72,676	110,000	(37,324)	
94468	Expand Video-Digital Storage	-	50,000	(50,000)	
94470	Critical Incident Management Equipment	5,686	94,784	(89,098)	
94471	Crime Statistics	16,183	70,000	(53,817)	
94473	Radio Project - User Gear & Access	3,625	1,360,988	(1,357,363)	
99555	In Car Ticketing	159,848	200,000	(40,152)	
	Total Expenditures	1,847,121	4,154,536	(2,307,415)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Other Agencies

92466	Replacement Dispatch Software	75,682	80,400	(4,718)	
93427	Fairmount Auditorium	1,114,149	1,479,000	(364,851)	
94474	Replacement of KAS Vehicles	217,059	244,000	(26,941)	
94475	Handsfree Technology for Fleet	-	14,000	(14,000)	
	Total Expenditures	1,406,890	1,817,400	(410,510)	

Community Services

Accessibility

93336	Accessibility Initiatives	4,041	100,000	(95,959)	
94359	Accessibility Initiatives	9,067	50,000	(40,933)	
	Total Expenditures	13,108	150,000	(136,892)	

Planning and Development

92348	Industrial Land Strategy	63,162	75,000	(11,838)	
92350	Secondary Planning Studies	30,000	150,000	(120,000)	On-going through 2016
92352	Zoning By-law Consolidation	533,108	1,000,000	(466,892)	On-going to early 2017
92353	Sydenham Heritage Conservation	61,585	100,000	(38,415)	
92354	KMHC Projects	11,420	20,000	(8,580)	
92357	Amenity Area Review	50,057	60,000	(9,943)	
93324	Zoning Bylaw Consolidation	109,162	370,000	(260,838)	On-going to early 2017
93326	Development Review	117,546	200,000	(82,454)	
93434	Princess St. Corridor Studies	10,000	350,000	(340,000)	
94317	KPH Secondary Plan Review	27,151	75,000	(47,849)	
94318	Commercial Land Use Inventory	-	100,000	(100,000)	
94319	Zoning By-law Consolidation	-	270,000	(270,000)	
94320	Old Industrial Area Study	-	100,000	(100,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Planning and Development continued...

94321	Barriefield Heritage Conservation	58,062	200,000	(141,938)	
94323	Heritage - Miscellaneous Studies, Education	14,560	100,000	(85,440)	
94324	Heritage Property Designation	-	60,000	(60,000)	
94325	Development Review - Land Management	308,084	1,511,600	(1,203,516)	
99403	Industrial Land Review	42,335	75,000	(32,665)	
99408	Heritage Studies - Heritage District	125,352	210,000	(84,648)	
99410	Heritage - Studies, Education, etc.	110,103	160,000	(49,897)	
99417	Heritage Signs - Plaques	7,141	30,000	(22,859)	
	Total Expenditures	1,678,829	5,216,600	(3,537,771)	

Building and Licensing

92347	Permit Software	4,884	55,000	(50,116)	
94327	By-law Enforcement Field Hardware	-	20,000	(20,000)	
94329	Enforcement Field Hardware	14,584	20,000	(5,416)	
94330	Furniture	-	10,000	(10,000)	
94331	Permit Software	311	30,000	(29,689)	
94332	Building Field Units (Electronics)	-	10,000	(10,000)	
	Total Expenditures	19,780	145,000	(125,220)	

Recreation and Leisure

92368	Artillery Park	13,789,264	14,047,618	(258,354)	ECD 4th quarter 2015
92424	Collins Bay Sea Wall Infrastructure	150,783	500,000	(349,217)	ECD 4th quarter 2015
94337	Pathways and Trails	861,709	1,425,000	(563,291)	
94338	Waterfront Development	191,510	595,000	(403,490)	
94339	Existing Parks - Sites Redevelopment	909,295	1,765,000	(855,705)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Recreation and Leisure continued...

94XXX	Invista Centre South Field	24,158	350,000	(325,842)	
94340	New Parks Development	453,575	815,000	(361,425)	
94341	Wally Elmer - Shannon	-	12,500,000	(12,500,000)	
94343	Programming Equipment	49,940	60,000	(10,060)	
94345	Outdoor Aquatic Facility	15,653	92,500	(76,847)	
94346	Splash Pads and Amenities	33,313	70,000	(36,687)	
94347	INVISTA Centre	131,899	175,000	(43,101)	
94348	Centre 70	29,264	107,500	(78,236)	
94349	Market Square	14,758	22,500	(7,742)	
94350	Memorial Centre	90,854	340,000	(249,146)	
94351	Cataraqui - Kinsmen	103,542	265,000	(161,458)	
94352	Wally Elmer Community Centre	24,245	34,250	(10,005)	
94353	Confederation Basin	319,261	333,506	(14,245)	
99488	WE-Expansion for Program	330,520	969,800	(639,280)	ECD 4th quarter 2016
99490	Block D Marina-Design-Engineering	132,733	180,000	(47,267)	ECD 4th quarter 2015
	Total Expenditures	17,656,278	34,647,674	(16,991,396)	

Residential Long Term Care (Rideaucrest)

93428	Building Automation System	465,823	600,000	(134,177)	
94356	Structural & Grounds - Rideaucrest	7,420	110,000	(102,580)	
94357	Equipment and Furniture - Rideaucrest	36,242	260,000	(223,758)	
94358	Renovations and Decorations - Rideaucrest	30,454	220,000	(189,546)	
94503	Donations Capital Expenditures - Rideaucrest	-	110,000	(110,000)	
	Total Expenditures	539,939	1,300,000	(760,061)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Housing & Social Services					
91322	GIS- Social Data Initiative	17,894	50,000	(32,106)	
91475	Affordable Housing Viability	39,647	250,000	(210,353)	On-going; used to fund studies related to various housing initiatives
93339	Rideau Heights Planning	410,927	550,000	(139,073)	
94333	Electronic Scheduler	-	33,000	(33,000)	
94334	Furnishings - 362 Montreal St.	-	50,000	(50,000)	
94336	Affordable Housing - Land for Resale	-	200,000	(200,000)	
94494	80 Daly St. Land Aquisition	-	500,000	(500,000)	
94495	Capital Investment Cliff Cres.	-	1,800,000	(1,800,000)	
94496	7 Wright Cres.	1,068,340	1,070,000	(1,660)	
94497	1316 and 1318 Princess St.	1,681,740	1,800,000	(118,260)	
94501	720 Princess St.	586,500	690,000	(103,500)	
	Total Expenditures	3,805,047	6,993,000	(3,187,953)	

Transportation, Facilities & Emergency Services

Fire and Rescue

91397	Protective Equipment	52,790	54,300	(1,510)	
91399	Radio Replacement - Pagers	33,459	109,000	(75,541)	
91400	Haz mat - MFP	34,437	50,000	(15,563)	
92405	Haz mat - MFP	10,737	50,000	(39,263)	
92407	Mobile Radio and Communications	448,649	1,750,000	(1,301,351)	ECD 2nd quarter 2015
92408	911 Telephone Service	23,448	94,000	(70,552)	
92411	Training Centres	7,571	20,000	(12,429)	
92414	Fire Other Equipment	102,083	136,000	(33,917)	
93396	Mobile Radio and Communications	3,025,764	5,800,000	(2,774,236)	ECD 2nd quarter 2015
94402	Haz mat - MFP	-	100,000	(100,000)	
94404	Communications Centre	992	10,000	(9,008)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Fire and Rescue continued...

94405	Mobile Radio and Communications	-	500,000	(500,000)	
94406	911 Telephone Service	-	40,000	(40,000)	
94407	Fire Technology - Communications	151,085	293,530	(142,445)	
94408	Headquarters and Stations - Capital	30,553	870,000	(839,447)	
94410	Support Vehicles	59,297	155,000	(95,703)	
94411	Response Vehicles - Replace - Refurbish	20,159	2,125,192	(2,105,033)	
94412	Fire Other Equipment	143,667	1,106,000	(962,333)	
94413	Emergency Preparedness	24,195	200,000	(175,805)	
99509	Emergency Preparedness	251,369	400,000	(148,631)	ECD 4th quarter 2015
99516	Fire Master Plan	8,677	50,000	(41,323)	
99518	Truck Equipment	159,163	200,000	(40,837)	
99525	West - L8000 Tanker 8720R	-	300,000	(300,000)	ECD 4th quarter 2015
99530	West - Rescue Van U9426R	14,653	100,000	(85,347)	
99531	Station 7- Woodbine Rd. - Generator	-	60,000	(60,000)	
99534	Pumpers - Pumpers Equipment	1,078,718	1,208,295	(129,577)	ECD 4th quarter 2015
	Total Expenditures	5,681,465	15,781,317	(10,099,852)	

Facilities Management and Construction Services

90318	Solar PV Installations	3,774,922	4,478,215	(703,293)	Pending Ravensview completion; ECD 2015
91425	935 Sydenham Rd. - Misc. Repairs	27,501	53,425	(25,924)	
91439	Designated Substance Management	695,706	780,000	(84,294)	
91473	Fire Training Center, Land - Tower	8,116,759	8,507,500	(390,741)	ECD 1st quarter 2015

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Facilities Management and Construction Services continued...

92417	POA at 362 Montreal St.	119,277	1,600,000	(1,480,723)	ECD 3rd quarter 2015
92419	Other Properties	160,227	181,069	(20,842)	
92421	JCB - UK - Municipal campus	725,771	2,100,000	(1,374,229)	ECD 2015
92422	362 Montreal St.	5,278,869	5,700,000	(421,131)	ECD 3rd quarter 2015
92423	Other Properties	166,599	245,352	(78,753)	
92426	Lifecycle Management	119,217	170,000	(50,783)	
93391	310 King St. - British Whig Building	25,424	48,031	(22,608)	
93392	Other Properties - Heritage	95,353	183,396	(88,043)	
93393	Other Properties - Non-Heritage	173,526	300,074	(126,548)	
93394	Realty Asset Management	574,666	745,875	(171,209)	
93432	Transit Generator - Security System	389,190	750,000	(360,810)	
94385	Heritage Capital Envelope	5,000	50,000	(45,000)	
94386	City Hall	19,548	122,000	(102,452)	
94387	Court House	-	55,000	(55,000)	
94388	87 - 89 Norman Rogers	2,850	55,000	(52,150)	
94389	Rodden Park Barn	47,845	75,000	(27,155)	
94390	310 King St. - British Whig Building	53,094	75,000	(21,906)	
94391	Grand Theatre	24,278	40,000	(15,722)	
94392	Non-Heritage Capital Envelope	41,945	75,000	(33,055)	
94393	1211 John Counter Blvd.	51,354	1,000,000	(948,646)	
94394	Madoma Community Centre	1,000	15,000	(14,000)	
94395	Meadow Crest Community Centre	5,062	20,000	(14,938)	
94396	701 Division St. - Public Works Fleet Building	73,051	2,500,000	(2,426,949)	
94397	K-Rock Centre	17,341	30,000	(12,659)	
94399	Crawford Wharf	2,112	35,000	(32,888)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Facilities Management and Construction Services continued...

94400	Realty Asset Management	300,305	435,062	(134,757)	
94401	Preventative and Scheduled Building Maintenance	26,280	380,000	(353,720)	
94486	Roger's K-Rock Scoreboard	499,160	550,000	(50,840)	
94491	Facilities Repairs	1,048	150,000	(148,952)	
94493	305 Rideau St. Investigations	21,770	60,000	(38,231)	
97335	North St. Stabilization - Demolition	36,787	100,000	(63,213)	
98512	JK Tett Building Renovation - IBCPA	11,934,738	13,200,000	(1,265,262)	ECD 2015
98522	Queen's Performing Arts Centre	6,000,000	6,000,000	-	ECD 2015
99329	Fountains and Fill Stations	134,964	138,000	(3,036)	
	Total Expenditures	39,742,539	51,002,999	(11,260,460)	

Transportation Services

Fleet

94364	Replacements - Other	56,353	129,951	(73,598)	
94365	Replacements - Underground	-	53,443	(53,443)	
94366	Replacements - Gas	-	33,747	(33,747)	
94367	Replacement - Full Size Buses	814,949	897,728	(82,779)	
94370	Replacement - Other	42,985	299,884	(256,899)	
94487	Sidewalk Sweeper - Public Works	-	200,000	(200,000)	
	Total Expenditures	914,286	1,614,754	(700,468)	

Transit

92393	Transit Technology	996,855	1,315,000	(318,145)	ECD 1st quarter
93380	Bus Stops - Shelters	252,781	350,000	(97,219)	
93381	Transit Buildings	92,078	100,000	(7,922)	
94371	Other Technology - Communication	4,974	50,000	(45,026)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Transit continued...

94372	Bus Stops - Shelters	353,220	550,000	(196,780)	
94373	Buildings - Transit	1,604	710,000	(708,396)	
94374	Express 2 & 3	2,431,571	2,750,000	(318,429)	
97383	Bus Stop Infrastructure	178,658	182,000	(3,342)	
98392	Transit Signal Priority Installation	5,747	335,000	(329,253)	Pending Hwy 15 project
99343	Transit Technology Envelope	319,800	539,000	(219,200)	ECD 2nd quarter 2016
99346	VIA Train - Turning - Stop	-	20,000	(20,000)	
99349	Downtown Terminal - Feasibility	23,389	200,000	(176,611)	ECD 4th quarter 2015
	Total Expenditures	4,660,677	7,101,000	(2,440,323)	

Airport

91394	Building Management System	2,500	45,000	(42,500)	
92403	Passenger Terminal Building	8,070	190,000	(181,930)	ECD 3rd quarter 2015
92404	Grounds - Fencing	14,818	119,000	(104,182)	ECD 2nd quarter 2015
93386	Grounds - Fencing	12,270	75,000	(62,730)	
94380	Airport Planning - Studies	15,115	40,000	(24,885)	
94382	Grounds - Fencing	16,325	635,000	(618,675)	
94383	Runway Rehabilitation - ACAP	-	350,000	(350,000)	
94384	Grounds - Fencing - ACAP	-	250,000	(250,000)	
94489	Building Generator - Auto Transfer Switch	-	30,000	(30,000)	
94490	Safety Management System - Corrective Action	31,487	45,000	(13,513)	
	Total Expenditures	100,584	1,779,000	(1,678,416)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Parking					
91379	Parking Meter Housing Refurbishment	60,321	75,000	(14,679)	
91383	Chown Gate System	209,204	250,000	(40,796)	
92396	Planning - Studies	25,533	100,000	(74,467)	
93383	Chown	525,759	680,000	(154,241)	
93384	Bicycle Parking	23,100	60,000	(36,900)	
94328	Parking (Handhelds and Radios)	38,842	70,000	(31,158)	
94375	Technology - Communications - Parking	-	110,000	(110,000)	
94376	Hanson	638,764	807,000	(168,236)	
94377	Sheraton	-	28,488	(28,488)	
94378	Surface Lots	22,054	78,300	(56,246)	
94379	Pay and Display Meters	8,501	81,000	(72,499)	
	Total Expenditures	1,552,077	2,339,788	(787,711)	

Corporate Administration

Financial Services

93418	Asset Management Plan	127,200	150,000	(22,800)	
	Total Expenditures	127,200	150,000	(22,800)	

Information Systems

91450	Agenda Management Software	-	45,000	(45,000)	
91451	Replacement of Colour Copier	-	70,000	(70,000)	
91457	GIS Initiatives	71,552	105,000	(33,448)	
91461	Security - PCI Compliance	48,092	115,000	(66,908)	
91470	Document and Information Management	-	75,000	(75,000)	
91472	Community GIS	44,997	100,000	(55,003)	
92437	IT Process & Organization Development	46,992	70,000	(23,008)	
92442	New Data Centre	4,986	50,000	(45,014)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Information Systems continued...

92450	City Website Redevelopment	504,567	600,000	(95,433)	
93344	Call Centre Technology Upgrade	-	30,000	(30,000)	
93354	Telecommunications - Call Management	51	20,000	(19,949)	
93355	Telecom - Remote Provisioning	-	25,000	(25,000)	
93357	Corporate Process Efficiency	128,899	499,055	(370,156)	
94438	City Website Sustainment	55,963	151,000	(95,037)	
94439	Client Services - Technology Sustainment	40,235	50,000	(9,765)	
94441	Corporate IT - IS Projects	148,163	158,971	(10,808)	
94442	Desktop - Laptop Computers	303,057	434,427	(131,370)	
94443	Enterprise Application Sustainment	110,551	140,000	(29,449)	
94444	GIS Digital Imagery Program	-	30,600	(30,600)	
94445	GIS Sustainment	-	50,000	(50,000)	
94446	Intranet Sustainment	-	50,000	(50,000)	
94447	Meeting Room Technology	-	30,000	(30,000)	
94448	Networking and Telecommunication	15,681	274,988	(259,307)	
94449	Servers and Storage	103,420	126,227	(22,807)	
94450	Strategic IT - IS Projects	560,852	631,801	(70,949)	
94451	Telecommunications Sustainment	10,645	68,985	(58,340)	
94452	Unified Communications	-	75,000	(75,000)	
94453	Wireless Municipal Offices	15,775	50,000	(34,225)	
94454	Corporate Process Efficiency	25,000	1,000,000	(975,000)	
94455	Client Services - Electronic Service Enhancement	14,747	50,000	(35,253)	
94456	Client Services - eComm Platform	-	100,000	(100,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Information Systems continued...

94458	Council Chamber Technology Phase 2	5,686	15,000	(9,314)	
99381	Corporate Printing Equipment	-	50,000	(50,000)	
	Total Expenditures	2,259,909	5,341,054	(3,081,145)	

Public Works**Engineering**

92316	Transportation Master Plans	175,777	200,000	(24,223)	
92324	Centennial Dr. Extension - Fortune Cres.	-	300,000	(300,000)	Pre-engineering work for future capital project
92470	1 Stuart, Arch O'Kill	1,094,091	2,600,000	(1,505,909)	Construction underway; ECD 4th quarter 2015
92490	Road Cross Section - Complete St.	101,870	150,000	(48,130)	
93319	Cataraqui Woods Extension - Sydenham	98,968	3,134,000	(3,035,032)	
93340	LED Lighting	4,126,562	4,000,000	126,562	Received additional rebates of \$124,278
93404	Williamsville	4,957,299	5,015,000	(57,701)	
94302	Traffic Calming Measures	154,914	321,964	(167,050)	
94303	Road Reconstruction	367,208	457,292	(90,084)	
94304	Road Rehabilitation	429,571	529,000	(99,429)	
94305	Bridges and Culverts	751,039	3,696,869	(2,945,830)	
94306	Active Transportation	4,059	802,960	(798,901)	
94307	Storm System Improvement right-of-way	125,726	249,000	(123,274)	
94308	Street Lighting	520,837	532,780	(11,943)	
94316	Bayridge Dr. Extension - Sierra - Creekford	189,210	2,965,000	(2,775,790)	
94477	2014 Sidewalks	558,894	600,000	(41,106)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Engineering continued...

94482	Cycling 2014	62,538	70,000	(7,462)	
94488	Turtle Crossing Protection	-	61,200	(61,200)	
	Total Expenditures	13,718,563	25,685,065	(11,966,502)	

Public Works

91344	Road Works	379,763	420,000	(40,237)	
92302	Salt Management Capital Plan	496,963	1,513,000	(1,016,037)	Kingston East Salt and Sand Storage Facility; ECD 2015
92486	85 Lappan's Lane	23,151,570	23,681,818	(530,248)	ECD 2015
93341	Urban Forest Management Plan	23,242	30,000	(6,758)	
93342	Emerald Ash Borer	236,616	300,000	(63,384)	
93422	Commemorative Benches	18,440	80,500	(62,060)	
94360	Salt Management Project	-	500,000	(500,000)	
94361	Emerald Ash Borer	-	900,000	(900,000)	
99500	Public Works - Operations Centre 701 Division St.	8,964,951	9,000,000	(35,049)	
	Total Expenditures	33,271,545	36,425,318	(3,153,773)	

Solid Waste

91358	2 Recycling Depots - public area	30,215	40,000	(9,785)	
99505	Integrated Waste Management Study	72,896	1,000,000	(927,104)	ECD 2015
	Total Expenditures	103,111	1,040,000	(936,889)	

Corporate & Strategic Initiatives**Corporate & Strategic Initiatives**

92415	North Block Redevelopment	372,893	500,000	(127,107)	ECD 2015/2016
93320	Gateway Signage	126,275	249,500	(123,225)	
94435	Gateway and Corporate Signage Brand	-	40,000	(40,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
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Corporate & Strategic Initiatives continued...

94436	Divestitures - Strategic Project	33,238	250,000	(216,762)	
	Total Expenditures	532,406	1,039,500	(507,094)	

Environment and Sustainable Initiatives

92330	Brownfields Properties and CIP	158,347	200,000	(41,653)	
94414	Kingston East Landfill Closure	28,325	475,000	(446,675)	
94415	Belle Park Landfill	259,594	880,000	(620,406)	
94416	PCP-Trade Winds Project (GHG Inv)	7,959	50,000	(42,041)	
94417	Municipal Property Environment	478	50,000	(49,522)	
94481	Municipal Energy Planning	1,180	106,600	(105,420)	
99399	Municipal Site Clean Ups	28,457	30,000	(1,543)	ECD 1st quarter 2015
99400	McAdoos Landfill Repairs	-	20,000	(20,000)	
99401	Brownfields Properties	11,527	70,000	(58,473)	
	Total Expenditures	495,867	1,881,600	(1,385,733)	

Cultural Services

91306	Heritage Fund Plan	981	10,000	(9,019)	
92335	Civic Artifact Portrait Collection	221,713	275,000	(53,287)	
92337	Pump House Steam Museum - Functional Capital	192,541	294,106	(101,565)	ECD 2nd quarter 2016
92338	Pump House Steam Museum - Facilities	118,766	226,156	(107,390)	ECD 3rd quarter 2015
93328	Cultural Strategic Plan Implementation	22,446	80,000	(57,554)	
93329	Cultural Mapping	7,042	30,000	(22,958)	
93330	JK Tett Centre	107,330	225,287	(117,957)	
93333	MacLachlan Woodworking Museum	2,900	22,820	(19,920)	
93436	Mayor Portraits	-	15,000	(15,000)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Cultural Services continued...					
94418	Cultural Strategic Plan Implementation	3,755	50,000	(46,245)	
94419	Cultural Heritage Interpretation	37,591	80,000	(42,409)	
94420	Cultural Mapping	164	50,000	(49,836)	
94421	Commissioning of Public Art	249	75,000	(74,751)	
94422	Signage - MacLachlan Woodworking Museum and Pump House Steam Museum	42,101	80,000	(37,899)	
94423	First Capital Place	3,673	20,000	(16,327)	
94424	Museum Review - MacLachlan Woodworking Museum and Pump House Steam and City Hall	-	100,000	(100,000)	
94425	MacLachlan Woodworking Museum Envelope	-	15,000	(15,000)	
94427	JK Tett Centre	1,408	25,000	(23,592)	
94428	Pump House Steam Museum	12,728	210,000	(197,272)	
94429	MacLachlan Woodworking Museum	-	20,000	(20,000)	
94430	Grand Theatre - Facility Infrastructure	-	30,000	(30,000)	
94431	Grand Theatre - Audio-Video System	63,235	163,800	(100,565)	
94432	Grand Theatre - Furniture and Fixtures	25,133	92,500	(67,367)	
94433	Grand Theatre Software - Tixhub Upgrade	7,969	37,200	(29,231)	
94476	Sir John A. Macdonald Bicentennial	54,874	329,000	(274,126)	
	Total Expenditures	926,600	2,555,869	(1,629,269)	

Program Number	Program Description	Actuals Year to Date	Budget Year to Date	Variance \$	Comments Estimated Completion Date (ECD)
Real Estate and Land Development					
91413	North Block Redevelopment	402,339	455,000	(52,661)	
92469	Land Acquisition and Demolition Envelope	941,812	1,250,000	(308,188)	Project on-going
93395	Development - Capital Works	320,434	650,000	(329,566)	
93417	Federal Waterfront Divestiture	7,720	75,000	(67,280)	
93437	Purchase - 603 John Counter Blvd.	1,424,495	1,550,000	(125,505)	
94434	Employment Land Servicing	-	500,000	(500,000)	
94437	Strategic Property Land Development	69,943	350,000	(280,057)	
96042	Growth Capital - John Counter	7,416,065	8,310,627	(894,562)	Land acquisitions on-going
98304	Federal Divestitures	42,402	250,000	(207,598)	On-going
	Total Expenditures	10,625,210	13,390,627	(2,765,417)	
Total Capital Expenditures		142,951,648	224,124,638	(81,172,991)	